



FAYETTE COUNTY, GEORGIA

OPERATING AND CAPITAL BUDGET

FISCAL YEAR: JULY 1, 2024 TO JUNE 30, 2025

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July 01, 2023

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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **Fayette County, Georgia** for its Annual Budget for the fiscal year beginning **July 1, 2023**.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device. The award is valid for a period of one year only.

**FAYETTE COUNTY, GEORGIA
TABLE OF CONTENTS**

	PAGE
Table of Contents	i
INTRODUCTION	
Budget Message	1
Services Provided By the County	8
Profile of the County	8
Governmental Structure	10
Local Economic Conditions and Outlook	11
Map of the County: Municipalities and Proximity to Metropolitan Atlanta Area	16
Mission Statement	18
Process for Creating, Implementing, Executing Long Term Strategic Goals	18
Long-Term Strategic Goals	18
Strategic Plan/Initiatives to Attain Long Term Plans	19
Long-Term Strategic Financial Forecast for Major Funds	22
General Fund	22
Fire Services Fund	25
Water System Fund	27
County Goals Accomplished by Departments	30
Budget Calendar	32
BUDGET SUMMARY	
Summary of Total Expenditures - All Budgeted Funds	33
Summary of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	34
Chart: Revenue and Other Sources - % Contribution by Source	35
Chart: Expenditures and Other Uses - % Contribution by Function	36
Chart: Total Revenue - 5 Year Trend	37
Chart: Total Expenditures - 5 Year Trend	37
Chart: Revenue vs. Expenditures - 5 Year Trend	38
Chart: 3 Highest Revenue Categories - 5 Year Trend	38
Summary of Revenues, Expenditures and Changes in Net Position - Enterprise Funds	39
Chart: Revenue and Other Sources - % Contribution by Source	40
Chart: Expenditures and Other Uses - % Contribution by Category	40
Summary of Revenues, Expenditures and Changes in Fund Balances - Internal Service Funds	41
Summary of Revenues, Expenditures and Other Financing Sources and Uses - All Funds	42
Budget Summary Information	43
Comparison of Next Year's Adopted Budget With the Current Year's Budget	44
Analysis of Major Revenue Sources and Trends	47
General Fund	47
Other Funds	51
All Funds	55
Analysis of Fund Balance	56
Fund Balances	57
Funds with Anticipated Changes of 10% or More	58
PLAN, POLICIES, AND PROCEDURES	
Adopted Fiscal Policies	59
Budget Policy	59
Reserve Fund Policy	65
Investment Policy	65

**FAYETTE COUNTY, GEORGIA
TABLE OF CONTENTS**

	PAGE
Debt Management Policy	67
Purchasing Card Policy	70
Replacement of Vehicles, Heavy Equipment, and Other Assets	73
Adopted Budget compliance with relevant Financial Policies	78
Accounting, Auditing, and Financial Reporting	79
Measurement basis	80
Basis of Accounting	80
Basis of Budgeting	80
Basis of Accounting and Basis of Budgeting - Differences	80
Budget Amendments	81
Funds included in the Annual Adopted Budget	82
Fund Types	83
Fund Types, Funds, Functional Areas and Departments	85
Funds reported in ACFR / Funds included in Annual Adopted budget	87
CAPITAL BUDGET	
Policies and Procedures	88
How are Capital Projects Identified, Prioritized, and Selected	88
Capital Expenditures - Definition	89
Classification of Projects	89
Funding of Capital/CIP Projects	89
Funds	90
Financial Impact on the Operating Budget	90
Capital Budget - Expenditures and Funding	92
Chart: Capital Budget - Expenditures by Capital Fund	93
Chart: Capital Budget - Funding by Source	94
Chart: Capital Budget - Expenditures by Function	95
Capital Projects - Projects By Function	96
Capital Improvement Program (CIP): Projects Funding Summary	100
Capital Improvement Program (CIP): Cost Summaries by Department	101
Capital Projects Outside the Annual Budget Process	105
Non-recurring Capital Projects \$100,000 and Over	110
Effect on Operating Budgets of Non-recurring Capital Projects \$100,000 and Over	112
ORGANIZATION	
Organizational Chart	113
Fayette County, Georgia - Contact Information	114
Summary of Personnel - Full-Time Equivalents (FTE)	116
Chart: Total Personnel (FTE) - 5 Year Trend	117
Chart: % of Personnel by Function	117
Budget - Personnel Notes	118
Cost Center Sheets - County Departments/Outside Agencies	
Function: General Government	
Administration	120
Building & Grounds	122
County Commission	124
Contingency	126

**FAYETTE COUNTY, GEORGIA
TABLE OF CONTENTS**

	PAGE
Elections	127
Engineering	129
Finance	131
Human Resources	133
Information Systems	135
Law Department	138
Non-Departmental General Government	139
Purchasing	140
Tax Assessor	142
Tax Commissioner	144
Function: Judicial	
Board of Equalization	145
Clerk of State Court	147
Clerk of Superior Court	150
District Attorney	153
Drug Abuse and Treatment	154
Juvenile Court	155
Juvenile Supervision	157
Law Library	158
Magistrate Court	159
Non-Departmental Judicial	162
Probate Court	163
Public Defender	164
State Court Judge	165
State Court Solicitor	167
State DUI Court	169
Superior Court Judges	170
Victims Assistance	171
Function: Public Safety	
911 Communications	173
Animal Control	175
Confiscated Property - Federal	177
Confiscated Property - State	178
Confiscated Property - US Customs	179
Coroner	180
Criminal Investigations - Sheriff's Office	181
Emergency Management, EMS, Fire Services - Summary	185
Emergency Management	186
Emergency Medical Services	187
Field Operations - Sheriff's Office	188
Fire Services	190
Jail Surcharge	191
Sheriff's Office - All Divisions	192
Jail Operations - Sheriff's Office	193
Non-Departmental Public Safety	195

**FAYETTE COUNTY, GEORGIA
TABLE OF CONTENTS**

	PAGE
Support Services - Sheriff's Office	196
Function: Public Works	
Public Works - Non Departmental	198
Fleet Maintenance	199
Public Works Administration	201
Road Department	202
Environmental Management	204
Solid Waste Management	206
Street Lights	207
Water System	208
Function: Health & Welfare	
Dept. Family & Children Services	209
Fayette Community Options	210
Fayette Counseling Center	211
Public Health	212
Senior Citizen Services	213
Function: Culture & Recreation	
Library	214
Non Departmental - Culture & Recreation	216
Recreation	217
Function: Planning & Development	
Building Safety	219
Code Enforcement	221
County Extension	223
Development Authority	225
GA Forestry Commission	226
Non Departmental - Housing & Development	227
Planning and Zoning	228
Function: Debt Service	
Criminal Justice Center - Debt Service	230
APPENDIX	
Legal Debt Margin - General Obligation Debt	231
Long-term Debt	233
Bond Ratings	236
Glossary of Budgetary and Financial Terminology	238



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Fiscal Year 2025 Budget Message

June 27, 2024

The Honorable Lee Hearn, Chairman
The Honorable Members of the Fayette County Board of Commissioners
The Citizens of Fayette County, Georgia

The annual Operating and Capital Budget of Fayette County Georgia is a plan expressed in dollar amounts that acts as a road map to carry out the Board of Commissioners' mission statement: to provide critical services to protect and enhance the health, safety, and welfare of its citizens in a manner that is efficient, fiscally responsible, and which perpetuates a quality lifestyle for future generations.

INTRODUCTION

It is our pleasure to present the fiscal year 2025 adopted budget for Fayette County Georgia. The adopted budget covers the period beginning **July 1, 2024, and ending June 30, 2025.**

The adopted budget includes **expenditures** of **\$134,772,137**, operating **transfers** of **\$655,000**, **transfers** of **\$3,334,431** to Governmental Funds capital/CIP projects, **transfers** of **\$3,287,767** to Enterprise Funds capital projects, and **transfers** of **\$1,725,000** to the Vehicles and Equipment fund for **total appropriations** of **\$143,774,355**. This budget is representative of the County's long-standing tradition of providing historic levels of service to the citizens of Fayette County while maintaining fiscal and managerial conservatism. The Board of Commissioners and its staff continue to work diligently in identifying and allocating resources. The Board's prudent leadership and direction allows the organization to deliver services in a manner that most effectively, efficiently, and economically meets the dynamic needs of a still growing Metropolitan Atlanta suburban community with a current **estimated population** of **125,384** as of April 1, 2024.

Major components of the approved expenditures include:

Budget Components	Expenditures
Operating Governmental Funds	\$ 107,756,858
Operating Enterprise Funds	19,111,550
Governmental Funds Capital Projects	3,334,431
Enterprise Funds Projects	3,287,767
Internal Service Funds	1,281,531
Total Budget	\$ 134,772,137

BUDGET IN BRIEF

The adopted **operating expenditures budget** for FY 2025 total **\$126,868,408**. This is a **10.2% increase** from the FY 2024 budget. The adopted **operating revenue budget** totals **\$135,223,233**, **increasing 6.5%** from the previous year. As in the FY 2024 adopted operating budget, the FY 2025 budget projects revenue higher than expenditures having a positive effect on fund balance from operations.

Operating Budget				
	2025	2024	\$ Diff.	% Change
Revenue	\$ 135,223,233	\$ 126,974,471	\$ 8,248,762	6.5
Expenditures	126,868,408	115,092,075	11,776,333	10.2
Fund Balance	\$ 8,354,825	\$ 11,882,396	\$ (3,527,571)	(29.7)

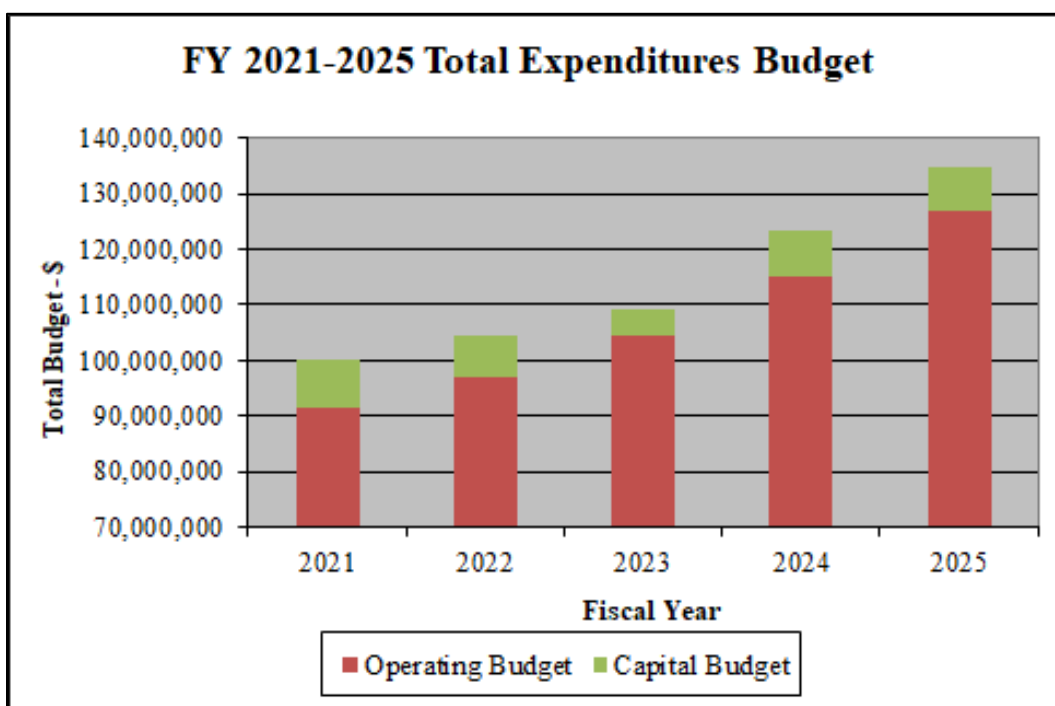
The FY 2025 adopted **capital expenditures budget** is **\$441.7K** less than the previous year. This represents a decrease of **5.3%**.

Capital Budget	FY 2025	FY 2024	\$ Diff	% Diff
Capital/CIP Projects	\$ 3,334,431	\$ 2,565,651	\$ 768,780	30.0
Water System CIP	3,287,767	3,441,345	(153,578)	(4.5)
Vehicle/Equipment Fund	1,281,531	2,338,430	(1,056,899)	(45.2)
Total Capital Budget	\$ 7,903,729	\$ 8,345,426	\$ (441,697)	(5.3)

The Fayette County total adopted expenditures budget for FY 2025 is **\$11.3 million** more than the previous year. This represents an overall increase of **9.2%** from the prior year's total adopted expenditures budget.

Fayette County Georgia - FY 2021 to 2025 Budget Operating and Capital Expenditures

Fiscal Year	Operating Budget	% Change	Capital Budget	% Change	Total Budget	% Change
2021	91,634,973	0.7	8,393,908	21.8	100,028,881	2.2
2022	96,987,203	5.8	7,595,356	(9.5)	104,582,559	4.6
2023	104,455,577	7.7	4,574,654	(39.8)	109,030,231	4.3
2024	115,092,075	10.2	8,345,426	82.4	123,437,501	13.2
2025	126,868,408	10.2	7,903,728	(5.3)	134,772,136	9.2



Significant Items, Priorities, and Issues: Current Year and Budget Year

1. The **total actual operating revenue** for FY 2024 is \$129.6 million. The **total actual operating expenditures** amount for FY 2024 is \$115.8 million. At the end of FY 2024, operating revenue exceeds operating expenditures by \$13.8 million. Actual operating revenue exceeded budget revenue and actual operating expenditures were lower than budget expenditures. This followed the Board of Commissioners guideline to conservatively budget revenue and expenditures, so the actual effect of operations results in a positive effect on fund balance. Operations in FY 2024 reflect the Board of Commissioners' continued commitment to fiscal responsibility.

2. Total Capital Budget Expenditures for Governmental Funds and Enterprise Funds Capital Projects – the capital budget for Governmental and Enterprise funds in FY 2025 is projected to total \$6.6 million: \$3.3 million in Governmental Funds projects and \$3.3 million in Enterprise Funds projects. This represents an increase of \$0.6 million or 10.2% from FY 2024. The Enterprise Funds projects are Water System and Solid Waste funds projects that are funded with fund operating revenue. The Governmental Funds projects are funded with transfers from General Fund balance (\$2.4 million), 911 Communications Fund balance (\$500K), Fire Services fund balance (\$332K), and Emergency Medical Services fund balance (\$79K).

3. Replacement/New Vehicles and Heavy Equipment - the FY 2025 budget includes \$1.3M for the purchase of vehicles and equipment for the Governmental Funds. The replacement of county vehicles and heavy equipment is based on the composition of the fleet needed to fulfill the long-term goals of Fayette County. As a means of maintaining the level of funding necessary to replace vehicles and equipment, annual contributions from the different Governmental Funds are included in the annual budget. In FY 2025, transfers to the Vehicle & Equipment Fund from the General Fund (\$725K), Fire Services Fund (\$650K), and the EMS Fund (\$350K) are included. The Enterprise funds (Water System and Solid Waste) include in their operating budgets the cost of vehicles and heavy equipment.

4. Performance Merit Pay Plan – government agencies, including Fayette County, have been facing a severe shortage of qualified job seekers for several years. The county is consistently experiencing two-digit number of vacant positions. It has become more competitive to find and keep the best employees. It is more cost effective for the county to retain a quality employee than to hire and train a replacement of the same quality. As a means of rewarding quality employees, the county included a performance merit pay plan in the budget. The FY 2025 budget includes \$2.2 million for merit pay increases ranging from 1.25% to 6.25%, with a weighted percentage increase of 3.75% of total county payroll. The merit pay increases are being funded with current revenues in the budget.

5. American Rescue Plan Act of 2021 (ARPA) – signed into law on March 11, 2021, it provided \$350 billion in funding for states and local governments. Fayette County's share, based on population, was \$22.2 million in direct federal aid. The first installment (\$11.1 million) was received in May 2021. The second installment (\$11.1 million) was received in June 2022. These ARPA funds are non-recurring so their use should be limited to non-recurring expenditures. The ARPA proceeds are being used to fund capital projects for public safety, public health, and water system improvements. In FY 2025, approximately \$4.4 million remaining funds will be used to fund two capital projects: the new Public Health Building and the AMI Water Meters.

6. The citizens of Fayette County approved on March 21, 2023, a new 2023 SPLOST. This SPLOST started on July 1, 2023, and will be effective for six years. An estimated \$94.7 million should be collected towards much needed capital projects. Without a SPLOST, funding needed for capital projects would require significant property tax increases and/or significant cuts in county programs. The projects included in the 2023 SPLOST are the following:

Projects	Cost Estimate
Justice Center Renovation - 3rd Floor Buildout	\$14,500,000
Justice Center Renovation - 3rd Floor Buildout	\$14,500,000
Public Safety	\$15,350,000
Fire/EMS Training Center Buildout	\$2,000,000
Quint Replacement - 2 units	\$3,250,000
Rescue Vehicle Replacement	\$1,900,000
Self-Contained Breathing Apparatus Replacement	\$2,000,000
Ambulance Replacement - 3	\$900,000
Backup 911 center and EOC at South Fayette Treatment Plant	\$1,500,000
Watch Office Reconfiguration with System-wide camera upgrades	\$1,300,000
Sheriff Tactical Driving Course & Mock Village	\$2,500,000
Parks, Recreation and Human Services	\$16,750,000
Recreational Multiuse Facility	\$14,000,000
Senior Services Enhancements - Transport Vehicles, Café & Meals on Wheels	\$1,250,000
Starr's Mill Education Facility	\$1,000,000
Walking Trails and Livestock Building	\$500,000
Stormwater Improvement Projects	\$21,628,900
Category I- Flooding and Safety	\$3,638,000
Category II - Stormwater Infrastructure Preservation	\$17,990,900
Transportation Improvements	\$26,500,000
Infrastructure Preservation and Improvements	\$5,700,000
Corridor Improvements/New Road Construction/Capacity Projects	\$4,000,000
Intersection Improvements	\$11,400,000
Pedestrian, Bicycle, and Multi-Use Path Projects	\$4,400,000
Planning Studies / Concept Reports	\$1,000,000
Grand Total	\$94,728,900

7. On 6/13/2024, the Board of Commissioners approved the **reallocation of funds within the 2017 SPOST**. Earned interest of \$4.9 million, excess collections of \$17.8 million, and residual funds from completed projects of \$6.2 million are reallocated to other projects within the 2017 SPLOST. This reallocation also allows for \$17.0 million of 2023 SPLOST projects to be funded within the 2017 SPLOST, thus allowing the same amount of 2023 SPLOST projects to be reallocated. Since the initial cost estimates for projects to be included in SPLOST are done several years earlier, this reallocation allows to realign funds based on updated project cost estimates.

8. On January 11, 2024, \$31.775 million of series 2024 revenue bonds were issued with an interest rate of 5.0%. Net proceeds from the bond issuance to be used to fund projects that can be completed within the first three years of the six-year 2023 SPLOST collection period. These projects include the following: Recreation multi-use facility, backup E-911 Center, Justice Center Renovations, and Stormwater improvement projects.

Comparison of the FY 2025 and FY 2024 Operating Expenditures Budgets

OPERATING EXPENDITURES BUDGET - SUMMARY FY 2025 TO FY 2024 COMPARISON - BY FUND				
Fund	FY 2025	FY 2024	\$ Diff.	% Change
General Fund	78,743,238	71,419,894	7,323,344	10.3
Special Revenue Funds				
Law Library	50,000	40,000	10,000	25.0
Accountability State Court	343,565	345,596	(2,031)	(0.6)
911 Communications	5,435,043	4,739,960	695,083	14.7
Jail Surcharge	659,207	598,719	60,488	10.1
Juvenile Supervision	15,000	20,000	(5,000)	(25.0)
Victims Assistance	163,951	155,000	8,951	5.8
Drug Abuse and Treatment	556,095	530,128	25,967	4.9
Fire Services Fund	16,326,820	14,781,753	1,545,067	10.5
Street Lights	356,232	352,933	3,299	0.9
EMS Fund	5,069,707	4,695,206	374,501	8.0
Animal Control Spay Neuter	38,000	33,000	5,000	15.2
Enterprise Funds				
Solid Waste	414,824	364,927	49,897	13.7
Water System	18,696,726	17,014,959	1,681,767	9.9
Total Operating Budget	\$ 126,868,408	\$ 115,092,075	\$ 11,776,333	10.2

FY 2025 Proposed Budget / Adopted Budget

The proposed budget was presented to the Board of Commissioners on May 29, 2024. On the same day, the budget was made available for public review at the County Administration Office and at the County Library. The same week, a statement advising the Fayette County residents of the availability of the proposed budget was published in the local newspaper. The statement advised of two public hearings to be held for residents to attend and be heard on the proposed budget. The public hearings on the budget were held June 13 and June 27. At the conclusion of the 2nd public hearing, on June 27, the proposed budget was adopted by the Board of Commissioners. During the June 13 and June 27 meetings, the Board of Commissioners approved the following adjustments to the proposed budget:

		Revenue	Expenditures
Total Proposed Budget - All Funds		135,308,333	134,811,568
Adj 1	Contribution - Griffin Judicial Circuit	(65,000)	
Adj 2	Public Defender - salary increases		12,338
Adj 3	Sheriff's Office - Promotion Captain to Major		12,507
Adj 4	State Court Judge - Technical Services		(51,500)
Adj 5	County Extension - salary increases		4,375
Adj 6	Superior Court - allocation to Griffin Circuit		(10,243)
Adj 7	Sheriff's Office - personnel action		(6,908)
Total Adopted Budget - All Funds		135,243,333	134,772,137

Conclusion

The FY 2024 budget continues the commitment of the Board of Commissioners to a balanced budget and excellent customer service for the Citizens of Fayette County.

The projected FY 2025 impact of the operating budget on the fund balance for the General Fund is an increase of \$402K and for the Special Revenue Funds an increase of \$3.0M.

The millage rate rollbacks approved by the Board of Commissioners since 2013 represent cumulative savings to the taxpayers of over \$81.5 million.

This year's budget continues the tradition of effective teamwork amongst the County's respective Elected Officials, Constitutional Officers, and Department Heads.

The adopted FY 2025 budget highlights related to the General Fund include the following:

1. Maintaining a fund balance committed stabilization of \$20.0M,
2. An emergency fund balance of \$2.0M,
3. An assigned fund balance for capital/CIP projects of \$6.1M,
4. An unassigned fund balance of approximately \$3.2M.

The budget also provides adequate funding for healthcare costs while maintaining health insurance options and increased retirement plans benefits for county employees.

Elected Officials, Constitutional Officers, and County staff have worked to ensure expenditures are maintained at minimum levels. This task becomes more challenging each year given the non-funded mandates placed on Local Governments from Federal and State levels. The increase in property assessed values experienced this year provides optimism with anticipated new growth for the County's tax digest in the coming years.

In approving the FY 2025 Budget, the Fayette County's Board of Commissioners continues to stand strong in a fiscally conservative position. Through their continued actions, Fayette County Government continues to be positioned to lead the Metropolitan Atlanta Area in local government innovation, fiscal conservatism, and quality of life for its citizens.

SERVICES PROVIDED BY THE COUNTY



The County provides a full range of services to its citizens. These services include police (Sheriff) and fire protection, emergency medical services, court systems, library services, the construction and maintenance of roadways and infrastructure, tax assessment and collection, planning and zoning, recreational activities and cultural events, and inherent administrative and support activities. The County provides the majority of these services since fiscal responsibility has been affixed at the local level by State statutes. However, in keeping with the terms of their individual charters, the cities and towns within Fayette County have chosen to provide some of the above services to their citizens as part of their municipal government

operations.

The County also operates a potable water distribution system and a solid waste management system. The Fayette County Water System established in 1965 serves approximately 33,093 customers in the unincorporated areas of the County and through the County-owned distribution systems in the City of Peachtree City, Tyrone, Woolsey, and Fayetteville. By contractual agreement, the County operates the system owned by the town of Brooks. The Water System also wholesales water to the City of Fayetteville pursuant to a wholesale water contract which expires in 2034.

PROFILE OF THE COUNTY

History

Fayette County, established in 1821, is a “political subdivision” organized and existing under the Constitution and laws of the State of Georgia. Fayette County was the 49th county created in the state and was formed from parts of the Creek Indian Nation territory. The County and the City of Fayetteville, the county seat, were named for the Marquis De Lafayette, one of General George Washington’s lieutenants in the Revolutionary War.

Distinguishing Attributes

Fayette County is bordered on the north by Fulton County with Atlanta as its county seat, on the east by Clayton County with Jonesboro as its county seat, on the south by Spalding County with Griffin as its county seat, and on the west by Coweta County with Newnan as its county seat. Incorporated communities located within the County include Fayetteville, which is the County seat; Brooks; Peachtree City; Tyrone and Woolsey.

Encompassing about 199 square miles (195 square miles of land area), it is one of the smaller counties in the State in area. It is located in the northwestern part of Georgia, situated about 15 miles south of the Atlanta city limits and is considered an integral part of the Metro Atlanta area.

From a long-range planning and services coordination standpoint, Fayette County is a member of the Atlanta Regional Commission.

In looking at its demographic statistics, Fayette County is considered for the most part to be a suburban community. About 54.4 percent of its residents live in incorporated cities and towns. Fayette is the Atlanta region's second least densely populated county, with 0.86 people living per acre of land. The average household size is 2.77 and nearly 81.0 percent of housing is defined as owner-occupied.

Fayette County exhibits some excellent physical characteristics, in terms of climate and geography. Average rainfall for the immediate area is 49 inches per year, and average temperatures range from a high of 90 degrees in July to a low of 36 degrees in January, with a year round average temperature of 61 degrees. The area is decorated with dogwoods and azaleas blooming in the spring and a colorful change of leaves in the fall. The general terrain of the area is characteristic of the Piedmont region of Georgia, with hills with broad ridges, sloping uplands and relatively narrow valleys. Land elevations within the County range from a low of 720 feet to a high of 1,005 feet above sea level.

Transportation

Another important attribute of Fayette County is its location in relationship to major transportation modes, with ready access to several different methods of conveyance. The County is strategically located in proximity to five interstate highway systems, I-20, I-75, I-85, I-675 and I-285. In addition, several principal arterial roadways, such as State Highways 54, 74, 85, 92, 279 and 314, pass directly through the County. Citizens also have fairly easy access to the public transportation systems, which serve the immediate Atlanta area. From terminals located in the southern part of Fulton County, travelers can take advantage of the trains and buses operated by the Metropolitan Atlanta Rapid Transit Authority (MARTA). For a very reasonable fare, MARTA offers residents the alternative of an easy, quick commute to Downtown Atlanta or to the various sports venues. And from the private sector, the Greyhound Bus Lines operates a local terminal in nearby Hapeville.

Hartsfield-Jackson Atlanta International Airport, the world's busiest passenger airport, is located only about 15 miles to the north and Falcon Field Airport which is located on the western fringes of the County serves as a local public airport for light aircraft including small jets.

Diverse Lifestyles

In spite of its relatively small size in terms of area, Fayette County offers its residents a diverse menu of lifestyles, amenities and opportunities.

Peachtree City, a planned community situated in the western part of the County, is widely known as a family-oriented locale. This City features three golf courses, two large lakes, 100 miles of golf cart paths, a 2,500 seat amphitheater, a state-of-the-art championship tennis center, an indoor swimming complex and numerous other recreational facilities. The majority of industry in the County is located in a nearby industrial park.

Fayetteville, the County seat, boasts of its Main Street Program aimed at recognizing the rich history of the City's downtown area and ensuring that much of the small town flavor and architectural designs of the past are maintained. With buildings such as the Holliday-Dorsey-Fife House, one can't help but feel surrounded by history. The Ville Amphitheater, located on Lafayette Avenue, offers a series of concerts throughout the year.

For those in search of a more pastoral environment, the Towns of Brooks and Woolsey, located in the southern portion of the County, generally require a minimum residential lot size of five-acres. In Fayette County, one can find a high-tech industrial complex and an airport located just a few minutes from cattle farms, woodlands full of deer and turkey, and a historic water mill.

GOVERNMENTAL STRUCTURE



The governing authority of Fayette County is a **Board of Commissioners** consisting of five elected members. The commissioners serve on a part-time basis and are elected to staggered terms of four years. The County is divided into four commission districts. Four Commissioners are elected by the citizens in their respective district, while the fifth Commissioner is elected at-large. At their first meeting each calendar year, the Commission Chair and Vice-Chair are selected by the Board. In their policy-making capacity, the Board of Commissioners is authorized to perform the following functions:

- 1) levy taxes
- 2) direct and control all property of the County
- 3) establish, alter or abolish roads and bridges
- 4) fill vacancies in County boards, unless others are empowered to do so
- 5) examine, settle and allow claims against the County
- 6) examine and audit the accounts of all officers having the care, management, keeping, collection or disbursement of money belonging to the County;
- 7) establish the costs of licenses; and
- 8) make such rules and regulations as necessary for the protection and preservation of health, safety, welfare and morals.

The Board of Commissioners appoints the County Administrator who serves as the County's Chief Administrative Officer. The County Administrator is responsible for the daily operations of all County functions in accordance with the policies of the Board of Commissioners.

LOCAL ECONOMIC CONDITIONS AND OUTLOOK

Fayette County continues to benefit economically by being an integral part of one of the top growth areas in the United States, the Atlanta Metropolitan Region. The Metropolitan Atlanta region represents one of the nation's primary transportation and distribution centers as well as being a major financial and consumer services leader. For those counties located on the south side of the Metro Area, Hartsfield-Jackson Atlanta International Airport is considered to be one of the more important economic engines. Hartsfield-Jackson is the state's largest employer, with more than 63,000 airline, ground transportation, concessionaire, security, federal government, City of Atlanta and Airport tenant employees. The total annual economic impact of the airport for metro Atlanta is more than \$34.8 billion.

Georgia's geographically central location for domestic distribution, excellent surface transportation system, telecommunications infrastructure and proximity to major consumer markets make the state an excellent base for air cargo operations.

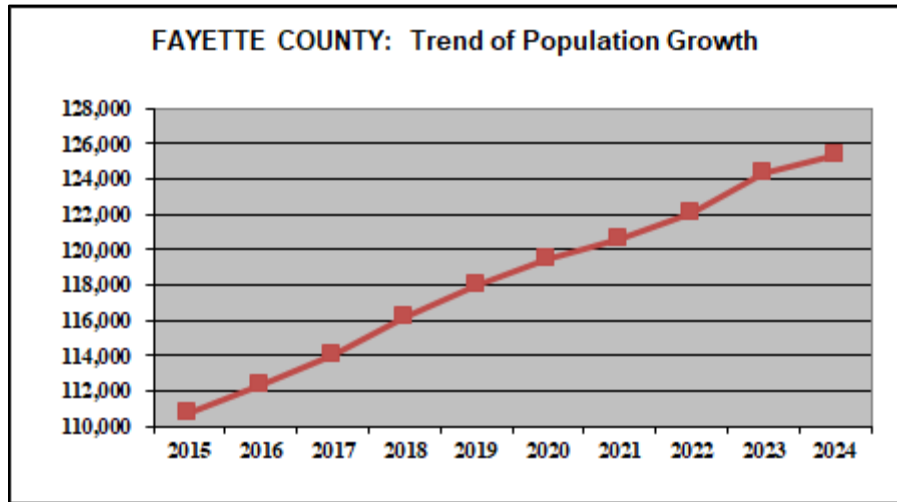
The quality and quantity of services provided by the County to its residents are second to none. The College and Career Ready Performance Index released by the Georgia Department of Education and based on data from the 2023-2024 school year shows that Fayette Counties' elementary, middle and high schools are among the best in the state and in metro Atlanta.

Also in Fayette County, one will find one of the lowest crime rates in the metro Atlanta area, and an efficient County government with one of the lowest millage rates and service costs per capita in the State. Each of these quality-of-life factors combine to make Fayette County an extremely attractive place in which to reside.

The County has become well known, not only regionally, but nationally, as an ideal place in which to live and to work. Fayette County is considered by many to be the "crown jewel" of metropolitan Atlanta's many fine communities and it indeed offers a quality of life that equals or surpasses any metro area in the United States. The City of Peachtree City is an award winning "master plan" community. It has been named on the list of "10 Best Places to Live" by Money magazine and CNN/MONEY.

According to the 1980 census figures, Fayette County had 29,043 residents and was the forty-third most populous county in the State of Georgia. For the 2010 census the population was estimated in 106,567. The U.S. Census Bureau estimates the population of Fayette County at approximately 125,384 as of April 2024. Fayette County is the twenty-first most populous county in the State of Georgia. Even though the population growth will not continue at the same unprecedented rate of the 1980's and 1990's, the Atlanta region will continue to be one of the fastest growing metropolitan areas in the Country.

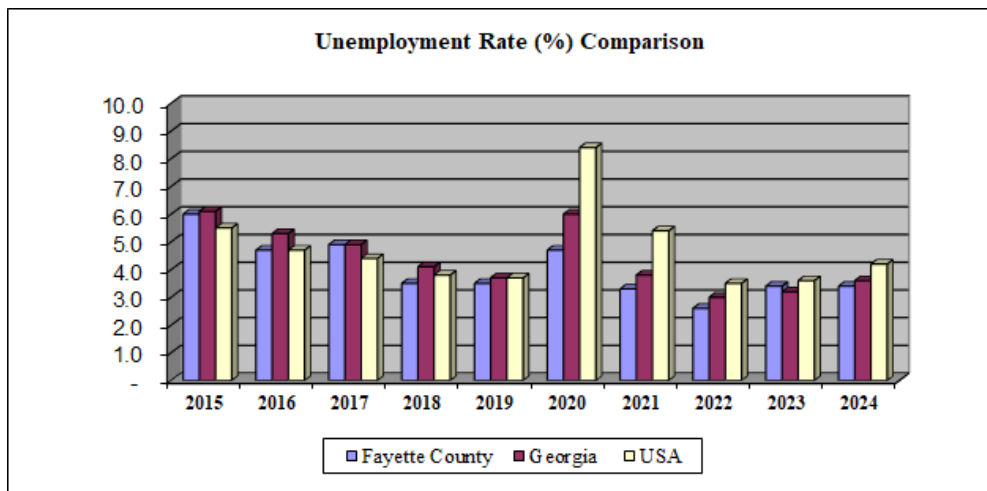
Fayette County Community



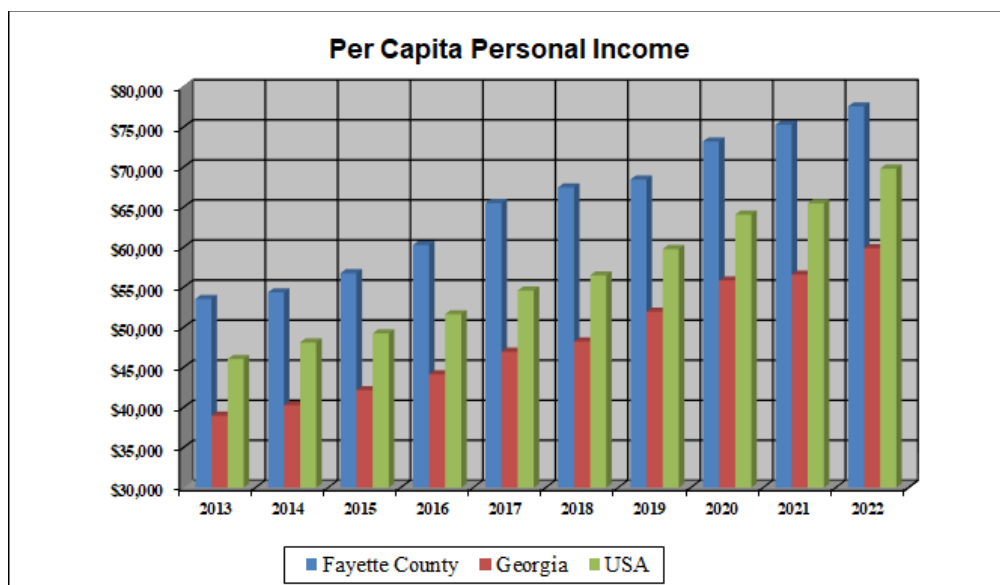
% estimates as of July 1, 2024			
Age and Sex - %			
	Fayette	Georgia	US
Persons under 5 years	4.2%	5.8%	5.5%
Persons under 18 years	22.2%	23.0%	21.7%
Persons 65 years and over	20.7%	15.4%	17.7%
Female persons	51.5%	51.3%	50.5%
Race - %			
	Fayette	Georgia	US
White alone	63.6%	58.7%	75.3%
Black or African American alone	27.8%	33.2%	13.7%
Asian alone	5.4%	4.9%	6.4%
Native Hawaiian and Other Pacific Islander alone	0.1%	0.1%	0.3%
Two or more races	2.6%	2.5%	3.1%
Hispanic or Latino	8.9%	11.1%	19.5%
Education - %			
	Fayette	Georgia	US
High school graduate or higher, persons 25 years+	95.0%	89.0%	89.4%
Bachelor's degree or higher, persons 25 years+	48.1%	34.2%	35.0%

Fayette County also boasts of having an excellent education system for the children that live in the community. Graduation rate for Fayette County students for the 2023-24 school year was 94.47 percent compared to a State-wide average of 85.4 percent. Of the Fayette County residents that have received their high school diploma, 47.2 percent obtained a bachelor's degree or higher. The 2024 average Scholastic Aptitude Test (SAT) scores for Fayette County students was 1116 and compares quite favorably to the National average of 1030. Fayette has the second highest mean score in the state and metro Atlanta when compared to school systems with more than 600 test takers. The American College Testing (ACT) scores reported were 22.8 for Fayette County, 21.2 for Georgia and 19.4 nationwide. Fayette's average composite score is the third highest in the state among school systems with over 250 test takers.

Fayette County is blessed to have a labor force that is well trained and has many marketable skills. The county workforce in general is employed in higher paying fields. Close to 40% of the civilian employed population works in the following areas: office and administrative support 15.4%, executive and managers 12.6%, and sales 11.8%. The superior quality of our workforce is reflected in our low unemployment rate. Fayette County's unemployment rate is consistently lower than the state and national rates. The chart below shows unemployment trends for the last ten years.



Fayette County is among the counties with the highest Per Capita Personal Income at both the state level and the national level. In 2022, Fayette County has the fifth highest Per Capita Personal Income in the state of Georgia. It is 133 percent of the state average and 115 percent of the national average. The graph below compares the Per Capita Personal Income of the residents of Fayette County with those of Georgia and the nation for a period of ten years.



The Fayette County Development Authority is the lead economic development entity for Fayette County. Fayette County Board of Commissioners resolution established it in 1986. It focuses on recruitment, retention and expansion of major industry and corporate office operations as well as workforce issues. It promotes and markets the entire county as a prime location for new and expanding businesses.

Fayette County, Georgia Principal Employers, FY 2024			
<u>Taxpayer</u>	<u># Employees</u>	<u>Rank</u>	<u>Percentage of Total County Employment</u>
Piedmont Fayette Hospital	2,000	1	3.26%
Panasonic Automotive Systems Co.	800	2	1.31%
Cooper Lighting Solutions (Eaton)	500	3	0.82%
Hoshizaki America, Inc.	500	4	0.82%
Walmart Supercenter	427	5	0.70%
Walmart	400	6	0.65%
Cornerstone Building Brands, Inc.	250	7	0.41%
Fayetteville Center for Nursing	210	8	0.34%
Gerresheimer Peachtree City LP	200	9	0.33%
Publix 1200 Highway 74 S	200	10	0.33%
	<u>5,487</u>		<u>8.97%</u>

Fayette County, Georgia Principal Property Taxpayers, FY 2024			
<u>Taxpayer</u>	<u>Taxable Assessed Valuation</u>	<u>Rank</u>	<u>Percentage of Total Assessed Valuation</u>
Wencor LLC & The Wencor Group	\$ 49,197,012	1	0.54%
Trilith Studios, LLC	40,349,884	2	0.44%
Sany America, Inc.	38,541,185	3	0.42%
Hoshizaki America, Inc.	37,511,665	4	0.41%
Coweta Fayette EMC	34,986,051	5	0.38%
Georgia Power Company	24,723,053	6	0.27%
Cooper Lighting LLC DBA Cooper Lighting	21,345,176	7	0.23%
Atlanta Gas Light Co	16,624,338	8	1.80%
Camden Summit Partnership LP	16,598,400	9	0.18%
Walton Fayetteville LLC	15,003,781	10	0.16%
	<u>\$ 294,880,545</u>		<u>3.21%</u>

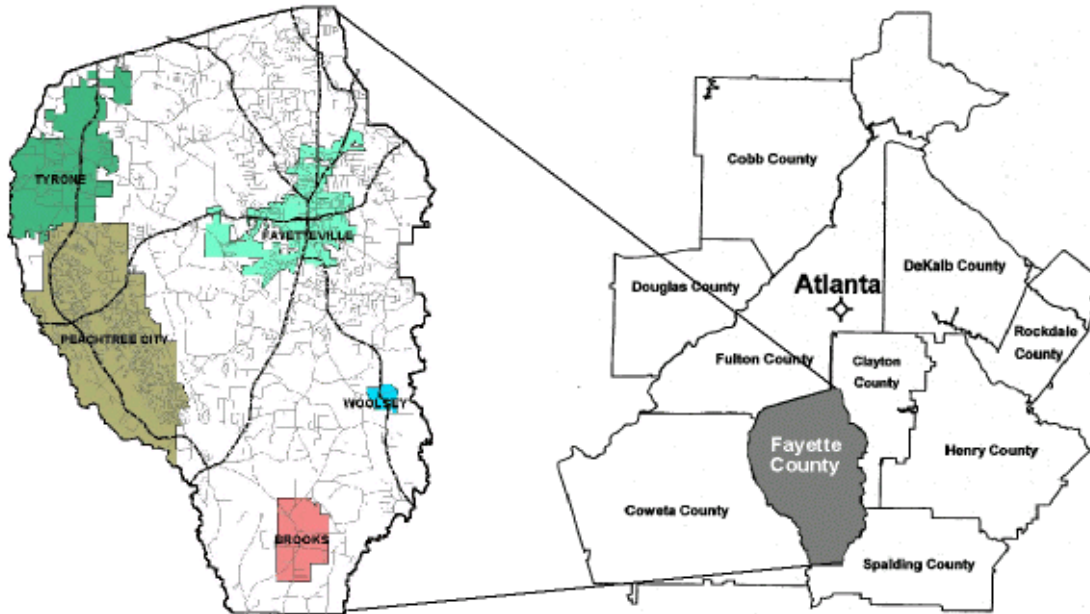
The outlook for metro-Atlanta is very good. Hartsfield-Jackson International Airport is the major factor for business growth for south metro-Atlanta, Fayette County included. Factors that contribute to the optimism over the economic outlook:

1. Cost, logistical, and tax advantages makes the area very competitive in landing economic development projects. Georgia ranks consistently in the top ten of Top States for Doing Business (#4 in 2024).

2. Jobs are expected to be plentiful and very well balanced. Georgia competes well at attracting corporate headquarters. The transportation and logistics infrastructure is robust and well maintained. The Atlanta area has a low risk for business disruption due to natural disasters.

3. The Atlanta metro area has a well-educated population. It counts with the largest concentration of colleges and universities in the Southern United States. Research universities, state universities, technical colleges, and private institutions are located in the area to offer an extensive pool of educated, technically trained, and diversely skilled workforce.

Fayette County, Georgia: Municipalities and Proximity to Metropolitan Atlanta Area



Fayette County spans 199 acres and has 5 incorporated municipalities within its boundaries. There are an estimated 125,384 people (per 2024 ARC estimates) calling Fayette County home today. Atlanta, with its world of shopping, dining, cultural opportunities, and major league sports, is just 30 minutes away.

Municipalities

Fayetteville – Fayetteville is the county seat of Fayette County and was named for Marquis de Lafayette, one of General George Washington’s commanders in the Revolutionary War. The City was incorporated on December 20, 1823. The original size of town was a half mile circle from the courthouse. The Southern Railroad came through in 1888 and was removed in 1928. The population is estimated at 20,083 in 2023.

Peachtree City – Peachtree City was created in 1959 and includes the communities of Kedron, Aberdeen, Glenloch, Wilksmoor, and Braelinn. The city now features three golf courses, three lakes, an amphitheater, a tennis center, an indoor swimming complex, and 100 miles of pedestrian and golf-cart pathways connecting all parts of the city. The population is estimated at 40,193 in 2023.

Brooks – The town of Brooks was first known as Haistentown after the Haisten family that were the first settlers to arrive in the area. The community became known as Sharon Grove in the 1840’s. When the railroad came through in 1871, Hillery Brooks gave a lot for the train station with the stipulation that the station would bear his name. The village was known as Brooks Station. In 1905, the village name was shortened to Brooks. The population is estimated at 569 in 2022.

Woolsey – The Southern Railroad came through the area that became Woolsey in 1888. Woolsey was incorporated in 1893. It was named for Dr. I.G. Woolsey, who was the town's largest landowner. Dr. Woolsey was a Civil War surgeon and a minister. The population is estimated at 207 in 2022.

Tyrone - Tyrone was settled by Irish farmers and the town first known as Hopewell. The town was incorporated in 1911 by railroad builders who were mainly Scotch and Irish. They named the town Tyrone because they thought the area reminded them of their home area around County Tyrone in Ireland. Tyrone got its first pave street in 1948. The population is estimated at 7,949 in 2023.

Mission Statement

The Mission of Fayette County Government is to provide critical services to protect and enhance the health, safety and welfare of its citizens in a manner that is efficient, fiscally and environmentally responsible, and which perpetuates a quality lifestyle for future generations.

Process for Creating, Implementing, Executing Long Term Strategic Goals

A. Analysis conducted to identify challenges, needs, and expectations of external stakeholders (individual county citizens and local organizations) and internal stakeholders (employees and county departments).

1. Local, regional, and national factors that affect the community are analyzed. These include environmental factors, economic factors, demographic trends, regulatory issues, social and cultural trends, intergovernmental issues, and technological changes.

2. The Board of Commissioners, County Administrator, and Department Heads receive input from citizens and local groups of current problems faced, improvements to services provided, and additional services needed.

3. Input is requested from individual county employees and county departments as to problems faced in the process of providing services to county citizens.

B. Identifying most critical problems and developing a timetable to addressing these problems.

C. Developing strategies to address the problems, needs, and expectations. The number of additional resources required is determined (ex. staff levels, monetary value of additional resources, etc.).

D. Strategies are executed and monitored. Funding required to implement these strategies is included in the budget.

E. Evaluation and reassessment of the strategies is a continuing process. The reassessment can be done every 1 to 3 years. Tactics that are not working as expected can be halted and/or adjusted. New strategies can be identified, developed, and executed. Future budgets are adjusted to include funding for these new strategies.

Long-Term Strategic Goals

The **Long-Term Goals** of Fayette County drive the day-to-day operations of the county government. The Board of Commissioners, the County Administrator, the Department Heads, and county staff strive to attain these goals when providing services to the citizens of Fayette County. The Fayette County long-term goals:

County Goal 1: To protect and enhance the health, safety and welfare of county citizens to ensure a quality lifestyle.

County Goal 2: To provide services that are efficient and fiscally and environmentally responsible.

County Goal 3: To be a government that conducts business in an open and easily accessible manner that generates trust and confidence.

County Goal 4: To provide county employees with training, equipment, safety and security, and competitive compensation and benefits so they perform to the best of their abilities when providing services to the county citizens.

County Goal 5: To build, maintain, and improve facilities, equipment, and infrastructure to meet the present and future needs of the county.

At the Annual Retreat, the Board of Commissioners and the County Administrator meet with county departments' management, elected officials, and the outside agencies that offer services to county citizens to discuss short and long-term goals and objectives and how each individual unit contributes to the attainment of these goals.

Strategic Plan/Initiatives to Attain Long Term Goals

County Goal 1: To protect and enhance the health, safety and welfare of county citizens to ensure a quality lifestyle.

Initiative 1.1 – In February 2023, the Board of Commissioners approved to purchase East Fayette Elementary to be renovated and converted into a new Department of Public Health facility that will provide a single location for Health, Women Infants and Children (WIC), and Environmental Health Services. Benefits for such a building include better accessibility to health resources to our residents, increased staffing and resources via new State funded positions, better workspace efficiency, and expansion of basic services. Total estimated cost of project is \$16.6 million.

Initiative 1.2 – In response to concerns of many citizens regarding the current animal shelter facility's intake volume, the Board of Commissioners approved a capital project for a new animal shelter building. The new building will be in Peachtree City. The building will be a 6,000 sq ft single-story steel frame structure. The new building is expected to yield significant operational enhancements without the need of additional staffing. As of July 2023, \$3.2 million has been approved for the new facility.

Initiative 1.3 – Place a high priority on fire prevention. The most effective method of fire prevention is public education. The Fire Marshal's Office conducts fire safety education for elementary school students within the unincorporated Fayette County; provide public education to senior citizen organization groups, as well as fire extinguisher training to business owners and the public within the community.

Initiative 1.4 – The Fayette County Sheriff's Office Neighborhood Watch Program will assist communities in establishing a watch group and will provide signs and tips on how to make your community safer.

Initiative 1.5 – A Backup 911 Center and Emergency Operations Center to provide a backup location for 911 operations and the Emergency Operations Center (EOC) is funded with the 2023 SPLOST. This will function as a backup center should an event occur which impacted the main 911 Center and EOC. Initially funded at \$1.5 million, and additional \$500K was approved in June 2024, total current funding of \$2.0 million.

County Goal 2: To provide services that are efficient and fiscally and environmentally responsible.

Initiative 2.1 – The County Administrator conducts weekly meetings with County Department Heads to inform of new initiatives and programs and to determine which and how the departments will be involved. In addition, the weekly meetings are used to get status updates on ongoing initiatives. These meetings encourage interdepartmental coordination and avoid

duplicity of efforts, which turns into an efficient way of conducting county operations.

Initiative 2.2 – The Purchasing Department procures materials, supplies, equipment and services for the County departments in their function of serving the citizens of Fayette County. The procurement process ensures that contract awards go to responsive and responsible bidders that provide quality and maximum dollar savings.

Initiative 2.3 – Every Fayette County department is encouraged to apply for available federal/state grants. Grants are a fiscally responsible way for the county to “do more with less”. Grant requirements range from no required match by the county to 10%-50% match required. As an example, for the period of FY 2013 thru the FY 2025 budget estimate, Fayette County has incurred in approximately \$15.7 million on Local Maintenance & Improvement Grant (LMIG) eligible activities and projects to repair and improve roads and bridges in the county. The LMIG program has awarded the county \$12.1 million in grant funds for these activities/projects. This is a cost of only \$3.6 million to the citizens of Fayette County.

County Goal 3: To be a government that conducts business in an open and easily accessible manner that generates trust and confidence.

Initiative 3.1 – The Board of Commissioners conducts regular **public** meetings twice a month, usually the second and fourth Thursday of each month. Members of the press attend the meetings. Each meeting has a Public Comment section where speakers/citizens can speak to the Board of Commissioners about various topics, issues, and concerns.

Initiative 3.2 – The dates of the Board of Commissioners public meetings are published on the Fayette County website. In addition, the agenda for each public meeting is placed on the county website. After each meeting, an Agenda of Actions and Minutes of each public meeting are also placed on the county website. County meetings are available live the day of the meeting and archived for later viewing.

Initiative 3.3 – Under the Georgia Open Records Act, all Fayette County public records are available for inspection and copying unless they are specifically exempted from disclosure under the law.

Initiative 3.4 - Besides the regular public meetings, the Board of Commissioners conducts additional public meetings throughout the year. These are meetings to discuss specific matters. Ex. Proposed SPLOST, Property Tax Millage rate, Special called budget meetings, Annual Retreat, etc.

Initiative 3.5 – Fayette County sponsors throughout the year Face-to-Face meetings for the public in which different county departments conduct presentations. These meetings promote greater awareness between government and residents, allows for an exchange of ideas, and provides an opportunity for citizens to have direct access to Fayette County officials.

County Goal 4: To provide county employees with training, equipment, safety and security, and competitive compensation and benefits so they perform to the best of their abilities when providing services to the county citizens.

Initiative 4.1 – Fayette County encourages employees to pursue training opportunities to strengthen their skills so they can provide outstanding customer service and can obtain advance certifications and recertification in their fields. These include training thru the Association of County Commissioners of Georgia (ACCG), Government Finance Officers Association (GFOA), Carl Vinson Institute of Government (CVIog) of University of Georgia, and other.

Initiative 4.2 – Fire Services and Emergency Medical Services personnel receive initial

and recurrent training across all disciplines within the departments. The Fire/EMS Training Section designs programs for professional development of employees. In training, personnel interface with local, state and federal agencies that govern and monitor Fire and EMS training to ensure compliance.

Initiative 4.3 – Fayette County provides its eligible employees a full range of benefits. Among the benefits provided are Medical/Dental/Vision health insurance, no cost basic life insurance, low-cost voluntary life insurance. In addition, there is an Employee Assistant Plan at no cost to employees that offers counseling services to employees and eligible dependents who suffer from problems that currently impair or have the potential to impair productivity.

Initiative 4.4 – Currently there is a competitive recruitment environment. Governmental agencies are having a hard time recruiting and retaining workers. Fayette County is experiencing double digit vacancies. Salary is cited as the main factor for selecting a job offer and for staying in a job longer. The FY 2024 budget included approximately \$6.3 million to fund a workforce pay scale increase of 12.5% for all positions. The increase became effective July 1, 2023. The FY 2025 budget includes \$2.2 million for the performance merit pay plan thru which high performing employees can receive salary increases ranging from 1.25% up to 6.25%.

Initiative 4.5 – Fayette County offers retirement benefits to its eligible employees. The county matches ½ of employee contributions up to 2.5%. The vesting period for retirement benefits was normalized from ten (10) to five (5) years. In addition, the multiplier for calculating retirement pay for employees under the Defined Benefits Retirement Plan changed from 1.5% to 2.0% for each service year.

County Goal 5: To build, maintain, and improve facilities, equipment, and infrastructure to meet the present and future needs of the county.

Initiative 5.1 – For FY 2025, approval of \$3.24 million in projects for the Water System to improve buildings, upgrade waterlines, refurbish equipment used in water processing, paving parking lots at county lakes, tank maintenance and repairs, and a new storage tank and pump to serve the Town of Trilith and surrounding area, including Piedmont Hospital.

Initiative 5.2 – The Comprehensive Transportation Plan (CTP) is a planning document updated periodically using funding from the Atlanta Regional Commission (ARC) and is an important tool in identifying and prioritizing transportation needs, recommending possible solutions, and establishing a plan for project delivery and funding.

Initiative 5.3 – Every year, Fayette County prepares a Capital Improvement Program Plan. This is an implementation plan for the construction, maintenance, and renovation of facilities and infrastructure over a five-year period. This plan is updated every year during the budget process.

Initiative 5.4 – The Board of Commissioners approved the Advance Metering Infrastructure (AMI) project. This project is for the acquisition of an integrated system of smart meters, communication networks, and remote collection of meter data for billing and maintenance. This system will improve customer satisfaction with a user-friendly customer portal. It is a cost-effective approach to address the County's aging infrastructure. It will address significant meter population under-registering due to meters reaching end of life.

FAYETTE COUNTY, GEORGIA
Long-Term Strategic Financial Forecasts for Major Funds

FAYETTE COUNTY, GEORGIA					
Long-Term Strategic Financial Forecast					
<u>GENERAL FUND</u>	ACTUALS		FORECAST		
	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025 Budget</u>	<u>FY 2026</u>	<u>FY 2027</u>
REVENUES					
Property Tax	\$ 42,209,377	\$ 43,998,849	\$ 47,388,800	\$ 49,250,000	\$ 51,200,000
Sales & Use Tax	17,661,201	18,649,876	19,000,000	20,000,000	21,000,000
Other Taxes	738,471	855,429	731,500	750,000	770,000
Licenses & Permits	1,035,252	746,647	1,053,500	1,090,000	1,130,000
Intergovernmental Revenue	1,568,876	2,514,773	3,398,909	3,200,000	3,300,000
Charges for Services	3,886,781	4,175,362	4,474,208	4,700,000	4,900,000
Fines, Forfeits & Penalties	1,161,142	1,423,662	1,420,000	1,500,000	1,575,000
Investment Income	1,345,867	2,294,610	2,505,000	2,567,625	2,631,816
Contributions/Donations	189,453	3,232	7,200	7,000	7,500
Miscellaneous Revenue	205,117	178,517	211,600	220,000	225,000
Total Revenues	70,001,537	74,840,956	80,190,717	83,284,625	86,739,316
OTHER FINANCING SOURCES					
Sale of Gen Fixed Asset	27,751	16,653	15,000	15,000	15,000
Transfers from other funds	1,066,954	793,812	160,000	170,000	180,000
Total Revenues and Other Financing Sources	\$ 71,096,242	\$ 75,651,421	\$ 80,365,717	\$ 83,469,625	\$ 86,934,316
EXPENDITURES					
Personal Services	\$ 41,297,713	\$ 47,358,322	\$ 50,887,142	\$ 52,413,756	\$ 53,986,169
Operating Expenses	17,003,759	18,736,600	21,719,044	22,370,616	23,040,000
Capital Outlay	596,240	849,356	370,363	380,000	390,000
Debt Service	3,256,937	3,258,453	3,260,008	3,260,000	3,260,000
Other Costs	732,731	762,280	2,219,375	2,250,000	2,300,000
	62,887,380	70,965,010	78,455,932	80,674,372	82,976,169
OTHER FINANCING USES					
Transfers to other funds	10,265,959	5,780,406	3,930,659	4,500,000	5,000,000
Total Expenditures and Other Financing Uses	\$ 73,153,339	\$ 76,745,416	\$ 82,386,591	\$ 85,174,372	\$ 87,976,169
Net Increase (Decrease) In Fund Balance	(2,057,097)	(1,093,995)	(2,020,874)	(1,704,747)	(1,041,853)
FUND BALANCE JULY 1	\$ 34,557,264	\$ 32,500,167	\$ 31,406,172	\$ 29,385,297	\$ 27,680,550
FUND BALANCE JUNE 30	\$ 32,500,167	\$ 31,406,172	\$ 29,385,297	\$ 27,680,550	\$ 26,638,697

FAYETTE COUNTY, GEORGIA
Long-Term Strategic Financial Forecast

GENERAL FUND

Fayette County presents a three-year long-term financial forecast for the General Fund. FY 2023 and FY 2024 actual amounts are included as reference and historical data. The forecast includes the FY 2025 budget amounts plus two years beyond the budget year.

Revenue and Other Sources

For the previous two years, **Property Tax** increased an average of 6.0%. It is forecasted that Property taxes should increase an average of 4.0% for the two years beyond the FY 2025 budget year. The assessed value of property in the county is projected to increase over 10% annually for at least the next two years. Even with a millage rate rollback, the 4.0% projected increase in Property taxes is a conservative estimate.

The effect of COVID is beyond us. **Sales & Use Tax** revenue increased an average of 7.0% the previous two years. An average increase of 5.0% is forecasted for the two years beyond the budget year. This is a conservative forecast.

Revenue from **Licenses & Permits** is expected to increase 3.6% annually. New construction and renovations of existing properties is expected to remain high. **Intergovernmental Revenue** (federal/state reimbursements; intergovernmental grants; etc.) projected flat FY 2025 thru FY 2027.

Charges for Services revenue conservatively projected to increase an average of 4.6% for FY 2026 and FY 2027. **Fines, Forfeits & Penalties** revenue projected at a 5.3% average increase.

Interest rates have been rising after COVID. **Invested Income** is projected to increase approximately 9.2% from FY 2024 to FY 2025. Investment income is being projected very conservatively to increase an average of 2.5% for FY 2026 thru FY 2027.

Contributions/Donations amounts are unpredictable. These are forecasted flat. **Miscellaneous Revenue** amounts are also unpredictable. These are projected conservatively.

Other Financing Sources (Sale of Fixed Assets and Transfers from Other Funds) for FY 2026 thru FY 2027 are projected to increase an average of 5.5%.

Expenditures and Other Uses

Personal Services projected to increase 7.5% in FY 2025. This is driven by an increase of \$1.5 million for an additional payment to the Defined Benefit plan and the approval of 12 new full-time positions. FY 2026 and FY 2027 are projected to increase an average of approximately 3.0% to account for increases for a Merit Pay plan and a potential increase in the cost of medical/dental/vision plans for employees.

Operating Expenses are forecasted to increase an average of 3.0% annually FY 2026 thru FY 2027. The cost of goods and services increases annually.

Most **Capital Outlay** expenditures are included in the Capital Budget. Here you have capital outlays that do not satisfy the classification of a capital expenditure. Also, some expenditures initially included in the Capital Budget are subsequently determined to be expenditures that will not be capitalized and are moved to the operating budget. This makes forecasting for Capital Outlays in the General Fund difficult. In our forecast, amounts for FY 2026 and FY 2027 are increased by an average of 2.6%.

Debt Service expenditures are set amounts from the principal and interest payments from the revenue bonds schedules, unless there is debt fully paid or new debt is issued.

Other Costs are essentially funding provided to outside agencies and the amount set aside in Contingency for salary increases. During the year, the amounts for salaries in Contingency are moved to the respective departments' salary line-items. Funding to other agencies mainly remains constant year-to-year. For FY 2025, the amount in Contingency is \$1.4 million to account for the merit pay increases. For FY 2026 and FY 2027, Contingency only includes the increase for the Merit Pay plan.

Other Financing Uses include transfers out to fund the acquisition of vehicles and equipment, transfers out to fund capital and CIP projects, and operating transfers to other funds. The operating transfers to other funds are sometimes necessary to keep some funds from having a negative fund balance. These are forecasted at an average increase of 12.6% for FY 2026 and FY 2027.

Total actual revenue is consistently greater than the total revenue budget amount. Total actual expenditures are consistently lower than the total expenditures budget amount. The forecast is a conservative estimate of the result of operations of Fayette County for the FY 2025 budget and the two years beyond the budget year.

FAYETTE COUNTY, GEORGIA
Long-Term Strategic Financial Forecast

<u>FIRE SERVICES</u>	ACTUALS		FORECAST		
	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025 Budget</u>	<u>FY 2026</u>	<u>FY 2027</u>
REVENUES					
Property Tax	\$ 12,067,898	\$ 13,203,028	\$ 13,671,350	\$ 14,013,134	\$ 14,363,462
Other Taxes	4,085,846	4,411,992	4,759,000	4,900,000	4,998,000
Charges for Services	207,090	178,008	198,000	200,000	200,000
Investment Income	440,894	712,721	700,000	710,000	710,000
Contributions/Donations	2,000	-	-	-	-
Miscellaneous Revenue	69,508	104,851	76,200	75,000	75,000
Total Revenues	16,873,236	18,610,600	19,404,550	19,898,134	20,346,462
OTHER FINANCING SOURCES					
Sale of Gen Fixed Asset	760	12,080	5,000	3,500	3,500
Transfers from other funds	20,500	353,804	-	50,000	50,000
Total Revenues and Other Financing Sources	\$ 16,894,496	\$ 18,976,484	\$ 19,409,550	\$ 19,951,634	\$ 20,399,962
EXPENDITURES					
Personal Services	\$ 11,437,746	\$ 12,903,175	\$ 14,382,223	\$ 14,813,690	\$ 15,258,100
Operating Expenses	910,447	991,609	997,270	1,027,188	1,052,868
Capital Outlay	129,417	484,875	177,379	225,000	225,000
Interfund Charges	489,441	587,562	687,395	680,000	680,000
Debt Service	-	-	-	-	-
Other Costs	-	-	-	-	-
	12,967,052	14,967,221	16,244,267	16,745,878	17,215,968
OTHER FINANCING USES					
Transfers to other funds	3,578,784	1,149,113	1,064,631	1,100,000	1,100,000
Total Expenditures and Other Financing Uses	\$ 16,545,836	\$ 16,116,334	\$ 17,308,898	\$ 17,845,878	\$ 18,315,968
Net Increase (Decrease) In Fund Balance	348,660	2,860,149	2,100,652	2,105,756	2,083,994
FUND BALANCE JULY 1	\$ 10,202,645	\$ 10,551,305	\$ 13,411,454	\$ 15,512,106	\$ 17,617,862
FUND BALANCE JUNE 30	\$ 10,551,305	\$ 13,411,454	\$ 15,512,106	\$ 17,617,862	\$ 19,701,856

FAYETTE COUNTY, GEORGIA
Long-Term Strategic Financial Forecast

FIRE SERVICES FUND

Fayette County presents a three-year long-term financial forecast for the Fire Services Fund. FY 2023 and FY 2024 actual amounts are included as reference and historical data. The forecast includes the FY 2025 budget amounts plus two years beyond the budget year.

Revenue and Other Sources

Property Tax increased 9.0% from FY 2023 to FY 2024. The net taxable digest increased 10.0%. For FY 2025, the taxable digest is estimated to increase 8.4%. Property Tax is conservatively forecasted to increase an average of 2.5% in FY 2026 and FY 2027. No millage rate rollback is expected.

Other Taxes (mainly county share of previous year's Premium Tax collected) is forecasted to increase an average of 2.5% beyond the FY 2025 budget year.

Charges for Services revenue conservatively forecasted flat.

Interest rates had been rising after COVID. It is expected that rates will normalize in the near future. **Invested Income** is forecasted flat for FY 2026 and FY 2027.

Contributions/Donations amounts are unpredictable. These are forecasted to be zero.

Miscellaneous Revenue include amounts for Insurance Reimbursements, Radio Tower Rental, and other miscellaneous. These are also forecasted flat for FY 2026 and FY 2027.

Other Financing Sources (Sale of Fixed Assets and Transfers from Other Funds) are unpredictable. For FY 2026 and FY 2027 \$50K is forecasted.

Expenditures and Other Uses

Personal Services projected to increase 11.5% in FY 2025. This is driven by an increase of \$0.5 million for an additional payment to the Defined Benefit plan and the approval of 6 new full-time positions. FY 2026 and FY 2027 are projected to increase an average of approximately 3.0% to account for increases for a Merit Pay plan and a potential increase in the cost of medical/dental/vision plans for employees.

Operating Expenses are forecasted to increase an average of 3.0% annually FY 2026 thru FY 2027. The cost of goods and services increases annually.

Most **Capital Outlay** expenditures are included in the Capital Budget. Here you have capital outlays that do not satisfy the classification of a capital expenditure. Also, some expenditures initially included in the Capital Budget are subsequently determined to be expenditures that will not be capitalized and are moved to the operating budget. This makes forecasting for Capital Outlays in the Fire Services Fund difficult. In our forecast, amounts for FY 2026 and FY 2027 are equal to the average amount of FY 2023, FY 2024, and the FY 2025 budget.

Interfund Charges is the amount paid for the Indirect Cost Overhead Allocation for services provided by General Fund departments to other funds. Ex., Administration, Human Resources, Finance and Budgeting, Purchasing Contracts, Building & Grounds Maintenance, and Information Systems. These are forecasted flat for FY 2026 and FY 2027.

Other Financing Uses include transfers out to fund the acquisition of vehicles and equipment, transfers out to fund capital and CIP projects, and one-time operating transfers to other funds. These are forecasted flat for FY 2026 and FY 2027.

FAYETTE COUNTY, GEORGIA
Long-Term Strategic Financial Forecast

<u>WATER SERVICES</u>	ACTUALS		FORECAST		
	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025 Budget</u>	<u>FY 2026</u>	<u>FY 2027</u>
REVENUES					
Intergovernmental Revenue	\$ 1,389	\$ 1,301	\$ 1,500	\$ 1,500	\$ 1,500
Charges for Services	17,758,186	18,526,022	21,090,593	21,725,265	22,389,265
Fines, Forfeits & Penalties	9,418	11,905	10,000	11,000	11,000
Investment Income	449,927	818,631	820,000	820,000	820,000
Contributions/Donations	1,184,582	2,526,215	-	-	-
Miscellaneous Revenue	523,729	21,737	15,000	16,000	17,000
Total Revenues	19,927,231	21,905,811	21,937,093	22,573,765	23,238,765
OTHER FINANCING SOURCES					
Sale of Gen Fixed Asset	214	10	100	100	100
Transfers from other funds	-	-	-	-	-
Total Revenues and Other Financing Sources	\$ 19,927,444	\$ 21,905,821	\$ 21,937,193	\$ 22,573,865	\$ 23,238,865
EXPENDITURES					
Personal Services	\$ 5,061,814	\$ 5,911,612	\$ 6,386,957	\$ 6,600,000	\$ 6,800,000
Operating Expenses	4,771,374	5,305,447	6,001,642	6,200,000	6,400,000
Capital Outlay	59,539	50,947	182,775	180,000	185,000
Interfund Charges	688,600	819,930	2,044,652	2,050,000	2,050,000
Depreciation & Amortization	5,846,779	5,655,174	-	-	-
Debt Service	132,130	105,895	3,863,865	3,863,865	3,863,865
Other Costs	19,067	24,956	183,299	180,000	190,000
	16,579,303	17,873,961	18,663,190	19,073,865	19,488,865
OTHER FINANCING USES					
Transfers to other funds	150,008	126,286	3,274,003	3,500,000	3,750,000
Total Expenditures and Other Financing Uses	\$ 16,729,311	\$ 18,000,247	\$ 21,937,193	\$ 22,573,865	\$ 23,238,865
Net Increase (Decrease) In Fund Balance	3,198,133	3,905,574	-	-	-
TOTAL NET ASSETS JULY 1	\$ 94,940,614	\$ 98,138,747	\$ 102,044,321	\$ 102,044,321	\$ 102,044,321
TOTAL NET ASSETS JUNE 30	\$ 98,138,747	\$ 102,044,321	\$ 102,044,321	\$ 102,044,321	\$ 102,044,321

FAYETTE COUNTY, GEORGIA
Long-Term Strategic Financial Forecast

WATER SYSTEM

Fayette County presents a three-year long-term financial forecast for the Water System Fund. FY 2023 and FY 2024 actual amounts are included as reference and historical data. The forecast includes the FY 2025 budget amounts plus two years beyond the budget year.

Revenue and Other Sources

Charges for Services are projected to increase 13.8% for the FY 2025 budget year. The driver is additional revenue from water sales expected from the installation of new water meters that are more accurate. Current older water meters tend to under-register water usage as they age. FY 2026 and FY 2027 are forecasted conservatively at an average increase of 3.0%.

Fines, Forfeits & Penalties are forecasted flat.

Interest rates had been rising since COVID. **Invested Income** increased over 75.0% from FY 2023 to FY 2024. For FY 2025 rates should hold steady. Investment Income is forecasted to remain the same from FY 2025 thru FY 2027.

Contributions/Donations are forecasted at \$1.0 million in both FY 2026 and FY 2027.

Miscellaneous Revenue is forecasted flat.

Expenditures and Other Uses

Personal Services projected to increase 8.0% in FY 2025. This is driven by an increase of \$32.6K for an additional payment to the Defined Benefit plan. FY 2026 and FY 2027 are projected to increase an average of approximately 3.0% to account for increases for a Merit Pay plan and a potential increase in the cost of medical/dental/vision plans for employees.

Operating Expenses are forecasted to increase an average of 3.0% annually FY 2026 thru FY 2027. The cost of goods and services increases annually.

Capital Outlay expenditures are difficult to project. In our forecast, amounts for FY 2025 thru FY 2027 are flat.

Interfund Charges is the amount paid for the Indirect Cost Overhead Allocation for services provided by General Fund departments to other funds. Ex., Administration, Human Resources, Finance and Budgeting, Purchasing Contracts, Building & Grounds Maintenance, and Information Systems. These are forecasted flat for FY 2026 and FY 2027.

Debt Service expenditures are set amounts from the principal and interest payments from the revenue bonds schedules, unless there is debt fully paid or new debt is issued.

Other Costs is essentially the amount in Contingency for budget merit pay increases and any actual amounts for bad debt write-offs. The budget merit pay amounts in Contingency are moved during the year to the individual salary expense accounts. For FY 2026 and FY 2027, Contingency only includes the increase for the Merit Pay plan.

Other Financing Uses include transfers out to fund Water System CIP projects and operating transfers to other funds. These are difficult to project because they depend on the amount of Water System projects approved for the budget year. These are forecasted at an average increase of 7.0% for FY 2026 and FY 2027.

Budgets for the Water System are prepared on a cash flow basis. Total budget revenue and total budget expenses should net to zero. Fayette County is not in the business of making a profit of their citizens. Any excess budget revenue over budget expenses amount will be entered on the Water R&E expense account. This will then be available during the year for any unforeseen expenses.

County Goals (CG) - Long -term goal(s) accomplished by departments

County Goals (CG)	CG1	CG2	CG3	CG4	CG5
	To protect and enhance the health, safety, and welfare of county citizens to ensure a quality lifestyle	To provide services that are efficient and fiscally and environmentally responsible	To be a government that conducts business in an open and easily accesible manner that generates trust and confidence	To provide county employees with training, equipment, safety and security, and competitive compensation and benefits so they perform to the best of their abilities when providing services to the county citizens	To build, maintain, and improve facilities, equipment, and infrastructure to meet the present and future needs of the county.
Function: General Government					
Administration		X	X	X	X
Building & Grounds	X	X		X	X
County Commission	X	X	X	X	X
Elections		X	X		
Engineering	X	X			
Finance		X	X	X	
Human Resources		X	X	X	
Information Systems		X		X	X
Law Department					
Purchasing		X	X		
Tax Commissioner		X	X		
Tax Assessor		X	X		
Function: Judicial					
Board of Equalization		X	X		
Clerk of State Court	X	X	X		
Clerk of Superior Court	X	X	X		
State DUI Court	X	X			
District Attorney	X	X	X		
Drug Abuse and Treatment	X	X			
Superior Court Judges	X	X			
Juvenile Court	X	X	X		
Juvenile Supervision	X	X			
Magistrate Court	X	X	X		
Probate Court	X	X	X		
Public Defender	X	X	X		
State Court Judge	X	X	X		
State Court Solicitor	X	X	X		
Victims Assistance	X	X			
Function: Public Safety					
Animal Control	X	X	X		
Coroner		X			
911 Communications	X	X	X		
Emergency Management	X	X	X		
Emergency Medical Services	X	X	X		

County Goals (CG) - Long -term goal(s) accomplished by departments

County Goals (CG)	CG1	CG2	CG3	CG4	CG5
	To protect and enhance the health, safety, and welfare of county citizens to ensure a quality lifestyle	To provide services that are efficient and fiscally and environmentally responsible	To be a government that conducts business in an open and easily accesible manner that generates trust and confidence	To provide county employees with training, equipment, safety and security, and competitive compensation and benefits so they perform to the best of their abilities when providing services to the county citizens	To build, maintain, and improve facilities, equipment, and infrastructure to meet the present and future needs of the county.
Fire Services	X	X	X		
Sheriff's Office	X	X	X		
Function: Public Works					
Fleet Maintenance		X		X	
Public Works Administration	X	X	X	X	X
Road Department	X	X	X		X
Solid Waste	X	X			X
Environmental Management	X	X	X		X
Stormwater Management	X	X			X
Street Lights	X	X			X
Water System	X	X	X		X
Function: Health & Welfare					
Dept. Family & Children Services	X	X			
Fayette Community Options	X	X			
Fayette Counseling Center	X	X			
Public Health	X	X	X		
Senior Citizen Services	X	X	X		
Function: Culture & Recreation					
Library		X			
Recreation	X	X	X		X
Function: Planning & Development					
County Extension		X			
Development Authority		X	X		
GA Forestry Commission	X	X			
Building Safety	X	X	X		
Planning and Zoning	X	X	X		
Code Enforcement	X	X	X		

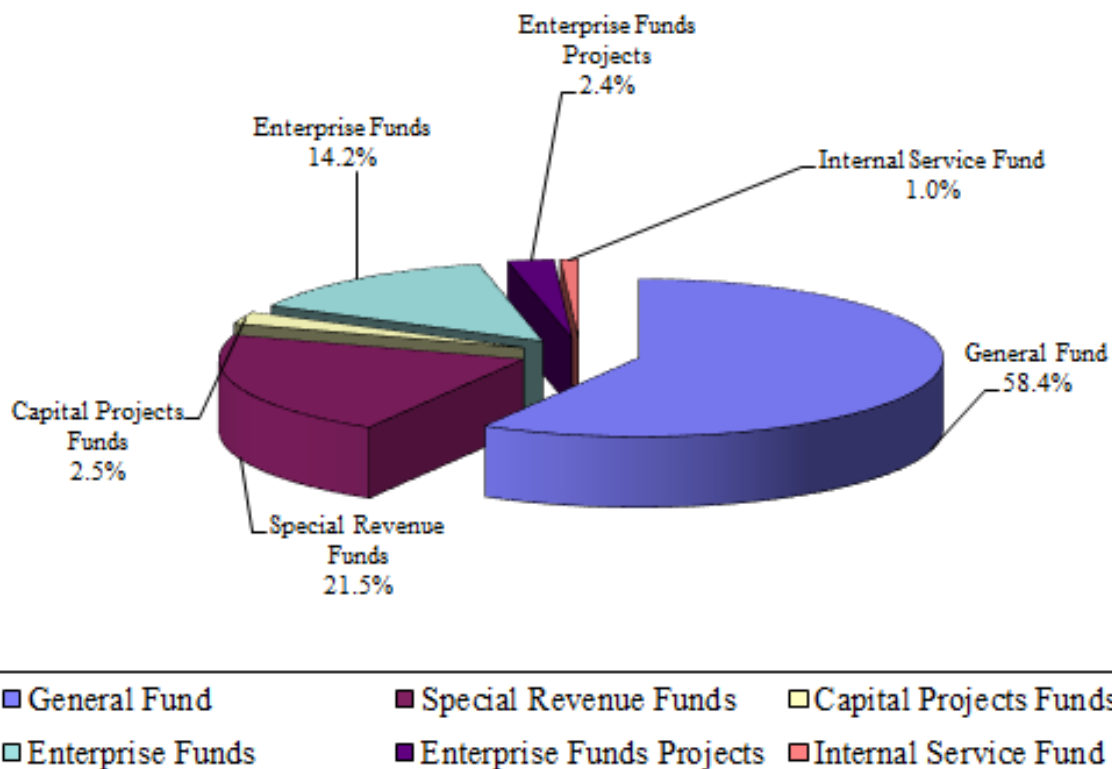
FY 2025 Budget Calendar
BOC Approved - 2/8/24

2024 DATE		PARTICIPANTS	BUDGET TASK
March 18, 2024	Mon	Finance / Departments / Agencies	Budget forms, budget calendar, instructions published. Budget entry available
March 20, 2024	Wed	Departments / Finance	CIP, Capital, Vehicles, Equipment Requests are Due to Finance
TBD	TBD	Finance	Next Year Budget Entry Training - New personnel
April 1, 2024	Mon	Agencies / Finance	Budget requests submissions due from Agencies
April 8, 2024	Mon	Departments / Finance	Budget requests submissions due from County Departments
April 8, 2024	Mon	Human Resources / Finance	Human Resources - Post Salary/Benefits projection to budget projection
April 17, 2024	Wed	Finance / County Administrator	Countywide budget requests to the County Administrator
April 25 - April 27	Thu - Sun	Coumissioners / County Administrator / County Staff	Annual ACCG Conference Savannah
April 29, 30, & May 1	Mon - Wed	County Administrator / County Staff	Budget Workshops as necessary
May 10, 2024	Fri	Commissioners / County Staff (Open to the Public)	BOC Annual Retreat - Policy and Board of Commissioner Discussions
May 22, 2024	Wed	Finance / County Administrator	Publish the FY 2025 Proposed Budget Summary and Public Hearings dates and times in local newspapers and on the County's website. Make available detail binders of the FY 2025 Proposed Budget.
May 23, 2024	Thu	Commissioners / County Administrator / County Staff (Open to the Public)	Conduct Special Called Budget Meeting to formally present the FY 2025 Proposed Budget to the Board of Commissioners.
June 13, 2024	Thu		Hold first Public Hearing on the FY 2025 Proposed Budget.
June 27, 2024	Thu		Hold second Public Hearing on the FY 2025 Proposed Budget. Request BOC to adopt FY 2025 Budget.

FAYETTE COUNTY, GEORGIA
FY 2025 BUDGET
ALL BUDGETED FUNDS
TOTAL EXPENDITURES*

General Fund	\$	78,743,238
Special Revenue Funds		29,013,620
Capital Projects Funds		3,334,431
Enterprise Funds		19,111,550
Enterprise Funds Projects		3,287,767
Internal Service Funds		1,281,531
Total	\$	134,772,137

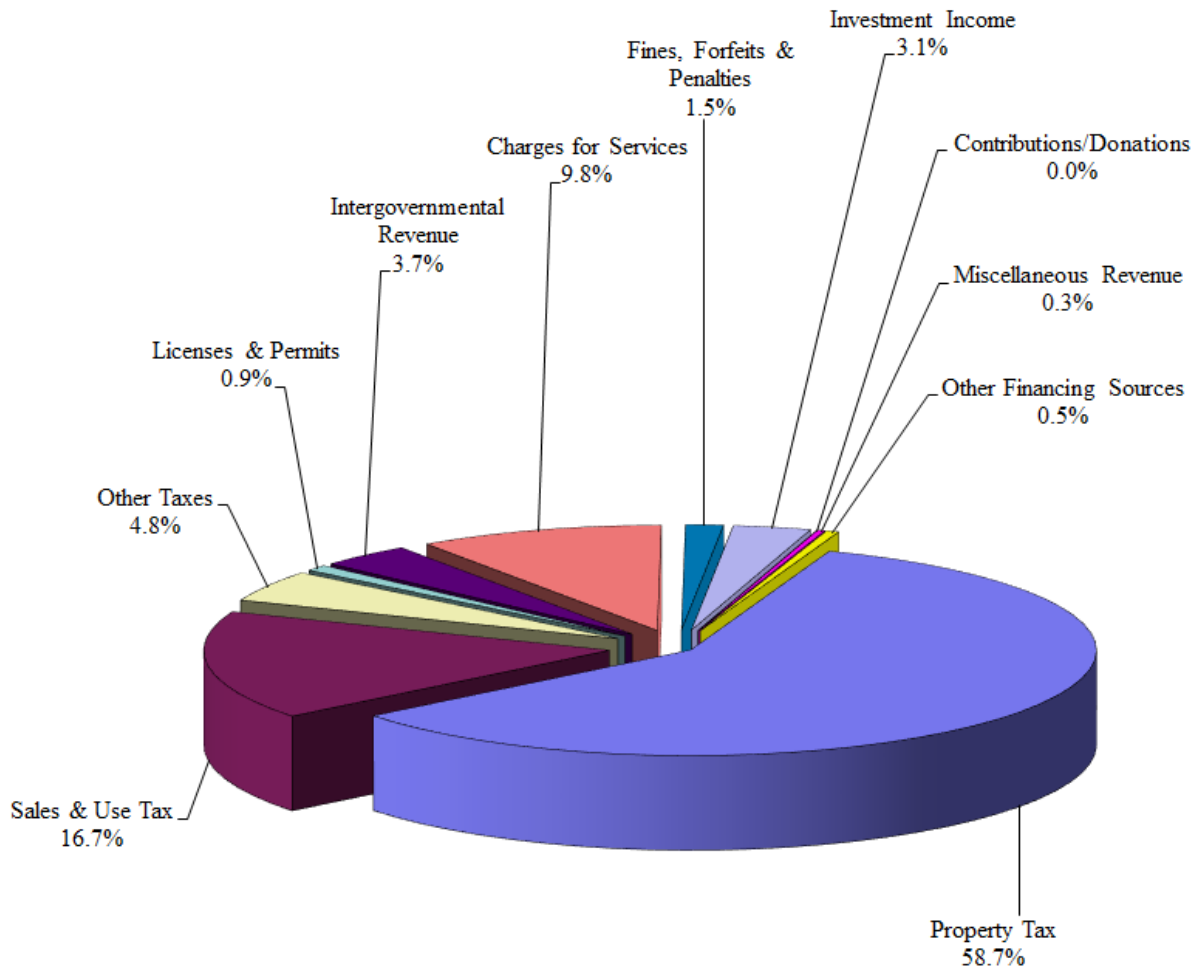
*Does not include transfers to other funds of \$9,002,198 for total appropriations of \$143,774,335.



FAYETTE COUNTY, GEORGIA
SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
OPERATING GOVERNMENTAL TYPE FUNDS
COMPARISON OF THREE MOST RECENT FISCAL YEARS

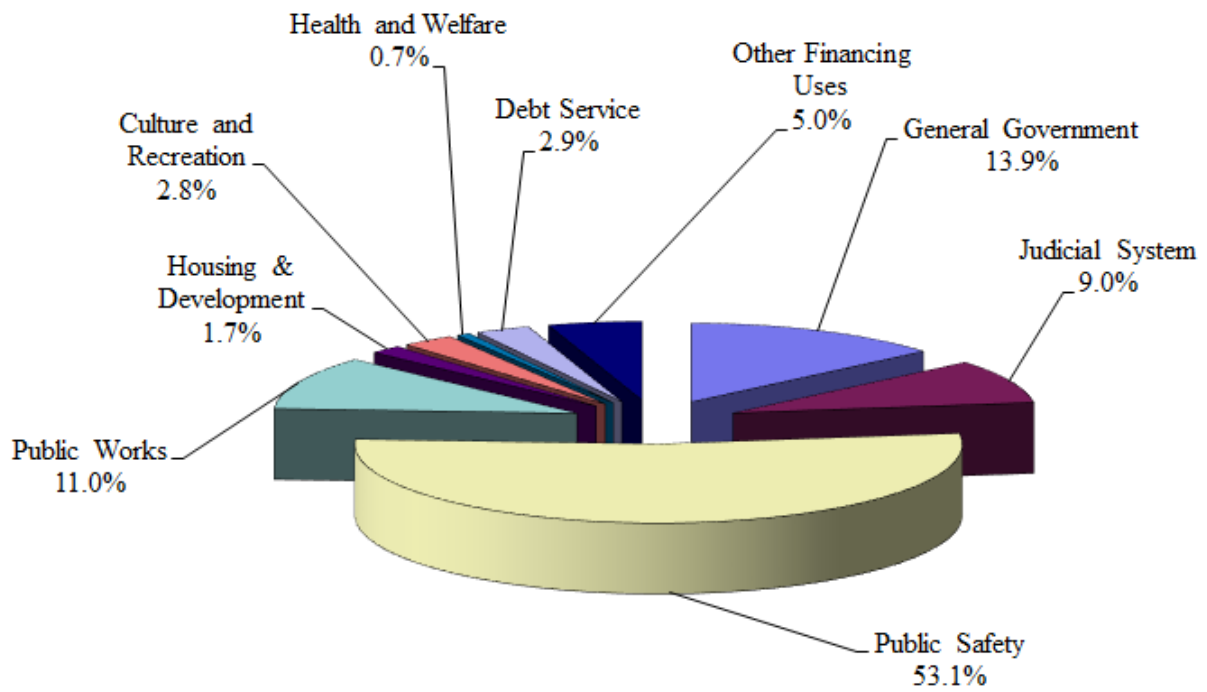
BUDGETED FUNDS	GENERAL FUND			SPECIAL REVENUE FUNDS			TOTAL GOVERNMENTAL FUNDS		
	<u>FY 2023</u> <u>ACTUAL</u>	<u>FY 2024</u> <u>ACTUAL</u>	<u>FY 2025</u> <u>BUDGET</u>	<u>FY 2023</u> <u>ACTUAL</u>	<u>FY 2024</u> <u>ACTUAL</u>	<u>FY 2025</u> <u>BUDGET</u>	<u>FY 2023</u> <u>ACTUAL</u>	<u>FY 2024</u> <u>ACTUAL</u>	<u>FY 2025</u> <u>BUDGET</u>
REVENUES									
Property Tax	\$ 42,209,377	\$ 43,998,849	\$ 47,388,800	\$ 16,877,868	\$ 18,511,175	\$ 19,186,050	\$ 59,087,246	\$ 62,510,024	\$ 66,574,850
Sales & Use Tax	17,661,201	18,649,876	19,000,000	-	-	-	17,661,201	18,649,876	19,000,000
Other Taxes	738,471	855,429	731,500	4,120,269	4,463,992	4,765,300	4,858,740	5,319,421	5,496,800
Licenses & Permits	1,035,252	746,647	1,053,500	-	-	-	1,035,252	746,647	1,053,500
Intergovernmental Revenue	1,568,876	2,514,773	3,398,909	723,067	799,020	801,073	2,291,943	3,313,793	4,199,982
Charges for Services	3,886,781	4,175,362	4,474,208	6,276,088	6,651,615	6,609,000	10,162,869	10,826,977	11,083,208
Fines, Forfeits & Penalties	1,161,142	1,423,662	1,420,000	559,102	809,566	294,000	1,720,244	2,233,228	1,714,000
Investment Income	1,345,867	2,294,610	2,505,000	663,468	1,059,520	1,042,800	2,009,335	3,354,130	3,547,800
Contributions/Donations	189,453	3,232	7,200	289,323	119,711	-	478,776	122,943	7,200
Miscellaneous Revenue	205,117	178,517	211,600	74,276	115,800	82,200	279,393	294,318	293,800
Total Revenues	70,001,537	74,840,956	80,190,717	29,583,461	32,530,400	32,780,423	99,584,997	107,371,356	112,971,140
OTHER FINANCING SOURCES									
Sale of Gen Fixed Asset	27,751	16,653	15,000	760	12,090	5,000	28,511	28,743	20,000
Transfers from other funds	1,066,954	793,812	160,000	363,500	723,804	395,000	1,430,454	1,517,616	555,000
Total Revenues and Other Financing Sources	\$ 71,096,242	\$ 75,651,421	\$ 80,365,717	\$ 29,947,721	\$ 33,266,293	\$ 33,180,423	\$ 101,043,963	\$ 108,917,714	\$ 113,546,140
EXPENDITURES									
General Government	\$ 11,673,326	\$ 12,856,569	\$ 15,767,861	\$ -	\$ -	\$ -	\$ 11,673,326	\$ 12,856,569	\$ 15,767,861
Judicial System	7,315,412	8,669,078	9,039,323	1,105,085	1,111,748	1,125,691	8,420,497	9,780,826	10,165,014
Public Safety	27,013,215	30,943,333	32,440,684	21,555,754	25,106,834	27,903,522	48,568,969	56,050,166	60,344,206
Public Works	8,796,374	9,337,129	12,106,153	361,131	374,349	356,232	9,157,505	9,711,478	12,462,385
Housing & Development	1,492,048	1,625,416	1,877,481	-	-	-	1,492,048	1,625,416	1,877,481
Culture and Recreation	2,586,743	3,492,075	3,146,802	-	-	-	2,586,743	3,492,075	3,146,802
Health and Welfare	753,295	782,927	817,620	-	-	-	753,295	782,927	817,620
Debt Service	3,256,967	3,258,483	3,260,008	117,170	-	-	3,374,137	3,258,483	3,260,008
	62,887,380	70,965,010	78,455,932	23,139,140	26,592,931	29,385,445	86,026,520	97,557,941	107,841,378
OTHER FINANCING USES									
Payment to refunded bond escrow	-	-	-	-	-	-	-	-	-
Transfers to other funds	10,265,959	5,780,406	3,930,659	5,343,366	1,964,965	1,699,253	15,609,325	7,745,371	5,629,912
Total Expenditures and Other Financing Uses	\$ 73,153,339	\$ 76,745,416	\$ 82,386,591	\$ 28,482,505	\$ 28,557,896	\$ 31,084,698	\$ 101,635,844	\$ 105,303,312	\$ 113,471,290
Net Increase (Decrease) In Fund Balance	(2,057,097)	(1,093,995)	(2,020,874)	1,465,215	4,708,398	2,095,725	(591,882)	3,614,402	74,850
FUND BALANCE JULY 1	\$ 34,557,264	\$ 32,500,167	\$ 31,406,171	\$ 24,091,354	\$ 25,556,569	\$ 30,264,967	\$ 58,648,618	\$ 58,056,736	\$ 61,671,138
FUND BALANCE JUNE 30	\$ 32,500,167	\$ 31,406,171	\$ 29,385,297	\$ 25,556,569	\$ 30,264,967	\$ 32,360,692	\$ 58,056,736	\$ 61,671,138	\$ 61,745,989

FAYETTE COUNTY, GEORGIA
FY 2025 BUDGET
OPERATING GOVERNMENTAL TYPE FUNDS
ESTIMATED REVENUE AND OTHER SOURCES



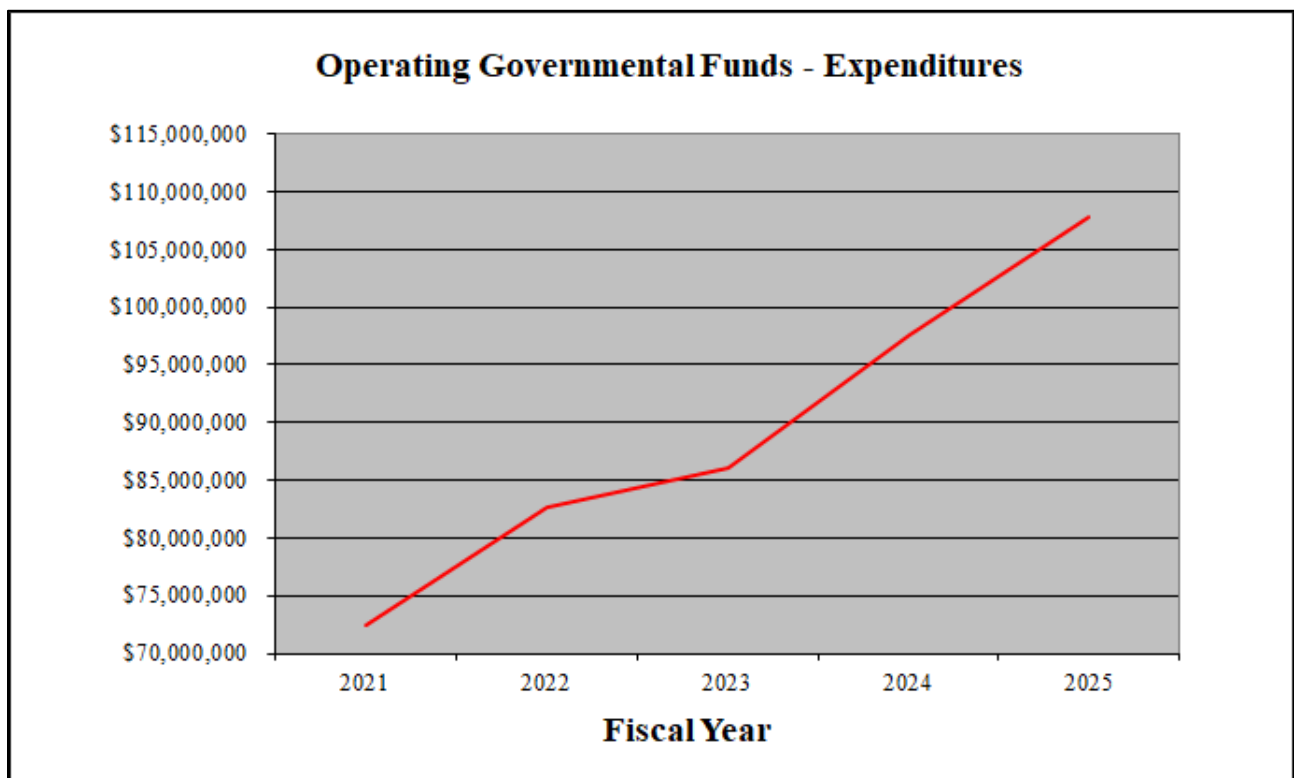
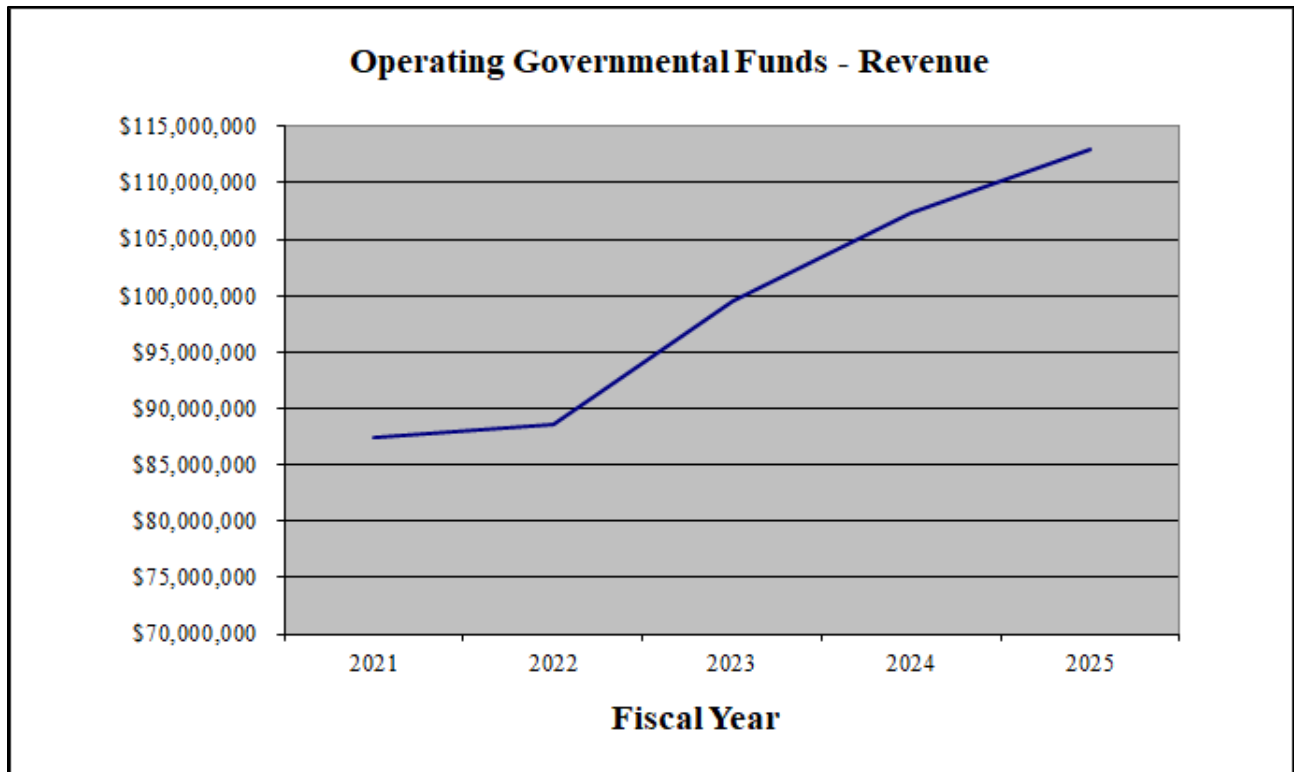
Property Tax	Sales & Use Tax	Other Taxes
Licenses & Permits	Intergovernmental Revenue	Charges for Services
Fines, Forfeits & Penalties	Investment Income	Contributions/Donations
Miscellaneous Revenue	Other Financing Sources	

FAYETTE COUNTY, GEORGIA
FY 2025 BUDGET
OPERATING GOVERNMENTAL TYPE FUNDS
ESTIMATED EXPENDITURES AND OTHER USES

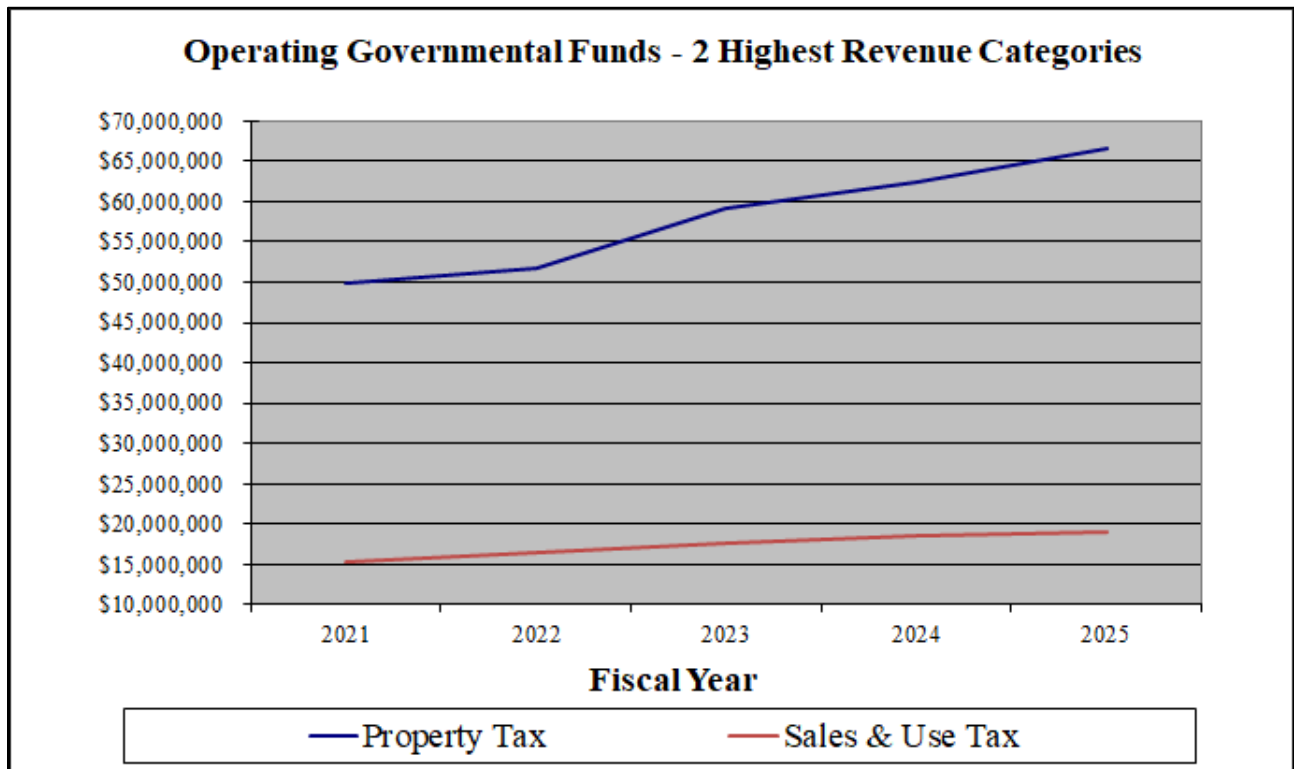
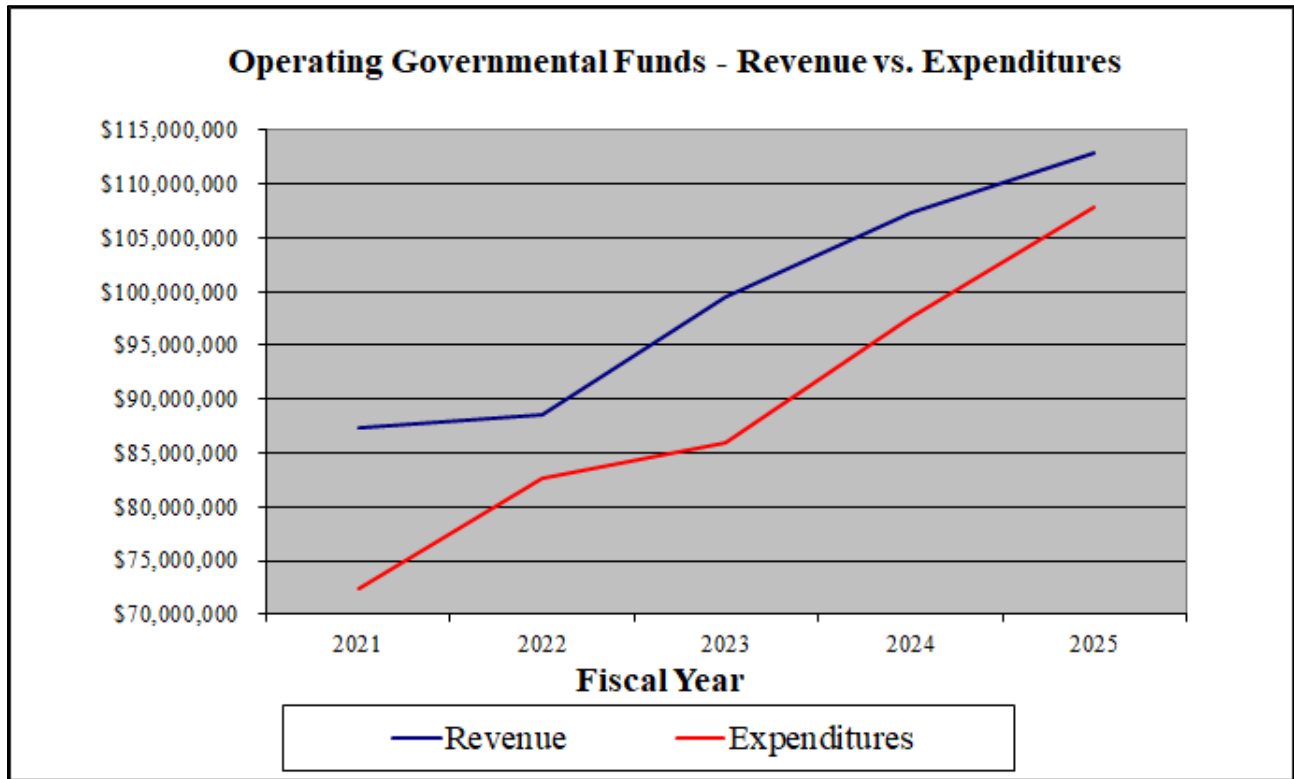


General Government	Judicial System	Public Safety
Public Works	Housing & Development	Culture and Recreation
Health and Welfare	Debt Service	Other Financing Uses

**FAYETTE COUNTY, GEORGIA
GOVERNMENTAL TYPE FUNDS
FIVE YEAR TREND**



**FAYETTE COUNTY, GEORGIA
GOVERNMENTAL TYPE FUNDS
FIVE YEAR TREND**

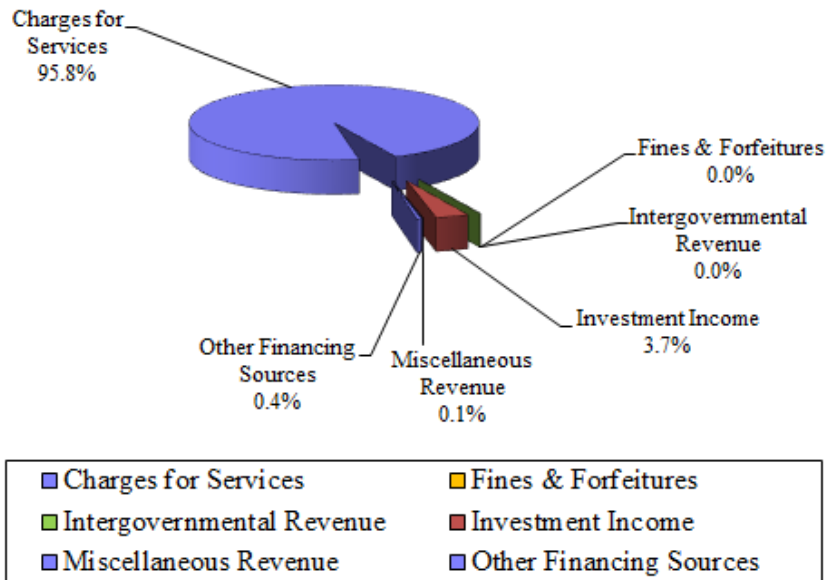


FAYETTE COUNTY, GEORGIA
SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND NET POSITION
OPERATING ENTERPRISE TYPE FUNDS
COMPARISON OF THREE MOST RECENT FISCAL YEARS

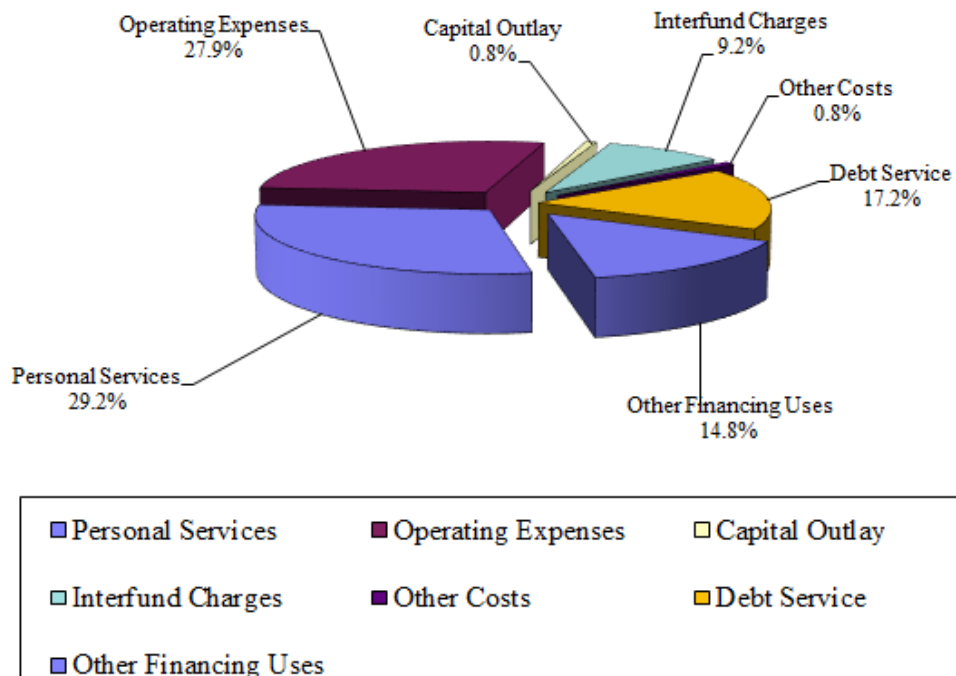
	SOLID WASTE FUND			WATER SYSTEM FUND			TOTAL ENTERPRISE FUNDS		
	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 BUDGET	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 BUDGET	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 BUDGET
BUDGETED FUNDS									
REVENUES									
Property Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales & Use Tax	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	1,389	1,301	1,500	1,389	1,301	1,500
Charges for Services	229,737	313,457	315,000	17,758,186	18,526,022	21,090,593	17,987,923	18,839,479	21,405,593
Fines, Forfeits & Penalties	-	-	-	9,418	11,905	10,000	9,418	11,905	10,000
Investment Income	-	-	-	449,927	818,631	820,000	449,927	818,631	820,000
Contributions/Donations	-	-	-	1,184,582	2,526,215	-	1,184,582	2,526,215	-
Miscellaneous Revenue	-	-	-	523,729	21,737	15,000	523,729	21,737	15,000
Total Revenues	229,737	313,457	315,000	19,927,231	21,905,811	21,937,093	20,156,968	22,219,268	22,252,093
OTHER FINANCING SOURCES									
Sale of Gen Fixed Asset/Timber	-	-	-	214	10	100	214	10	100
Transfers from other funds	182,000	50,000	100,000	-	-	-	182,000	50,000	100,000
Total Revenues and Other Financing Sources	\$ 411,737	\$ 363,457	\$ 415,000	\$ 19,927,444	\$ 21,905,821	\$ 21,937,193	\$ 20,339,182	\$ 22,269,278	\$ 22,352,193
EXPENDITURES									
Personal Services	\$ 108,996	\$ 145,831	\$ 149,339	\$ 5,061,814	\$ 5,911,612	\$ 6,386,957	\$ 5,170,811	\$ 6,057,443	\$ 6,536,296
Operating Expenses	202,553	198,583	247,325	4,771,374	5,305,447	6,001,642	4,973,926	5,504,030	6,248,967
Capital Outlays	7,265	-	-	59,539	50,947	182,775	66,805	50,947	182,775
Interfund Charges	9,742	11,257	12,880	688,600	819,930	2,044,652	698,342	831,187	2,057,532
Depreciation & Amortization	4,153	5,156	-	5,846,779	5,655,174	-	5,850,932	5,660,330	-
Other Costs	-	-	4,297	19,067	24,956	183,299	19,067	24,956	187,596
Debt Service	-	-	-	132,130	105,895	3,863,865	132,130	105,895	3,863,865
	332,710	360,827	413,841	16,579,303	17,873,961	18,663,190	16,912,013	18,234,788	19,077,031
OTHER FINANCING USES									
Transfers to other funds	30,801	9,205	48,283	150,008	126,286	3,274,003	180,809	135,491	3,322,286
Total Expenditures and Other Financing Uses	\$ 363,511	\$ 370,032	\$ 462,124	\$ 16,729,311	\$ 18,000,247	\$ 21,937,193	\$ 17,092,822	\$ 18,370,279	\$ 22,399,317
Net Increase (Decrease) In Net Position	48,227	(6,575)	(47,124)	3,198,133	3,905,574	-	3,246,360	3,898,999	(47,124)
TOTAL NET ASSETS JULY 1	\$ 112,751	\$ 160,978	\$ 154,403	\$ 94,940,614	\$ 98,138,747	\$ 102,044,321	\$ 95,053,365	\$ 98,299,725	\$ 102,198,724
TOTAL NET ASSETS JUNE 30	\$ 160,978	\$ 154,403	\$ 107,279	\$ 98,138,747	\$ 102,044,321	\$ 102,044,321	\$ 98,299,725	\$ 102,198,724	\$ 102,151,600

**FAYETTE COUNTY, GEORGIA
FY 2025 BUDGET
OPERATING ENTERPRISE TYPE FUNDS**

ESTIMATED REVENUE AND OTHER SOURCES



ESTIMATED EXPENDITURES AND OTHER USES



FAYETTE COUNTY, GEORGIA
SUMMARY OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
INTERNAL SERVICE TYPE FUNDS
COMPARISON OF THREE MOST RECENT FISCAL YEARS

BUDGETED FUNDS	VEHICLE/EQUIPMENT FUND		
	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 BUDGET
REVENUES			
Investment Income	\$ 93,564	\$ 128,633	\$ -
Contributions/Donations	59,807	231,607	-
Miscellaneous Revenue	104,232	933	-
Total Revenues	257,603	361,174	-
OTHER FINANCING SOURCES			
Sale of Gen Fixed Assets	(31,035)	8,000	-
Transfers from other funds	1,725,000	1,941,597	1,725,000
Total Revenues and Other Financing Sources	\$ 1,951,569	\$ 2,310,771	\$ 1,725,000
EXPENDITURES			
Personal Services	\$ -	\$ -	\$ -
Operating Expenses	-	-	-
Capital Outlay	1,379,662	792,443	1,281,531
Depreciation & Amortization	1,702,823	1,674,353	-
Other Costs	-	-	-
Debt Service	16,206	21,086	-
Contra Capital Outlay	(1,379,662)	(792,412)	-
	1,719,029	1,695,470	1,281,531
OTHER FINANCING USES			
Transfers to other funds	6,500	-	-
Total Expenditures and Other Financing Uses	\$ 1,725,529	\$ 1,695,470	\$ 1,281,531
Net Increase (Decrease) In Fund Balance	226,040	615,301	443,469
TOTAL NET ASSETS JULY 1	\$ 10,898,217	\$ 11,124,258	\$ 11,739,559
TOTAL NET ASSETS JUNE 30	\$ 11,124,258	\$ 11,739,559	\$ 12,183,028

FAYETTE COUNTY, GEORGIA
SUMMARY OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES AND USES
ALL BUDGETED FUNDS
FISCAL YEAR ENDED JUNE 30, 2025

	<u>TOTAL</u>	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>CAPITAL/CIP PROJECTS FUNDS</u>	<u>WATER SYSTEM FUND</u>	<u>SOLID WASTE FUND</u>	<u>ENTERPRISE PROJECTS FUNDS</u>	<u>INTERNAL SERVICE FUNDS</u>
REVENUES								
Property Tax	\$ 66,574,850	\$ 47,388,800	\$ 19,186,050	\$ -	\$ -	\$ -	\$ -	\$ -
Sales & Use Tax	19,000,000	19,000,000	-	-	-	-	-	-
Other Taxes	5,496,800	731,500	4,765,300	-	-	-	-	-
License & Permits	1,053,500	1,053,500	-	-	-	-	-	-
Intergovernmental Revenues	4,201,482	3,398,909	801,073	-	1,500	-	-	-
Charges for Services	32,488,801	4,474,208	6,609,000	-	21,090,593	315,000	-	-
Fines, Forfeits & Penalties	1,724,000	1,420,000	294,000	-	10,000	-	-	-
Investment Income	4,367,800	2,505,000	1,042,800	-	820,000	-	-	-
Contributions/Donations	7,200	7,200	-	-	-	-	-	-
Miscellaneous Revenue	308,800	211,600	82,200	-	15,000	-	-	-
Total Revenues	\$ 135,223,233	\$ 80,190,717	\$ 32,780,423	\$ -	\$ 21,937,093	\$ 315,000	\$ -	\$ -
OTHER FINANCING SOURCES								
Sale of Gen Fixed Assets	20,100	15,000	5,000	-	100	-	-	-
Transfers from other funds	9,002,198	160,000	395,000	3,334,431	-	100,000	3,287,767	1,725,000
Total Revenues and Other Financing Sources	\$ 144,245,531	\$ 80,365,717	\$ 33,180,423	\$ 3,334,431	\$ 21,937,193	\$ 415,000	\$ 3,287,767	\$ 1,725,000
EXPENDITURES								
Personal Services	\$ 79,115,807	\$ 50,887,142	\$ 21,692,369	\$ -	\$ 6,386,957	\$ 149,339	\$ -	\$ -
Operating Expenses	33,006,393	21,719,044	5,038,382	-	6,001,642	247,325	-	-
Capital Outlay	9,396,865	370,363	939,998	3,334,431	182,775	-	3,287,767	1,281,531
Debt Service	7,123,873	3,260,008	-	-	3,863,865	-	-	-
Other Costs	3,018,214	2,219,375	611,243	-	183,299	4,297	-	-
Interfund Charges	3,160,985	-	1,103,453	-	2,044,652	12,880	-	-
Total Expenditures	\$ 134,822,137	\$ 78,455,932	\$ 29,385,445	\$ 3,334,431	\$ 18,663,190	\$ 413,841	\$ 3,287,767	\$ 1,281,531
OTHER FINANCING USES								
Transfers to other funds	8,952,198	3,930,659	1,699,253	-	3,274,003	48,283	-	-
Total Expenditures and Other Financing Uses	\$ 143,774,335	\$ 82,386,591	\$ 31,084,698	\$ 3,334,431	\$ 21,937,193	\$ 462,124	\$ 3,287,767	\$ 1,281,531
Net Increase to (Appropriated) Fund balance	\$ 471,196	\$ (2,020,874)	\$ 2,095,725	\$ -	\$ -	\$ (47,124)	\$ -	\$ 443,469

**FAYETTE COUNTY, GEORGIA
BUDGET SUMMARY INFORMATION
BUDGETED APPROPRIATIONS
COMPARISON OF FY 2025 ADOPTED BUDGET WITH PRIOR YEAR'S BUDGET**

The Budget Summary Information contained on the following three pages compares the 2025 fiscal year budgeted appropriations with that of the 2024 fiscal year. The FY 2024 budget data is presented at two different points: as originally adopted and as it was adjusted during the year. As a means of providing additional detail to the preceding set of consolidated reports, this comparison of appropriations is provided at the function level for the General Fund. For an even more detailed breakdown of budget by departments, please refer to the Organization section shown later in this document. This section presents data on individual cost centers (departments).

The two columns of information for FY 2024 demonstrate the dynamics of an annual budget. The first column is the original budget as it was adopted by the Board of Commissioners, effective July 1st. This is the best estimate as to what it should cost to operate each of the various functions of the County during the fiscal year. The second column is the revised budget. It shows how the original estimated amounts have been changed during the year to adjust for unanticipated revenues and/or expenditures, changes in funding levels or priorities, the elimination of current programs, or the initiation of new programs. The Revised Budget is shown at the close of the fiscal year.

The % Comparison is the percentage of the FY 2025 budget amount when compared to the FY 2024 revised budget amount.

FAYETTE COUNTY, GEORGIA
EXPENDITURES AND OTHER FINANCING USES
COMPARISON OF FY 2025 BUDGET TO FY 2024 REVISED BUDGET

	FY 2024 Budget		FY 2025 Budget	%
	Adopted	Revised	Adopted	Comparison
GENERAL FUND				
General Government				
Non-Departmental	\$ 809,516	\$ 732,190	\$ 869,902	118.8
Commissioners	741,890	784,423	786,154	100.2
Administration	1,111,815	848,709	1,113,452	131.2
Elections	906,011	1,233,066	1,170,389	94.9
Finance	1,405,696	1,538,661	1,583,620	102.9
Purchasing	375,808	410,093	416,694	101.6
Law Department	299,600	299,600	355,600	118.7
Information Systems	1,301,253	1,394,701	1,446,618	103.7
Human Resources	732,602	788,161	924,186	117.3
Tax Commissioner	1,229,203	1,371,442	1,355,891	98.9
Tax Assessor	1,512,577	1,639,671	1,644,413	100.3
Building & Grounds Maintenance	2,137,210	2,165,292	2,454,702	113.4
Engineering Office	203,396	221,925	224,145	101.0
Contingency	4,152,815	-	1,422,095	n/a
Total General Government	\$ 16,919,392	\$ 13,427,934	\$ 15,767,861	117.4
Judicial System				
Non-Departmental	345,654	374,266	514,096	137.4
Superior Court Judges	675,007	708,007	687,101	97.0
Clerk of Superior Court	2,082,823	2,262,752	2,225,544	98.4
Board of Equalization-Clerk of Courts	20,676	21,588	19,266	89.2
District Attorney	491,909	544,636	623,859	114.5
Clerk of State Court	400,557	435,508	445,412	102.3
State Court Solicitor	996,937	1,093,943	1,088,554	99.5
State Court Judge	534,311	577,835	546,703	94.6
Magistrate Court	520,547	563,625	554,723	98.4
Probate Court	631,248	692,625	685,044	98.9
Juvenile Court	529,088	544,346	579,253	106.4
Public Defender	1,040,117	1,041,747	1,069,768	102.7
Total Judicial System	\$ 8,268,874	\$ 8,860,878	\$ 9,039,323	102.0
Public Safety				
Non-Departmental	1,544,095	1,931,012	2,088,040	108.1
Sheriff's Office	25,077,299	27,701,855	28,984,228	104.6
County Coroner	168,421	178,250	155,990	87.5
Animal Control	620,914	671,757	799,149	119.0
Emergency Management	389,799	419,396	413,277	98.5
Total Public Safety	\$ 27,800,528	\$ 30,902,270	\$ 32,440,684	105.0

FAYETTE COUNTY, GEORGIA
EXPENDITURES AND OTHER FINANCING USES
COMPARISON OF FY 2025 BUDGET TO FY 2024 REVISED BUDGET

	FY 2024 Budget		FY 2025 Budget	%
	Adopted	Revised	Adopted	Comparison
Public Works				
Non-Departmental	170,837	210,165	290,603	138.3
Public Works Administration	271,824	306,811	304,231	99.2
Road Department	7,859,092	7,352,727	9,769,232	132.9
Environmental Management	743,072	830,988	906,958	109.1
Fleet Maintenance	766,469	827,604	835,129	100.9
Total Public Works	\$ 9,811,294	\$ 9,528,295	\$ 12,106,153	127.1
Housing & Development				
Non-Departmental	35,757	40,710	55,203	135.6
County Extension	176,207	176,207	182,320	103.5
Georgia Forestry Commission	3,530	3,530	3,722	105.4
Building Safety	918,627	994,027	946,032	95.2
Planning & Zoning	446,318	552,895	460,740	83.3
Code Enforcement Section	168,636	207,723	214,464	103.2
Development Authority	13,000	13,000	15,000	115.4
Total Planning and Development	\$ 1,762,075	\$ 1,988,092	\$ 1,877,481	94.4
Culture and Recreation				
Non-Departmental	33,803	38,266	55,625	145.4
Recreation	1,548,384	1,957,789	1,729,534	88.3
Library	1,233,301	1,528,286	1,361,643	89.1
Total Culture and Recreation	\$ 2,815,488	\$ 3,524,341	\$ 3,146,802	89.3
Health and Welfare				
Public Health	84,570	86,220	84,700	98.2
Fayette Counseling Center	142,522	142,522	142,522	100.0
Dept of Family & Children Services	39,325	39,325	39,325	100.0
Fayette Community Options	67,270	67,270	67,270	100.0
Senior Citizens Center	448,803	448,803	483,803	107.8
Total Health and Welfare	\$ 782,490	\$ 784,140	\$ 817,620	104.3
Debt Service				
Criminal Justice Center	3,259,753	3,259,753	3,260,008	100.0
Total Debt Service	\$ 3,259,753	\$ 3,259,753	\$ 3,260,008	100.0
Transfer to Jail Surcharge	325,000	325,000	325,000	100.0
Transfer to Victims Assistance	30,000	30,000	40,000	133.3
Transfer to Animal Control Spay/Neuter	-	15,000	30,000	200.0
Transfer to Capital/CIP Projects	2,274,751	4,165,272	2,423,353	58.2
Transfer to Solid waste	50,000	50,000	100,000	200.0
Transfer to Medical	-	470,134	287,306	61.1
Transfer to Vehicles & Equipment	725,000	725,000	725,000	100.0
Total Transfer to Other Funds	\$ 3,404,751	\$ 5,780,406	\$ 3,930,659	68.0
TOTAL GENERAL FUND	\$ 74,824,645	\$ 78,056,109	\$ 82,386,591	105.5

FAYETTE COUNTY, GEORGIA
EXPENDITURES AND OTHER FINANCING USES
COMPARISON OF FY 2025 BUDGET TO FY 2024 REVISED BUDGET

	FY 2024 Budget		FY 2025 Budget	%
	Adopted	Revised	Adopted	Comparison
SPECIAL REVENUE FUNDS				
Law Library	40,000	40,000	50,000	125.0
Sheriff Operations	-	158,645	-	0.0
Confiscated Property-State	-	52,437	-	0.0
U.S. Customs	-	27,732	-	0.0
Confiscated Property-Federal	-	147,164	-	0.0
Opioid Settlements	-	60,000	-	0.0
Accountability State Court	345,596	383,174	342,672	89.4
911 Communications	4,783,260	4,790,291	5,913,232	123.4
Jail Surcharge	598,719	629,719	659,207	104.7
Juvenile Supervision	20,000	20,000	15,000	75.0
Victims Assistance	155,000	155,000	163,951	105.8
Drug Abuse and Treatment	530,128	529,968	554,068	104.5
Fire Services	14,781,753	15,191,637	16,244,267	106.9
Street Lights	352,933	374,433	356,232	95.1
Emergency Medical Services	4,695,206	4,710,501	5,048,816	107.2
Hotel/Motel Tax	-	-	-	n/a
Animal Sterilization	33,000	36,100	38,000	105.3
Transfer to Other Funds				
Transfer to General Fund	160,000	204,663	160,000	78.2
Transfer to Capital/CIP Projects	247,600	247,600	411,078	166.0
Transfer to Medical	-	296,105	128,175	43.3
Transfer to Vehicle/Equipment	1,000,000	1,216,597	1,000,000	82.2
Total Transfer to Other Funds	\$ 1,407,600	\$ 1,964,965	\$ 1,699,253	86.5
TOTAL SPECIAL REVENUE FUNDS	\$ 27,743,195	\$ 29,271,766	\$ 31,084,698	106.2
CAPITAL/CIP FUNDS				
Capital/Capital Improvement Program	2,565,651	2,565,651	3,334,431	130.0
TOTAL CAPITAL/CIP FUNDS	\$ 2,565,651	\$ 2,565,651	\$ 3,334,431	130.0
ENTERPRISE FUNDS				
Solid Waste Fund	\$ 364,927	\$ 365,417	\$ 413,841	113.3
Water System Fund	17,014,959	17,004,947	18,663,190	109.8
Transfer to Other Funds				
Transfer to Medical	-	135,491	34,519	25.5
Transfer to Enterprise CIP	3,441,345	6,358,728	3,287,767	51.7
TOTAL ENTERPRISE FUNDS	\$ 20,821,231	\$ 23,864,583	\$ 22,399,317	93.9
ENTERPRISE FUNDS PROJECTS				
Enterprise CIP Projects	\$ 3,441,345	\$ 6,358,728	\$ 3,287,767	51.7
TOTAL ENTERPRISE FUNDS PROJECTS	\$ 3,441,345	\$ 6,358,728	\$ 3,287,767	51.7
INTERNAL SERVICE FUNDS				
Vehicle/Equipment Fund	\$ 2,338,430	\$ 2,829,345	\$ 1,281,531	45.3
TOTAL OF ALL BUDGETED FUNDS	\$ 131,734,497	\$ 142,946,181	\$ 143,774,335	100.6

ANALYSIS OF MAJOR REVENUE SOURCES AND TRENDS

Strategies Utilized in Budgeting Revenues

As an unwritten but general guiding operating policy employed by the Finance department and administrative staff, projected revenues for the ensuing fiscal year are estimated on the side of conservatism. The reason for this conservative approach to estimating cash inflows is to help ensure that the County avoids, if possible, any significant revenue shortfalls that might occur due to unanticipated fluctuations in the local or national economy, or an unexpected downturn in the rate of construction activity occurring in the immediate area. But should the economy remain strong in the short-term, it is further anticipated that these additional revenues that are generated will be programmed into the County's fund balance to be used for capital projects or projects in the Capital Improvement Program. As our principal operating revenue projection strategy for any given fiscal year, the County prepares its annual operating budget with the expectation that it will collect more revenues during the period than are included in the budget.

As an integral first step in the FY 2025 revenue projection process, total revenue collections through the 2024 fiscal year are estimated. As actual monthly activity is recorded, original estimated FY 2024 revenue numbers are updated throughout the budget preparation process. These most recent fiscal year estimates plus the actual revenue numbers for the previous two fiscal years are used to identify trends and collection patterns from the various sources.

This historical revenue information is then framed in the context of what budget staff believes will be the most probable local economic conditions over the next twelve to twenty-four months. Elasticity of revenue sources, increasing user fees or charges, changes in service delivery, and the anticipated impact of any new State or Federal legislation are also factored into the projections. The desired end-result of this process is revenue estimates that one would reasonably expect to be met during the upcoming fiscal year given the information available at the time.

GENERAL FUND

The General Fund is the principal operating fund for the County and the revenues it uses to provide services to our citizens are derived from a variety of sources. The tabular information shown on the next page indicates the relative composition of the major revenue sources. The accompanying pie chart clearly shows how dependent the County is on taxes as the major revenue source. Property Tax and Sales & Use Tax are the major revenue sources used to pay for the operations of the General Fund.

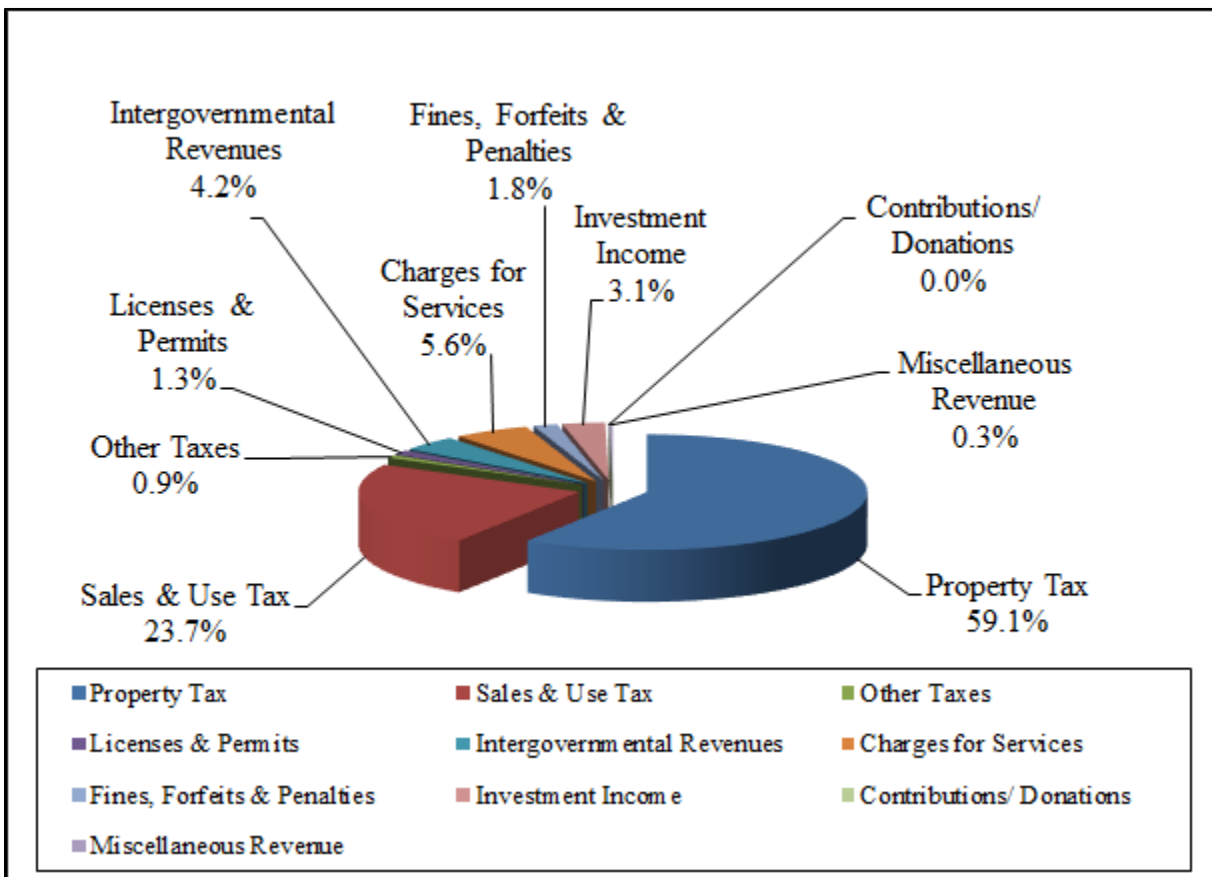
For FY 2025, it is projected that these two sources of revenue will account for approximately 82.8% percent of General Fund total revenues. These two sources of revenue account for a consistent percent of total revenue. In FY 2023, Property Tax and Sales & Use Tax was 85.5% of total revenue. In FY 2024, it was 83.7%.

General Fund

Three Year Comparison of Revenue Sources

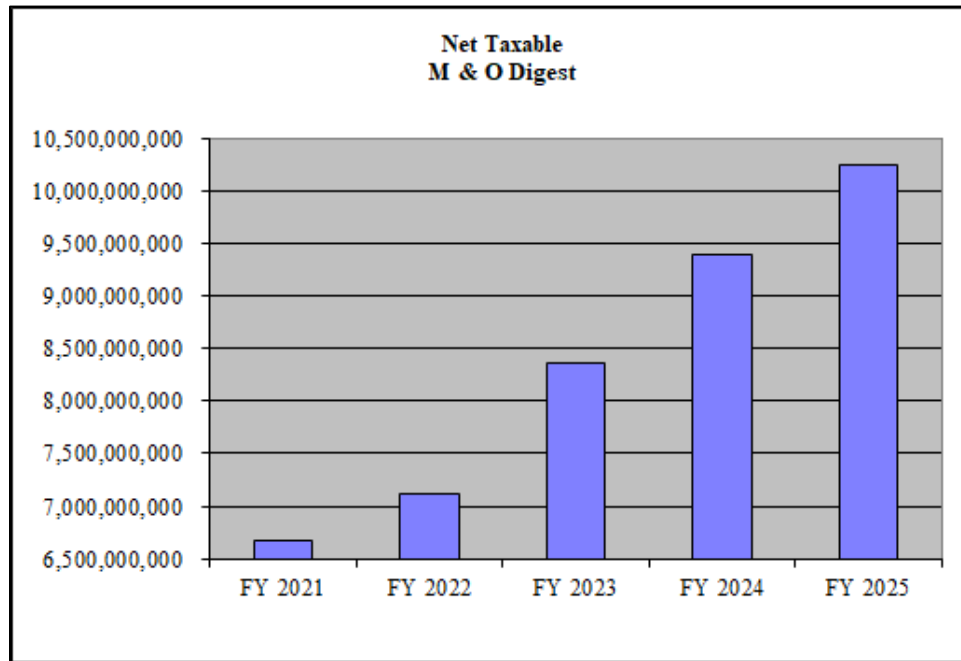
REVENUE	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 BUDGET
Property Tax	\$ 42,209,377	\$ 46,138,500	\$ 43,998,849	\$ 47,388,800
Sales & Use Tax	17,661,201	18,500,000	18,649,876	19,000,000
Other Taxes	738,471	648,500	855,429	731,500
Licenses & Permits	1,035,252	941,000	746,647	1,053,500
Intergovernmental Revenues	1,568,876	2,241,732	2,514,773	3,398,909
Charges for Services	3,886,781	4,319,335	4,175,362	4,474,208
Fines, Forfeits & Penalties	1,161,142	1,175,000	1,423,662	1,420,000
Investment Income	1,345,867	905,000	2,294,610	2,505,000
Contributions/Donations	189,453	10,000	3,232	7,200
Miscellaneous Revenue	205,117	170,700	178,517	211,600
Total Revenues	\$ 70,001,537	\$ 75,049,767	\$ 74,840,956	\$ 80,190,717

Percentage Contribution of Revenue Sources FY 2025 Budget

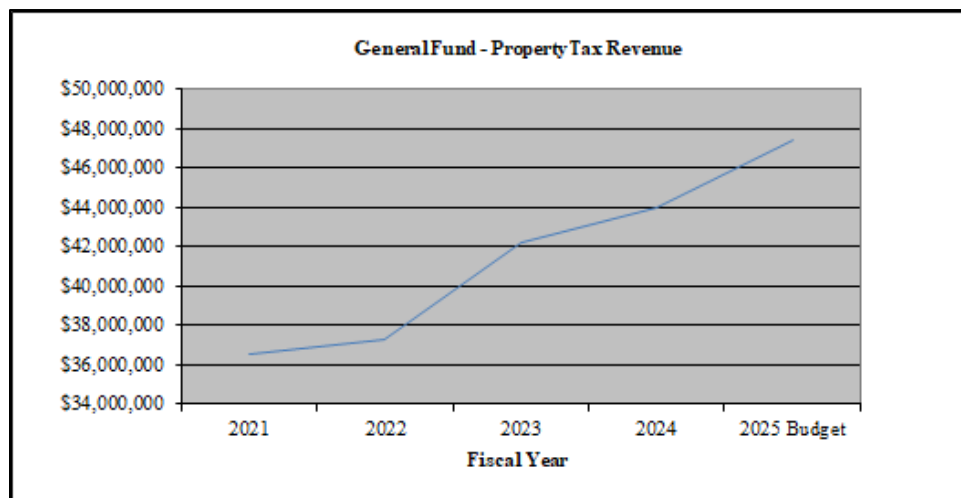


Property Tax

The amount of property tax revenue generated is an arithmetic function of the millage rate and the net taxable digest. The charts and table below summarize some relevant net taxable digest, millage rate, and property tax revenue data over the most recent five-year period. Property Tax is the biggest source of revenue for Fayette County. The Net Taxable M&O Digest has consistently increased the last five years.

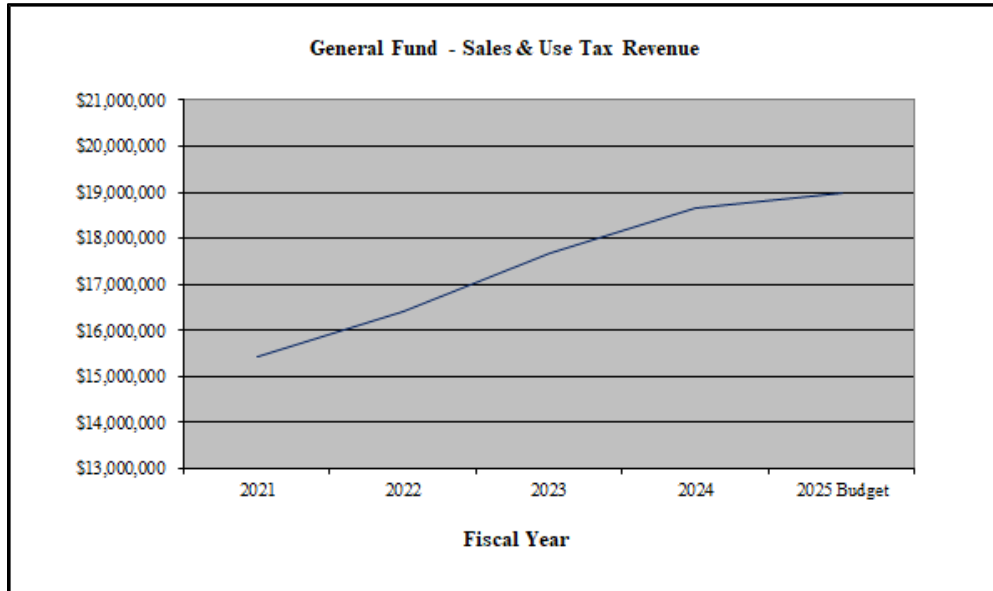


Digest Information	Fiscal Year	Net taxable M&O Digest	Digest Growth	Millage Rate	Change in Millage
2020 Tax Year (Actual)	FY 2021	6,672,714,734	5.1%	4.277	-2.6%
2021 Tax Year (Actual)	FY 2022	7,122,008,224	6.7%	4.034	-5.7%
2022 Tax Year (Actual)	FY 2023	8,367,640,122	17.5%	4.034	0.0%
2023 Tax Year (Actual))	FY 2024	9,394,779,107	12.3%	4.034	0.0%
2024 Tax Year (Projected)	FY 2025	10,245,484,455	9.1%	3.763	-6.7%



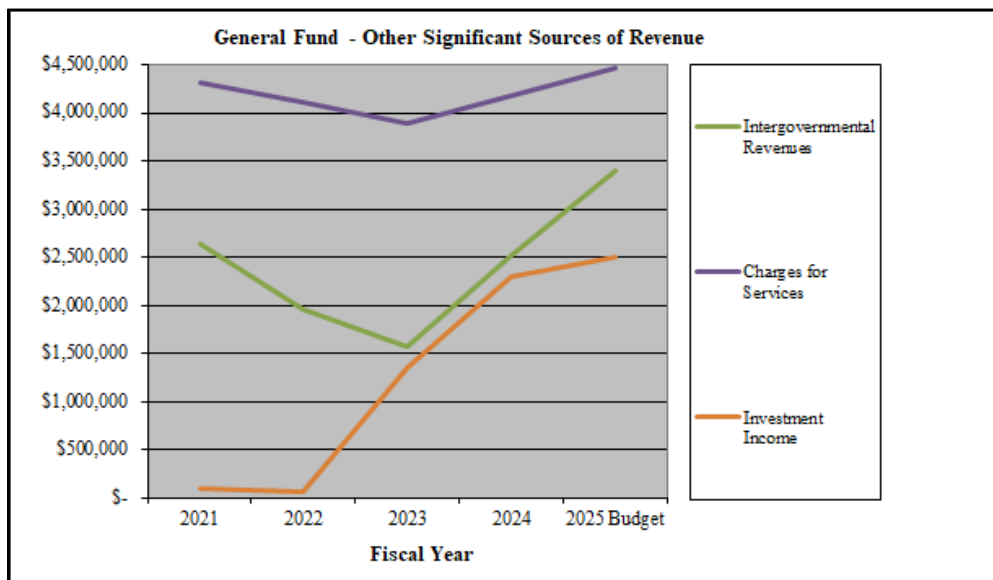
Sales and Use Tax

The Sales and Use Tax (also referred to as a one-percent Local Option Sales Tax or L.O.S.T.) represents approximately 23.7% of total budgeted revenue for FY 2025. Except for the pandemic year of FY 2020, Sales and Use Tax revenue has increased steadily every year. The FY 2025 budget amount is approximately \$3.6 million or 23% higher than the FY 2021 actual amount collected. The Sales and Use Tax revenue for FY 2025 is projected conservatively following the budget principles set for county annual budgets.



Other Significant Sources of Revenue

For FY 2025, other significant sources of revenue are Charges for Services (\$4.5 million), Investment Income (\$2.5 million), and Intergovernmental Revenue (\$3.4 million). All other sources of revenue total \$2.6 million.



OTHER FUNDS

In addition to the General Fund, four other funds have historically provided significant revenue for County operations. These are the Fire Services - Special Revenue Fund, 911 Communications - Special Revenue Fund, the Emergency Medical Services (EMS) – Special Revenue Fund, and the Water System – Enterprise Fund.

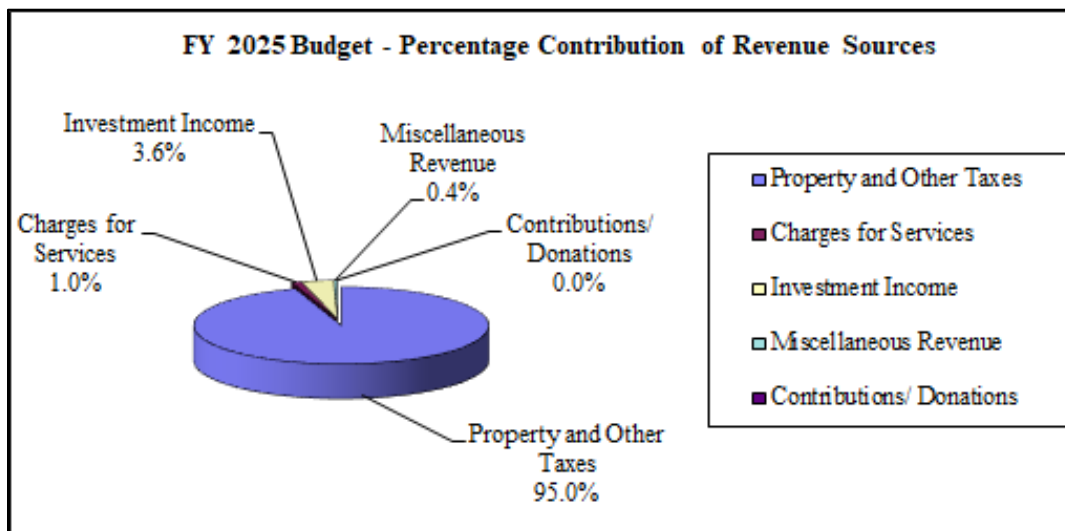
Fire Services - Special Revenue Fund

The Fire Services Special Revenue Fund provides funding for fire prevention and suppression activities for all areas of the County except for the cities of Fayetteville and Peachtree City, which maintain their own fire departments. A special tax district was created several years ago to provide a funding mechanism that will ensure that only those individuals living in the area receiving these fire services pay for the services.

For FY 2025, approximately 95.0% of the total revenue projects to be generated from the taxation of property. This clearly demonstrates the fund's dependence on property taxes to pay for the delivery of services. Even though, the fire services millage rate will stay the same at 3.070 mills, revenue from property and other taxes is projected to increase \$0.8 million. The reason is that the fire services tax district net taxable digest is growing approximately 10.0%.

Three Year Comparison of Revenue Sources

REVENUE	2023	2024	2024	2025
	ACTUAL	BUDGET	ACTUAL	BUDGET
Property and Other Taxes	\$ 16,153,744	\$ 17,990,350	\$ 17,615,020	\$ 18,430,350
Charges for Services	207,090	225,000	178,008	198,000
Investment Income	440,894	300,000	712,721	700,000
Miscellaneous Revenue	69,508	81,200	104,851	76,200
Contributions/ Donations	2,000	100	-	-
Total Revenues	\$ 16,873,236	\$ 18,596,650	\$ 18,610,600	\$ 19,404,550



911 Communications - Special Revenue Fund

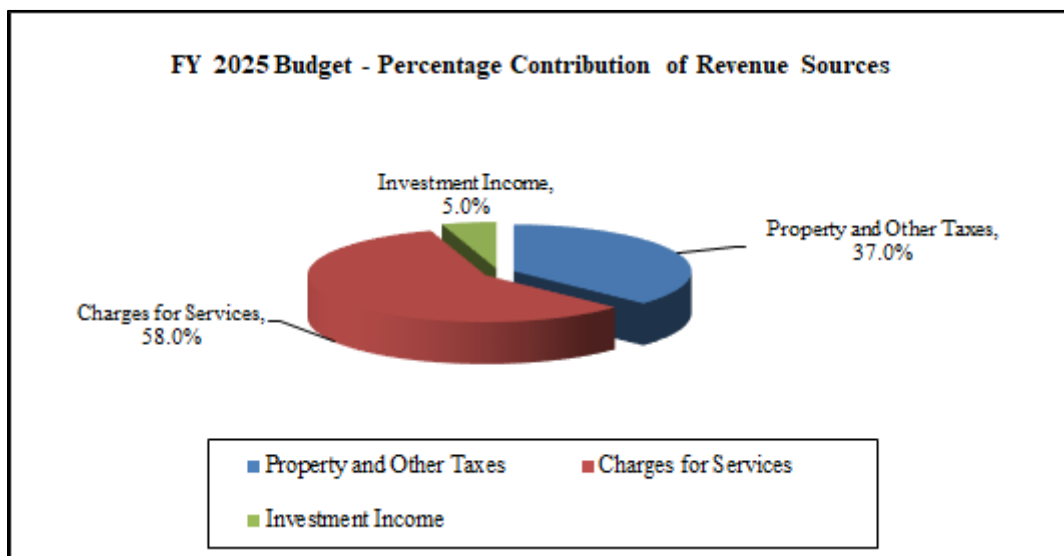
911 Communications main sources of revenue are property taxes and charges for services. The special tax district provides 911 communications services to all citizens in the county. For FY 2025, the tax district is projected to generate approximately \$2.045 million or 37.0% of the total revenue for the fund. The tax district net taxable digest is growing. The millage rate will remain at 0.210 mills. A projected 12.3% growth in the net taxable digest drives the projected increase in property tax revenue.

Charges for Services revenue (58.0% of the total revenue for the fund) is generated by the \$1.50 monthly surcharge on each telephone receiving service in the County. For FY 2025, the revenue from the surcharge collected will remain flat. By law, the proceeds from these surcharges can only be spent for the provision of 911 services within the jurisdiction.

Three Year Comparison of Revenue Sources

REVENUE	2023	2024	2024	2025
	ACTUAL	BUDGET	ACTUAL	BUDGET
Property and Other Taxes	\$ 1,781,450	\$ 1,998,800	\$ 1,985,263	\$ 2,045,100
Charges for Services	3,081,964	3,100,000	3,119,680	3,200,000
Investment Income	172,525	130,000	263,029	275,000
Total Revenues	\$ 5,035,939	\$ 5,228,800	\$ 5,367,972	\$ 5,520,100

Percentage Contribution of Revenue Sources



Emergency Medical Services (EMS) - Special Revenue Fund

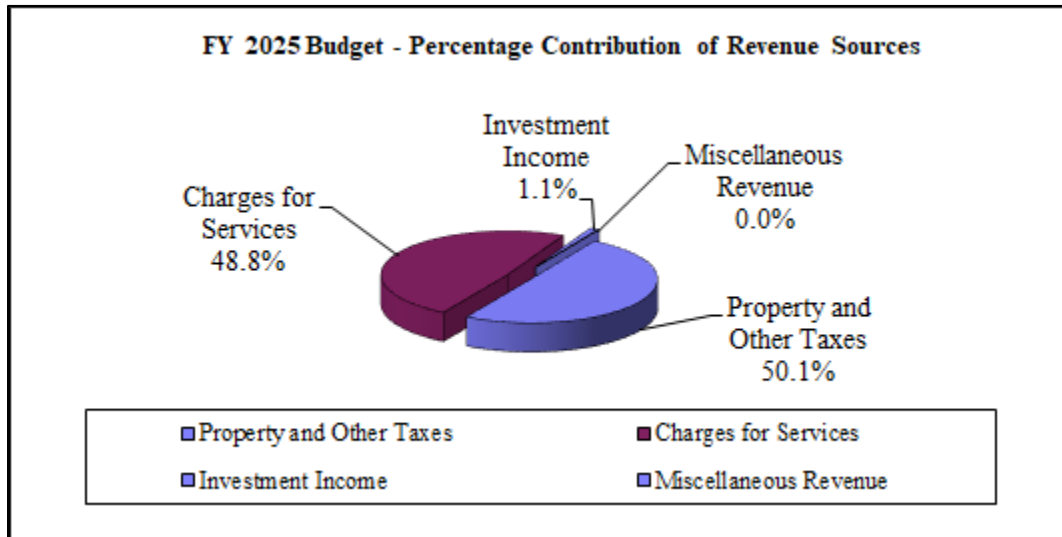
The special revenue tax district encompasses the entire county, with the exception of the City of Peachtree City. Peachtree City provides emergency medical services to its citizens. The EMS fund accounts exclusively for activities (revenues and expenditures) related to emergency medical services. Before the tax district was created, EMS activities were accounted for in the General Fund.

The two main revenue sources for the EMS fund are Charges for Services (48.8% of total revenue) and Property and Other Taxes (50.1% of total revenue). Charges for services are for ambulance charges and ambulance recoveries of uncollectible. The EMS tax district net taxable digest keeps growing. It grew approximately 12.0% for tax year 2024 (FY 2025). As a result, even though the millage rate stays the same at 0.500 mills, property tax revenue is projected to increase 5.0%.

Three Year Comparison of Revenue Sources

REVENUE	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2024 ACTUAL	FY 2025 BUDGET
Property and Other Taxes	\$ 2,620,769	\$ 2,930,400	\$ 2,915,698	\$ 3,060,900
Charges for Services	2,765,069	2,750,000	3,104,554	2,980,000
Investment Income	47,877	40,000	72,993	65,000
Miscellaneous Revenue	4,319	1,000	653	1,000
Intergovernmental Revenues	6,118	-	5,934	-
Total Revenues	\$ 5,444,152	\$ 5,721,400	\$ 6,099,830	\$ 6,106,900

Percentage Contribution of Revenue Sources



Water System Fund

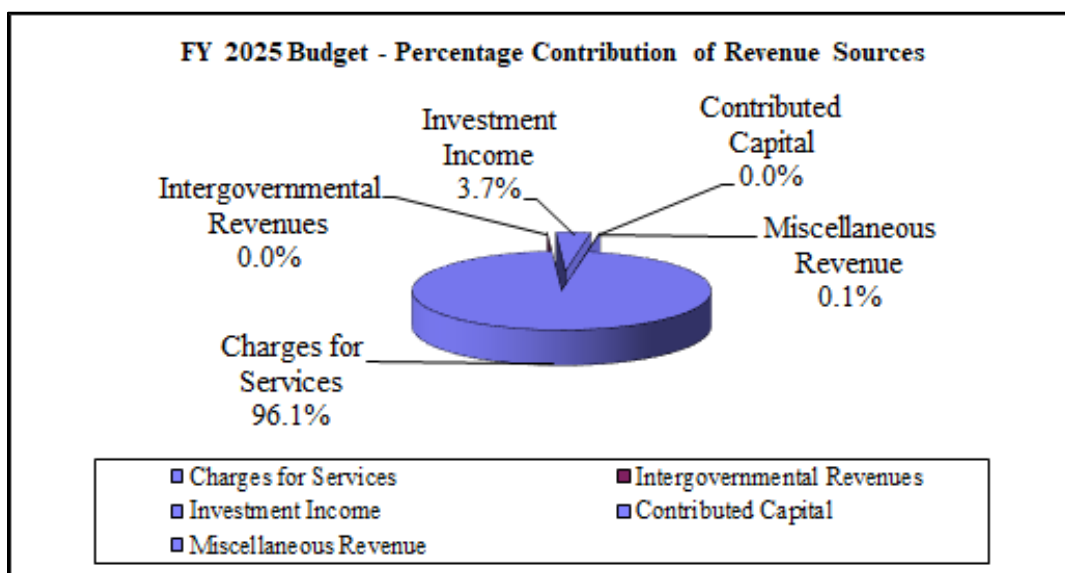
The primary mission of the Water System Fund is to serve as a funding mechanism for the provision of potable water to the residents of the County. Service fees are charged to cover the costs of building reservoirs, treating raw water, and distributing the finished product through miles of pipe. These charges are based on the size of a customer's water meter plus a volume charge applied to the monthly water consumption. In addition, connection fees are charged to new customers connecting to the system.

The main revenue source for the Water System Fund is derived from Charges for Services. For FY 2024, it is projected at 96.1% of total revenue. Charges for Services are estimated 13.8% higher than FY 2024. FY 2024 revenue included Contributed Capital of \$1.25 million from Trilith Studios for the construction of an elevated water storage tank. No contributed capital is included in the FY 2025. As a result, revenue growth in FY 2025 is flat.

Three Year Comparison of Revenue Sources

REVENUE	FY 2023	FY 2024	FY 2024	FY 2025
	ACTUAL	BUDGET	ACTUAL	BUDGET
Charges for Services	\$ 17,758,186	\$ 19,078,000	\$ 18,526,022	\$ 21,090,593
Intergovernmental Revenues	\$ 1,389	\$ 1,304	\$ 1,301	\$ 1,500
Investment Income	449,927	120,000	818,631	820,000
Contributed Capital	1,184,582	1,250,000	2,526,215	-
Fines & Forfeits	9,418	-	11,905	10,000
Miscellaneous Revenue	523,729	7,000	21,737	15,000
Total Revenues	\$ 19,927,231	\$ 20,456,304	\$ 21,905,811	\$ 21,937,093

Percentage Contribution of Revenue Sources



ANALYSIS OF MAJOR REVENUE SOURCES AND TRENDS

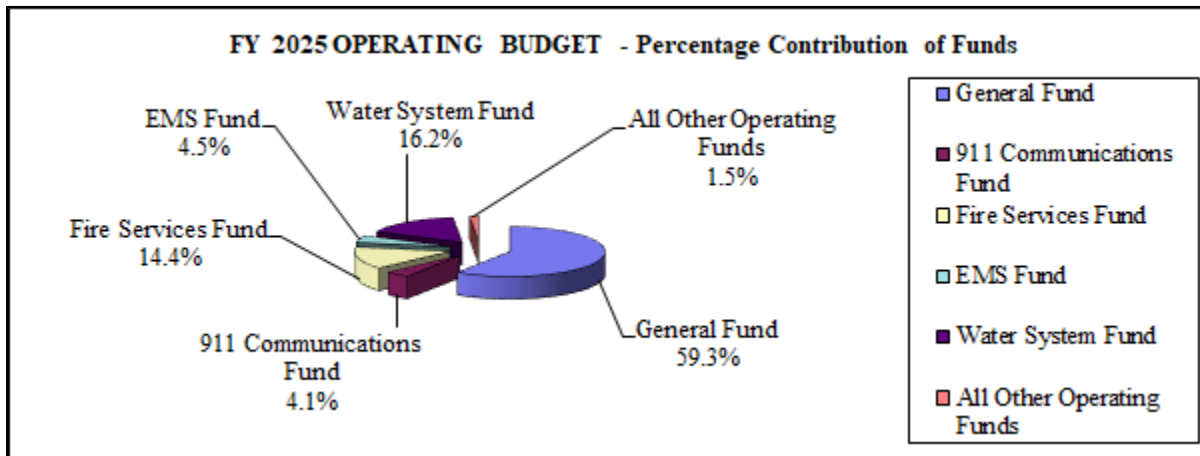
All Funds

The table below provides a consolidated look at the revenue comparisons for all funds that are included in the budget.

Three Year Comparison of Funds Revenues

REVENUE	FY 2023	FY 2024	FY 2024	FY 2025
	ACTUAL	BUDGET	ACTUAL	BUDGET
General Fund	\$ 70,001,537	\$ 75,049,767	\$ 74,840,956	\$ 80,190,717
911 Communications Fund	5,035,939	5,228,800	5,367,972	5,520,100
Fire Services Fund	16,873,236	18,596,650	18,610,600	19,404,550
EMS Fund	5,444,152	5,721,400	6,099,830	6,106,900
Water System Fund	19,927,231	20,456,304	21,905,811	21,937,093
All Other Operating Funds	2,717,474	1,921,550	3,126,628	2,063,873
Total Revenues	\$ 119,999,569	\$ 126,974,471	\$ 129,951,797	\$ 135,223,233

Percentage Contribution of Funds Revenues



ANALYSIS OF FUND BALANCE

Discussion of Fund Balance

The Governmental Accounting, Auditing and Financial Reporting (GAAFR) published by the Government Finance Officers Association (GFOA) states that the term *fund balance* is limited to governmental funds and it is defined as “*the difference between fund assets and fund liabilities*”. Other fund types report the residual amount as *net position*. In simple terms, the fund balance is the excess of current assets over current liabilities utilizing the flow of current financial resources measurement focus and the modified accrual basis of accounting. To express in layman’s terms, it might best be described as funds or idle cash that can serve as a financial safety net in the event of a “rainy day” or unexpected expenditures, can be used to liquidate existing long-term liabilities, or can be utilized to pay for expenditures incurred in future periods.

The size of this balance in relationship to budgeted appropriations provides some insight into the level of current financial resources that are available to meet the financial obligations of future periods. By having sufficient cash reserves available, it ensures a great deal of flexibility in carrying out the County’s annual expenditure plan as well as providing the fiscal capacity to meet most unanticipated needs. For these reasons, maintaining an adequate fund balance level is an important element in the long-range financial plan for Fayette County.

Of primary importance in funding the County’s normal day-to-day operations, the fund balance is used to provide needed cash reserves prior to the collection of taxes. With the fiscal year beginning on the first day of July and the majority of property taxes not being collected until the middle of December, expenditures or cash outflows significantly exceed revenues or cash inflows over the first five months of the fiscal year. Having sufficient cash reserves prevents the County from having to do short-term borrowing to meet those financial obligations incurred early in the year. Also on the positive side, these funds generate additional interest income that in effect reduces the tax burden on the citizens.

As a vital component in our pay-as-you-go Capital Improvements Program (CIP) plan, the County frequently uses part of the fund balance to pay for large one-time capital non-operating expenditures, including capital projects, rather than incur long-term debt. One approach started in FY 2008 as the economic decline of the great recession started is to close projects that have been completed or that are no longer necessary. Any available funds from these projects are transferred to project contingency accounts. These monies then become available, upon approval by the Board of Commissioners, to fund existing and future projects.

The fund balance provides a financial cushion that can be used to reduce the impact of a significant economic downturn or uninsured catastrophic loss. In situations such as these, the fund balance provides financial resources that can be used to replace lost revenues or fund unanticipated expenditures without having to raise taxes or incur new debt.

FUND BALANCES

The tabular information that is provided below is a consolidated overview of the *Fund Balance information for all Governmental funds* and *Total Net Assets for Enterprise and Internal Service funds* as of June 30 of the fiscal year. This table is useful to the reader in that it provides general trend information on the County as a whole. The data indicates that Fayette County has accumulated in the majority of its funds sufficient current financial resources to meet its immediate service needs. Going into the future, there is a small group of funds that need to be closely monitored.

As of June 30	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 ESTIMATE	FY 2025 PROJECTED
General Fund	34,557,264	32,500,167	31,406,171	29,385,297
<u>Special Revenue Funds:</u>				
Law Library	11,506	23,087	48,978	48,978
Sheriff's Operations	10,415	274,459	240,931	240,931
Confiscated Property-State	96,317	89,278	87,299	87,299
U.S. Customs Fund	40,921	42,060	75,819	75,819
Confiscated Property-Federal	248,865	121,262	126,923	126,923
Opioid Settlements	-	188,256	351,773	351,773
Accountability State Court	238,213	151,509	125,208	118,716
Emergency Phone E-911	8,368,087	9,519,336	10,377,917	9,962,974
Jail Surcharge	68,438	80,526	91,588	73,381
Juvenile Supervision	90,930	77,470	71,125	60,125
Victims Assistance	19,178	22,391	27,522	27,571
Drug Abuse and Treatment	561,931	522,707	475,141	408,846
Fire Services	10,202,645	10,551,305	13,411,454	15,512,106
Street Lights	144,418	137,203	27,674	(68,558)
Emergency Medical Services	3,975,334	3,744,695	4,722,577	5,330,770
Hotel/Motel Tax	-	-	-	-
Animal Control Spay Neuter	14,156	11,028	3,038	3,038
Total Special Revenue Funds	24,091,354	25,556,570	30,264,967	32,360,692
<u>Enterprise Funds</u>				
Solid Waste	112,751	160,978	154,403	107,279
Water System	94,940,614	98,138,747	102,044,321	102,044,321
Total Enterprise Funds	95,053,365	98,299,725	102,198,724	102,151,600
<u>Internal Service Funds</u>				
Vehicle/Equipment Fund	10,898,217	11,124,258	11,739,559	12,183,028
Total All Funds*	\$ 164,600,201	\$ 167,480,719	\$ 175,609,421	\$ 176,080,618
*Except Governmental Capital/CIP Funds, Enterprise CIP Funds, and SPLOST funds.				

Funds with Anticipated Changes of 10% or More in Fund Balance in FY 2025

Jail Surcharge, Special Revenue Fund, anticipated to decrease 19.9% - since FY 2020 expenditures for the Jail Surcharge fund have been higher than the revenue generated. An increase in the inmate population and an increase in the cost per meal contribute to this. Transfers of funding from the General Fund have taken place since FY 2020 to avoid fund balance from going negative. Again, in FY 2025 the adopted budget includes a transfer of \$325,000. This transfer will allow for fund balance of \$92k at the end of FY 2024 to cover the projected negative effect of estimated operations in FY 2025.

Juvenile Supervision, Special Revenue Fund, anticipated to decrease of 15.5% - in FY 2023 the fund operated with a negative effect on fund balance for the first time with the addition of new programs. There programs were added with the understanding that these would be funded from fund balance reserves. Fund balance at the end of FY 2024 is \$71,125. At the current rate of revenue and expenditures, it will take the fund six additional years to run out of money. County administration decided to give Juvenile Court staff three years to analyze current supplemental juvenile fines and come up with a plan to increase revenue from fines or lower the level of services so expenditures are more in line with revenue.

Drug Abuse and Treatment (DATE), Special Revenue Fund, anticipated decrease of 14.0% - this fund has been operating with a deficit since FY 2019. Even though, annual grant amounts awarded and annual total expenses have stayed fairly constant, other revenue sources (participant fees and fines) have decreased. Fund balance as of the end of FY 2024 is \$475k. At the current level of revenue/expenses, it will take the fund approximately 6 years to run out of money. DATE staff is aware of this and it is working on a restructure of fines and fees to increase fund revenue.

Fire Services, Special Revenue Fund, anticipated to increase 15.7% – the increase in fund balance is driven by revenue that has increased since FY 2023 while expenditures have remained flat. Property tax revenue has been increasing due to increases of the Fire district taxable digest while maintaining the same millage rate.

Street Lights, Special Revenue Fund, anticipated to decrease by 347.7% - fund balance has been decreasing since FY 2019 with the exception of FY 2022. Revenue from the street lights tax is not keeping up with fund expenditures. Fund balance is projected to go negative at the end of FY 2025. Since FY 2020, expenditures include a transfer from the Street Lights fund to the General Fund as a reimbursement for costs incurred by the Environmental Management Department in the administration of street lights throughout Fayette County. The transfer included in the FY 2025 budget is for \$160k. This administrative cost charged to the Street Lights fund needs to be revisited. Decreasing or eliminating the transfer all together would allow the Street Lights fund to stay positive.

Emergency Medical Services (EMS), Special Revenue Fund, anticipated to increase by 12.9% - the increase in fund balance since FY 2023 is driven by an increase in revenue while expenditures are kept flat. Property tax revenue has increased an average of 12.5% annually since FY 2021. The EMS district taxable digest has increased every year while the millage rate has been kept at 0.500 mills.

Solid Waste, Enterprise Fund, anticipated to decrease 30.5% – since FY 2020, annual transfers of funding from the General Fund have taken place to keep fund balance from going negative. Revenue has consistently been lower than expenses. A fee increase instituted for FY 2025 should help cover a greater percentage of expenses making the fund less reliant on funding transfers from the General Fund.

FAYETTE COUNTY, GEORGIA ADOPTED FISCAL POLICIES

STATEMENT OF INTENT

The following policy statements, as adopted by the Board of Commissioners, are intended to provide a broad framework as to how the various financial responsibilities associated with the operation of Fayette County are to be carried out. These policies provide general direction to staff, serve as a blueprint for financial operations, establish operational objectives, and promote continuity in fiscal decision making.

There are several distinct advantages to having fiscal policies for Fayette County in place. For one, they promote long-term financial stability for the County. The budget and reserve fund policies encourage the level of fiscal responsibility needed to prepare the County for financial emergencies and abrupt adverse economic conditions. The debt policies limit those scenarios where the County will pay for current services and projects with future revenues.

The adoption of long-range financial policies ameliorates some of the drawbacks of governmental accounting and budgeting, which tends to focus only on short-term operations, generally one year. The Capital Budgeting Policies address the common pitfall of governments failing to provide for capital maintenance. Having a financial plan allows the Board of Commissioners to view their present approach to financial management from an overall, long-term vantage point. Current financial decisions are easier to make when long-term benchmarks are already established.

Lastly, these policies elevate the credibility of the governing body and promote public confidence in the financial decisions it makes. The policies call for complete disclosure of financial matters and provide a forum, the Annual Comprehensive Financial Report (ACFR), to inform the citizens about the total financial condition of the County.

I. BUDGET POLICY

PURPOSE

One of the more important responsibilities of the Fayette County Board of Commissioners to its citizens is the faithful stewardship of public money. It is the Board's duty to ensure that this money is expended prudently.

The budget serves as the primary vehicle for directing resources to meet current and capital expenditures for the upcoming fiscal year and plan for anticipated outlays for the next five fiscal years.

POLICY

There shall be a consistent and uniform process for adopting and operating under an annual balanced budget for each fund and operating under a project-length balanced budget for each capital project fund of Fayette County government.

PROCEDURES

1. The Fayette County annual balanced budget will be divided into two major components: Capital and Capital Improvement Program (CIP) and Operating.
2. A formal budget calendar shall be developed and presented to the BOC for approval, then

disseminated to the County Administration, Department Heads, Constitutional Officers, the Judicial Circuit, and Outside Agencies. The budget calendar shall consist of dates for the distribution of budget materials, due dates for the submission of budget requests, dates for budget workshops with staff and the BOC, and dates for the public hearings on the proposed budget, to include the date of the adoption of the budget.

I. Capital Budget/Capital Improvement Program (CIP):

A. Fayette County will undertake capital projects for the construction and improvement of infrastructure and public facilities, and for the orderly replacement of existing assets to achieve the following goals:

1. Promote economic development;
2. Enhance the quality of life;
3. Improve the delivery of services; and
4. Preserve community and historical assets.

B. For budgeting purposes, a capital project is generally defined as the acquisition of any asset or construction project with an anticipated cost of \$5,000 to \$49,999 and an estimated useful life of three or more years.

C. For budgeting purposes, a CIP project is generally defined as a major capital project with an anticipated cost of at least \$50,000 and an estimated useful life of more than three years.

D. Fayette County will develop a five-year Capital Improvements Program (CIP) plan for all CIP projects. The first year of the CIP plan will be part of the annual budget.

E. The CIP plan will be updated annually to direct the financing of and appropriations for new projects and updates to existing projects.

F. Fayette County will estimate the impact on operations of capital and CIP projects and will include these operating costs in future operating budgets.

G. Fayette County will utilize a fund named Capital Projects to account for capital projects.

H. Fayette County will utilize a fund named Capital Improvement Program to account for CIP projects.

I. Fayette County will utilize an internal service fund named Vehicle/Equipment Fund to account for the acquisition of vehicles and other motorized equipment.

J. Operating transfers from the various operating funds will be made annually, as needed to the Capital Projects fund, Capital Improvements Program fund, and the Vehicle/Equipment fund.

K. Fayette County will aggressively seek public and private grants, contracts and other outside sources of revenue to fund projects included in the Capital Improvements Program.

L. A project-length budget will be adopted for each capital project. The balances of appropriations for capital projects at year end is understood as being designated by management and re-appropriated in the following years until the project is completed.

II. Operating Budget:

A. Fayette County will finance all current expenditures with current revenues. The County will avoid budgetary procedures that fund current expenditures through the obligation of future resources. Fayette County will not use short-term borrowing to meet operating budget requirements.

B. The operating budget will provide for adequate maintenance of capital equipment and facilities, as well as for their orderly replacement.

C. All Governmental Funds under the control of the Board of Commissioners are subject to the annual budget process. Flexible or cash flow budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and to control expenses.

D. The annual operating budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must be at least equal to estimated appropriations for each fund.

E. All budgets will be adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Pursuant to Governmental GAAP, revenues are budgeted when they become measurable and available. Likewise, expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.

F. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be reserved on the year ending balance sheet and re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.

G. Each operating fund budget will be adopted at the total fund level. In looking at compliance with State law, total expenditures for each fund may not exceed the total budget amount. Internal administrative procedures will be adopted to ensure that each individual department or cost center does not exceed their allotted appropriation amount.

H. Fayette County will strive to include an amount in the General Fund (i.e., a line item for contingencies) to cover unforeseen operating expenditures of an emergency type. The amount of the contingency reserve will be no more than 5% of the total operating budget.

I. Fayette County will integrate performance measurement and objectives, and productivity indicators within the budget.

J. The County will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, and expenditures and encumbrances with budgeted amounts.

K. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

L. Fayette County shall comply with all State laws applicable to budget hearings, public notices, public inspections, and budget adoption.

M. Enterprise and Internal Service Funds budgets shall be self-supporting whenever possible. Excess revenues of Enterprise Funds shall not be transferred to other funds unless authorized in the Annual Budget.

3. The budget is divided into two major components: Capital and Capital Improvement Program (CIP) and Operating.

The Operating component of the budget is further divided into tracks: Track 1 - Staffing and Track 2 – Other Operating.

The budget is developed by levels: budget requests from the departments, budget recommendations from Staff, budget recommendations from the BOC, budget proposal, and final adjustments and approval of the budget by the BOC.

A budget calendar for the next fiscal year is developed and presented to the Board of Commissioners for approval.

A budget kickoff meeting is scheduled for the county departments, at which time the departments receive instructions on the budget process and all the budget forms necessary to complete their next year budget requests. Any new procedures are specifically clarified.

Letters are sent to the Judicial Circuit and the outside agencies to inform them of the start of the budget process and to provide them with the budget calendar.

Requests for funding are received from the Fayette County departments, the Judicial Circuit, and other outside agencies.

Capital and Capital Improvement Program (CIP):

The departments receive instructions and all budget forms necessary to complete their capital budgets, including forms necessary to provide updates to current capital and CIP projects. Classes are scheduled for staff members who are new to the process of next year budget entry.

Departments submit requests for new capital and CIP projects. Requests for projects detail funding sources and expenditures by line-item within the projects. The departments also provide updates on the status of capital projects and CIP projects from previous fiscal years.

New project numbers are created by the Finance Department. Budget line- items are assigned to each project. Projects are setup to be included in either the Capital Projects fund, the Capital Improvements Program fund, the Vehicle/Equipment fund, or any other special capital projects fund. The project numbers are then provided to the departments for them to do the budget entry.

By a predetermined deadline date, the departments submit all budget documentation on capital projects to the Finance Department. Budget entry for capital projects beyond this point is done only by the Finance Department. All requests of funding for capital projects are finalized.

The Finance Department prepares the capital budget reports to provide to the County Administrator. The County Administrator meets with the departments to discuss their new capital projects requests and updates on their current capital projects. The County Administrator makes recommendations and the capital budget is adjusted accordingly. The adjustments are finalized and the recommended capital budget is provided to the BOC. The departments are also provided with their recommended capital budgets.

The Board of Commissioners conducts budget workshops with the departments. New capital projects are discussed. The departments provide the BOC with updates of their current capital projects. The BOC makes recommendations. The capital budget is adjusted accordingly. The BOC recommended capital budget and CIP plan are finalized.

Operating Budget:

Track 1 – Staffing: budgeted salaries and benefits for current approved positions, current vacancies, and requests for new positions and promotions. The county departments are required to include detailed justification with their requests for new positions and promotions. The county departments are also responsible for providing a list of the budget contacts and the personnel who will be responsible for their budget entry.

The county departments are required to return all budget documentation by a deadline date. This is to allow sufficient time for the Finance Department and the Human Resources Department to complete the staffing budget process. Requests for positions with a new job title need to be submitted directly to Human Resources. These requests need to include a Job Content Questionnaire. Human Resources will establish the new job class and the corresponding pay grade for these new job titles.

Any cost-of-living adjustment (COLA) or pay-for-performance is determined by fund and included in the budget under the Contingency expenditure line for each fund. If approved, it will be allocated to each of the departments within each fund. If not approved, it will be taken out of the budget.

Increases in salary and supplements for constitutional officers that are mandated by law are determined by the HR department and factored in to determine the salaries to be used in the next year budget. The Human Resources Department also determines any changes to benefits premiums and payroll deductions to be effective for the next year budget.

Increases for COLA, pay-for-performance, salary increases for constitutional officers, new positions, promotions, and changes in premiums/deductions are entered into the payroll system. Salary and Benefits projections and personnel (FTE) counts are prepared for each department.

Staff (County Administrator, Finance, and Human Resources) meet to discuss the staffing projections and to make recommendations regarding the requests for new positions and promotions. As necessary, the County Administrator meets with the departments that requested new positions and promotions to inform them of the recommendations by Staff.

Staffing requests and recommendations are provided to the BOC. Budget workshops are held between the BOC and the departments to discuss staffing. The BOC makes recommendations on requests for new positions and promotions.

This is an important step in the budget process because the departments will base the remainder of their operating budget requests on their current year positions and the associated costs of new positions and promotions recommended by the BOC. Printouts of staffing budgets are provided to each of the departments.

Also during **Track 1** of the operating budget, the Assistant Director/Controller prepares the estimated revenue projections for all funds except the Water System who prepares their own. The revenue projections are reviewed by the County Administrator and the CFO and later

presented to the BOC.

Track 2 – Other Operating:

The departments receive instructions and all the budget forms necessary to complete track 2 of the budget. The departments are provided data on actual expenditures for the previous two fiscal years, current year adjusted budget, and year-to-date actual expenditures by line-item to aid them in projecting their next year budget requirements.

Department Heads are instructed to be conservative in their budget projections. The departments enter their budgets in the system. Refresher classes are scheduled for staff members on the process of next year budget entry.

Funding requests from the Judicial Circuit and other outside agencies are received by the deadline date. These budgets are entered by the Finance Department.

At a predetermined deadline date, budget entry beyond this point is done only by the Finance Department. Any changes or adjustments from the departments need to be submitted directly to the Budget Officer and agreed on by the CFO.

All requests for operating funding are finalized. The Finance Department prepares the reports to provide to the County Administrator. The County Administrator meets with the departments to discuss their operating budget requests. The County Administrator makes recommendations and the operating budget is adjusted accordingly.

The recommendations are finalized and the recommended operating budget is provided to the BOC. The departments are also provided with their recommended operating budgets. The Board of Commissioners conducts budget workshops with the departments. The BOC makes recommendations.

The budget is adjusted according to the BOC recommendations to produce a balanced budget proposal. The proposed budget is advertised one week prior to the first public meeting. Two public meetings are conducted to allow the citizens an opportunity to speak with the Board regarding the budget proposal.

The Board of Commissioners takes official action to adopt the budget. The budget is adopted by resolution and it becomes effective with the start of the new fiscal year, July 1st.

II. RESERVE FUND POLICY

PURPOSE

The county will maintain a sufficient working capital reserve in the General, Fire, EMS, and E911 funds to help offset economic downturns, provide sufficient working capital, and provide for sufficient cash flow for current financial needs. In addition, the county will maintain an emergency fund reserve in the General Fund.

POLICY

There shall be a consistent and uniform process for maintaining working capital and emergency fund reserves for Fayette County.

PROCEDURES

The county will maintain a working reserve equal to at least three months of the fund appropriations budget for the General, Fire, EMS, and E911 funds. This amount will be maintained as stabilization funds in the committed fund classification, except for E911 which will be maintained within the restricted fund classification. These reserves shall be created and maintained to provide the capacity to:

1. Offset significant economic downturn and the revision of any general government activity;
2. Provide sufficient working capital; and
3. Provide a sufficient cash flow for current financial needs at all times without short-term borrowing.

To be able to use funds that are committed for stabilization, the Board of Commissioners must take formal action to release funds. This type of action will only be taken when failure to take such action would result in a negative position for the unassigned fund balance.

In addition to the working capital reserves, the county will also maintain a \$2 million emergency funding in the assigned fund classification. The emergency funding will only be used for a declared state of natural disaster. The funds will not be released without formal action of the Board of Commissioners.

The county will also maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds. The county will develop capital reserves to provide for normal replacement of existing capital plant and additional capital improvements financed on a pay-as-you-go basis.

III. INVESTMENT POLICY

PURPOSE

The purpose of this policy is to provide guidelines for the investment of funds that are not needed immediately to pay current obligations.

This policy will be used so that funds not needed for immediate cash will be invested in a way

that (1) safeguards the principal, (2) provides the liquidity required to meet financial obligations in a timely manner, and given these two goals, (3) provides the best return on investment.

POLICY

There shall be a consistent and uniform process for the investment of Fayette County funds not needed for immediate cash.

PROCEDURES

The first and foremost consideration in choosing investments is security. To reduce the risk of loss because of the failure of any financial institution, depository, broker, or dealer the county will 'pre-qualify' these entities prior to investing funds with them. Qualification will include, as appropriate, an audited financial statement demonstrating compliance with state and federal capital adequacy guidelines, proof of certification by a recognized association, proof of state registration, and evidence of adequate insurance coverage. The investment portfolio will be diversified in order to reduce the impact of potential loss from any one type of security or individual issuer. Risk of interest loss will be reduced by assuring that security maturity dates coincide with anticipated cash requirements, and by investing operating funds primarily in short-term securities.

The investments chosen will provide adequate liquidity to meet upcoming cash-flow requirements that may be reasonably anticipated. The investment portfolio will be structured so that investment securities mature concurrent with cash needs. In order to respond to unanticipated cash needs, investments will include securities with good resale markets, such as the local government investment pool.

While taking care to assure that security and liquidity needs are met, investments will be made in a way that can be expected to produce a reasonable return on investment. Meeting all three of these goals at once will mean that the majority of investments are in relatively low-risk securities, which will earn a fair return relative to the risk assumed. Investments will be diversified by maturity, issuer, and class of security in order to help meet these goals.

In compliance with Georgia Code Section 36-82-7, the county will invest bond issue proceeds only in the following:

1. The local government investment pool.
2. Bonds or other obligations of the State of Georgia, or any county municipal corporation, or other political subdivision of the state.
3. Bonds or other obligations of the United States, or subsidiary corporations which are fully guaranteed by the government.
4. Obligations of agencies of the United States government which are issued by the Federal Land Bank, the Federal Home Loan Bank, the Federal Intermediate Credit Bank, for the Central Bank for Cooperatives.
5. Bonds or other obligations issued by any public housing agency or municipal corporation in the United States, if they are fully secured as to the payment of both principal and interest under an annual contributions contract with the United States government.
6. Project notes issued by a public housing agency, urban renewal agency, or municipal corporation which are fully secured by agreement with the United States government.

7. Certificates of deposit of national or state banks located within the State of Georgia, and which have deposits insured by the Federal Deposit Insurance Corporation.
8. Certificates of deposit of federal savings and loan associations, state savings and loan associations, or state building and loan associations located within the State of Georgia, and which have deposits insured by the Savings Association Insurance Fund of the Federal Deposit Insurance Corporation or the Georgia Credit Union Deposit Insurance Corporation.
9. Securities or other interests in any no-load, open-end management type investment company or investment trust registered under the Investment Company Act of 1940.
10. A common trust fund maintained by any bank or trust company, so long as:
 - (a) Their portfolio is limited to bonds or other obligations of the U.S. government or subsidiary corporations of the U.S. government, which are fully guaranteed by the government,
 - (b) The company takes delivery of collateral either directly or through an authorized custodian,
 - (c) The company is managed in such a way as to maintain its shares at a constant net asset value, and
 - (d) Securities in the company are purchased and redeemed only through the use of national or state banks having corporate trust powers and located within Georgia.

As authorized by Georgia Code 36-83-4, the county may invest any money within its control (other than bond issue proceeds) in any of the following, in order to achieve the goals of security, liquidity, and return on investment:

- (a) The local government investment pool.
- (b) Obligations of this or other states.
- (c) Obligations issued by the United States government.
- (d) Obligations fully insured or guaranteed by a U.S. government agency.
- (e) Obligations of any corporation of the U.S. government.
- (f) Prime bankers' acceptances.
- (g) Repurchase agreements
- (h) Obligations of other political subdivisions of the state.

The Finance Department will prepare a quarterly investment report to be submitted to the County Administrator and the Board of Commissioners. The report will include a list of individual securities held at the end of the quarter, average weighted yield-to-maturity on investments, maturity dates of investments, and the percent of the portfolio which each type of investment represents.

IV. DEBT MANAGEMENT POLICY

PURPOSE

The purpose of this policy is to provide guidelines for issuing debt for the county. This policy will be used as a framework to ensure the county will meet its obligations in a timely manner, for public policy development, and for managing the capital improvement program.

POLICY

There shall be a uniform and consistent process in debt issuance for Fayette County.

PROCEDURES

Fayette County's debt management policy is designed to be fiscally conservative enough to safeguard the resources entrusted to it, yet flexible enough to use the most appropriate financing mechanisms as conditions and needs change.

In issuing, managing, and retiring debt, the county will abide by relevant provisions in the Georgia Constitution and codified law. As used in the state constitution, the term 'debt' means a fiscal liability not to be discharged by taxes levied within the year in which the liability is undertaken (Attorney General Opinion 75-19). Before incurring any bonded indebtedness, an analysis will be completed that shows anticipated annual tax collections will be sufficient to pay the principal and interest within 30 years.

To facilitate use of this policy in financial administration and management, it is divided into sections pertaining to: debt limit, debt structure, debt issuance, and debt management.

1. Debt Limit - Article IX of the state constitution sets legal limits on the maximum allowable amount of debt. In compliance, the county's total debt will not exceed 10% of the assessed value of all taxable property within the county.

Any proposed debt will be coordinated with the multi-year comprehensive plan and capital improvement program, and will reflect the priorities identified in the plans.

The county will use voter-approved general obligation debt to fund general purpose public improvements which cannot be financed from existing funding streams. Long-term debt will not be used to pay for on-going costs. Analysis of the feasibility of issuing debt for a capital project will consider ability to fund future operating, support, and maintenance costs.

A major consideration in issuing debt is affordability. To develop an indication of county residents' ability to absorb additional debt, the following ratios will be considered:

- a. Current debt per capita for the county
- b. Per-capita debt as a percent of per-capita income
- c. Debt service as a percent of current general fund revenues
- d. The ratio of debt to taxable property value

An analysis of revenue and expense trends will also be completed to provide an indication of the county's ability to repay the debt into the future.

2. Debt Structure - Debt will be financed for a period not to exceed the useful life of the capital improvements or other benefits derived, but in no event shall it exceed 30 years.

Debt will not be used when pay-as-you-go funding is available. If the direct users of a county service can be readily identified, consideration should be given to their paying for the services they receive through fees, assessments, or other appropriate charges.

Revenue bonds will be used to finance enterprise systems or other undertakings where appropriate. Since revenue-bond debt is paid out of revenue derived from the undertaking, and is not considered a debt of the county in state law, care will be taken to assure that anticipated revenues will meet principal and interest payments as they come due. In compliance with the

state constitution, the county will not exercise the power of taxation for paying any part of the principal or interest of revenue bonds, nor will it pay revenue bond obligations out of general revenues or with revenue sharing funds.

The county will operate in a fiscally conservative way that best preserves and safeguards its citizens' resources. Toward this objective, the favored type of debt instrument will normally use fixed rates of interest.

Debt with variable-rate interest payments should not be used unless it can be clearly documented that it will provide the best alternative for debt financing, taking care to consider the total cost of issuing, monitoring and managing this type of debt. If used, the county's variable-rate debt will not exceed 20% of total debt, unless benefit to the county's taxpayers is clearly documented.

The county will not use derivatives or other alternative financing for speculative purposes. Alternative financing products will be used only with approval of the Board of Commissioners, and only for appropriate objectives, such as debt savings due to market conditions, better management of assets and liabilities, reduced interest rate risk, or improved cash flow. Any consideration of using derivatives will include an analysis of all known or anticipated costs, and all risks such as basis risk, tax risk, counter-party risk, termination risk, liquidity renewal risk, remarketing risk, and credit risk. It should also include an analysis of the county's ability to perform adequate risk management over the life of the obligation. Inasmuch as variable rate debt will not be the prevalent form of financing, the need for alternative financing products like derivatives should be minimal.

In the event that an investment introduces the possibility of an arbitrage rebate liability, the Finance Department will monitor the investment closely. Outside expertise will be acquired to assist with the calculation and determination of rebates due to the Internal Revenue Service, inasmuch as the regulations and calculations are very complex, and any errors could result in significant settlement payments by the county.

Conduit debt involves certain limited-obligation revenue bonds, certificates of participation, or similar debt instruments issued by a county government specifically to provide capital financing for an independent third party, such as a development authority. This does not obligate the county financially. However, the county reserves the right to approve or disapprove a conduit debt issue based on the third-party borrower's creditworthiness, credit rating, or other circumstances that it may deem of significance. The county may also consider how the use of the proposed debt would fit into existing public policy and long-range plans.

3. Debt Issuance - Standard practice will be to sell bond issues through the competitive bid process. There may be times, however, when conditions indicate that a negotiated bid will be more favorable; for instance, if an issue is unusually small, unusually large, or contains complex or innovative features. An evaluation of the method of sale will be done for each bond issue, including an assessment of the different risks associated with each method. Thorough records will be kept that document the process to demonstrate that it was equitable and defensible.

If a negotiated bid is to be used for a bond issue, the competitive process will be used to select an

underwriter, in order to ensure that multiple proposals are considered. Outstanding debt will be reviewed on a routine basis. When there is a demonstrated economic or other benefit, the county should consider initiation of fixed-rate refunding or alternative financing products. In compliance with the Georgia Constitution, refunding debt (other than revenue bonds) will not extend the maturity date beyond the original debt being refunded, and will not increase the original interest rate, without voter approval.

4. Debt Management - The county will ensure that adequate internal controls exist to provide compliance with relevant federal, state or other laws, rules, regulations, and covenants associated with outstanding debt.

For revenue bonds supported by enterprise funds, an annual analysis will be completed to ensure fees, rates, or other enterprise revenue are sufficient to meet debt service requirements.

Note: For guidance on investment of bond proceeds, please see the Fayette County investment policy.

V. PURCHASING CARD POLICY

PURPOSE

The purpose of this policy is to provide guidelines by which Fayette County employees can participate in a purchasing card program as an efficient and cost-effective means to purchase job-related goods and services.

POLICY

This policy will apply to all employees participating in the purchasing card program and is intended to provide flexibility to make small dollar purchases as well as travel arrangements and seminar/conference reservations when needed. The purchasing card program is intended to reduce the use of petty cash and small dollar purchase orders. Goods requiring solicitation of bids should be directed to the Purchasing Department.

Note: The policy and procedures herein do not apply to the Sheriff's Office when using confiscated funds for such purchases.

PROCEDURES

A. Issuance of P-Cards

Purchasing cards shall be issued to employees only by the direction of their Department Head. Elected Officials and the County Administrator may request cards for themselves. P-Cards shall be surrendered and accounts closed upon termination of employment with the

County for any reason.

B. Transaction Limits

The following limits shall apply in regards to purchases made with County P-Cards:

1. Dollar limit per transaction - \$500
2. Billing cycle dollar limit - \$5,000

Transactions for travel such as hotel stays covering multiple days which exceed \$500 must be approved by the Department Head prior to travel.

Other transactions not meeting the limits outlined within this policy must be approved by the County Administrator prior to purchase.

C. Purchases

Under no circumstances is a purchasing card program participant permitted to use the P-Card for personal purchases. All P-Card transactions shall be related to official County business.

Purchases shall not be split to stay within the limits established.

Allowable purchases include, but are not limited to, employee travel and training, seminars, professional membership dues, building supplies, cleaning supplies, vehicle or computer parts, safety supplies, shipping/postage, office supplies and emergency purchases.

Prohibited purchases include, but are not limited to, alcoholic beverages, cash advances, gifts, gift cards, legal services, medical services, computer hardware and software, personal items and unbudgeted items. In the case of non-travel meals, expenses should be limited to the following events:

1. A meeting hosted by the County Administrator or the Board of Commissioners.
2. A meeting required by law or authorized by a department director which is anticipated to last more than four (4) hours and which, is scheduled through normal meal times.
3. A business meal with someone other than another County official or employee in order to discuss a specific item of county business. Receipts are required for such meals and should detail the nature of the meeting and the number of attendees.

D. Roles and Responsibilities

1. ***P-Card Program Administrator*** will serve as the liaison with the Bank handling the County's program by coordinating the issuance of cards, maintaining card limits, cancelling cards as necessary and ensuring balances due are paid in a timely manner. The Program Administrator will also monitor the timely receipt from departments of the transaction logs, record each transaction within the accounting system, publish the annual

due date schedule for completed transaction logs, assist in maintaining the program policy and procedures, provide training as needed, any preform any other task related to the P-Card program as assigned by the CFO.

2. ***P-Card Holder or Department Designee*** as assigned by the Department Head will be responsible for securing account numbers, expiration dates, and security codes for all purchasing cards assigned to self or to the Department, ensuring only job-related goods or services allowed under the P-Card program are purchased and the purchasing card bi-weekly billing statement is reconciled. The reconciliation will be considered complete when a completed transaction log is submitted to Finance by the scheduled due date with an itemized receipt or invoice for each transaction attached confirming state sales tax has not been charged (exception-meals). The transaction log must be signed by the cardholder or department designee and the Department Head.
3. ***Department Heads/Elected Officials*** are responsible for determining which employees will be issued a purchasing card, notifying Finance when such employee terminates employment with the County, approving and signing each billing statement transaction log for their department's purchases and verifying funds are available in the department's budget. In addition, any suspected abuse should be reported to the CFO immediately.

E. Audit

The Finance Department Accounting Analysts will review their departments' P-Card transaction logs and verify the receipts submitted did not charge sales taxes (exception-meals), the amounts charged reconcile to the billing statement and the accounting codes assigned are accurate.

The CFO or their designee will conduct a bi-weekly audit to verify the spending activity relative to the established guidelines and compliance with the P-Card policy. The audit will be no less than ten percent (10%) of the number of cards with activity but no less than two (2) cards. The selection process will be based on a random selection process using RANDOM.ORG.

The County Administrator, CFO and assigned financial analyst will conduct spot audits of all transactions that warrant a further review or explanation.

F. Violations

Failure to comply with the P-Card policy will be considered a violation of the program with the follow actions and / or disciplinary action as appropriate.

- 1st Violation 30 day P-card suspension
- 2nd Violation Removal from the P-card program

VI. REPLACEMENT OF VEHICLES, HEAVY EQUIPMENT, AND OTHER ASSETS

PURPOSE

Fayette County owns and uses vehicles, road-construction and other heavy equipment, tractors, trailers, and similar assets in conducting county business. This policy and procedures section is designed to produce the desired outcomes of:

- Predictability in establishing annual budgets for asset replacement.
- Predictability for the Departments in planning replacement and use of assets.
- Minimized wait times between identifying the need to replace an asset and receipt of the new asset.
- Conservation of tax dollars by achieving optimum useful life from each asset.
- Enabling employees to conduct county business by providing appropriate equipment.

POLICY

Vehicles, heavy equipment, tractors, and similar assets will be purchased, maintained, used, and retired in a manner that provides the best return on investment. The policy for replacement of these classes of assets is designed to accomplish this goal, while assuring that appropriate equipment is available to effectively conduct county business.

Note: Except as otherwise noted, this policy does not pertain to assets acquired with federal or state seizure funds, property obtained through the Georgia Emergency Management Agency's 1033 Excess Property Program, or other non-county resources. Assets used by Water System and Solid Waste will be replaced with enterprise funds, but will follow the process set forth in this policy.

PROCEDURES

A. Funding for Asset Replacement - A sinking fund shall be established and maintained for the systematic, timely replacement of vehicles, road machinery, tractors, trailers, and similar assets. This will be a reserve account, with the fund balance carried forward each fiscal year.

As part of the annual budget process, the Finance Department will recommend an estimated amount to be added to the fund. Proposed amounts will be based on an annuity that will enable relatively consistent amounts to be added to the sinking fund each year.

The fund will consist of two amounts:

- 1) The annuity balance designated to replace vehicles and other assets, as approved by the Board of Commissioners during the annual budget process.
- 2) An amount to be used for unexpected or infrequent events, such as damaged or wrecked vehicles. This portion of the fund can be used to compensate departments for actual losses sustained, such as insurance deductibles or repairs that insurance has not covered, upon approval of the Board of Commissioners.

B. Criteria for Replacement - County departments should use assets until it is no longer advantageous to keep them, due to economic, obsolescence or other reasons. Guidelines as to expected useful life of assets have been established using age, mileage or both as criteria, as appropriate. The guidelines assume proper maintenance and repair of the assets.

Guidelines for replacement of vehicles are based on mileage and age, as follows:

- | | |
|---|---------------------------|
| 1) Emergency / pursuit sedans, trucks, & SUV's | 100,000 miles or 5 years |
| 2) Other sedans and sport-utility vehicles | 150,000 miles or 7 years |
| 3) Pickup trucks, vans | 150,000 miles or 10 years |
| 4) Dump trucks | 120,000 miles or 10 years |
| 5) Ambulances | 250,000 miles or 10 years |
| 6) Fire apparatus (front-line service) | 15 years |
| 7) Fire apparatus (reserve – after 15 years front-line) | 5 years |
| 8) Brush units / BFP units | 10 years |
| 9) Rescue Units | 15 years |

Guidelines for other assets covered under this policy are:

- | | |
|--|----------|
| 10) Backhoes, bush hogs, compactors, drum rollers,
hay blowers, loaders, rollers, sand & salt spreaders,
tack distributors, track hoes, large tractors, and
similar equipment | 15 years |
| 11) Dozers, graders, pan scrapers, skid steer loaders,
soil compactors, and similar equipment. | 20 years |
| 12) Trailers | 15 years |
| 13) Grounds equipment, mowers, tractors, attachments | 7 years |

Replacement guidelines for other assets that do not fit these descriptions will be established on a case-by-case basis as needed.

Assets included in Categories 1-11 above will be placed on consent agendas after consideration and approval by the Vehicle Replacement Committee, as described in Part E below. Assets included in Categories 12-13 will not need to go through the Vehicle Replacement Committee for replacement; instead, they can be replaced as approved in the budget development and approval process.

C. Maintenance and Care of Assets - The department head who is custodian for an asset will be responsible for maintaining it in good repair and working condition until it is replaced. Records should be kept by each department to document regular maintenance and reasonable care that preserve the utility of each asset.

The county's Fleet Maintenance operation is available for most maintenance and many types of repairs. The Sheriff's Department is invited to use this service, especially in instance when they will realize an economic or other benefit. Other departments and offices are to use Fleet Maintenance to repair, maintain and preserve their vehicles or heavy equipment.

D. Authorized vehicle colors - The color of a county vehicle helps citizens to quickly identify its official purpose. All newly acquired vehicles will be white, with the official logo of the acquiring department, with the following exceptions:

- 1) The Sheriff has authority to determine the color(s) of the vehicles used by the Sheriff's Office.

- 2) Vehicles used by the Marshal's Office will be black.
- 3) Fire and Emergency Medical Services vehicles will be red, or red with white.
- 4) The vehicle used by the Constable will be beige or a similar color.

Any other color exceptions must be approved by the County Administrator prior to acquisition of the vehicle. When a vehicle is transferred from one department to another, if it is not the authorized color for the receiving department, it must be painted the authorized color.

E. Replacement Planning - The Finance Department will coordinate development of an annual projection of assets that will meet the guideline criteria for the upcoming fiscal year. The Finance Department will prepare a spread sheet that identifies, based on available information within the asset inventory system, all of the assets that will meet replacement guidelines at the beginning of the upcoming fiscal year. The Finance Department will forward the draft document to other departments, who will update mileage or other data as needed, and return it to the Finance Department. The finished document will be used for planning and budget purposes, to increase the level of predictability in establishing annual contributions to the sinking fund, and to assist departments in planning for asset replacement.

Timeframes and deadlines for this document will be established by the Finance Department each year in order to include the information in the overall budget development process.

F. Replacement Process - After an asset meets the guideline criteria for replacement, or when it is expected to do so in the upcoming quarter, the department to which the vehicle is assigned will be responsible for obtaining an inspection by Fleet Maintenance. The Director of Fleet Maintenance will determine if the asset can be economically repaired and returned to duty, or if it should be retired from its present use for safety, economic, or other concerns. If the asset can no longer be appropriately used in its present capacity, the Director of Fleet Maintenance will recommend whether the county should retire the asset, or use it in another capacity. The recommendation will consider the estimated remaining useful life, cost to maintain, anticipated downtime, or any other pertinent facts.

A standing Vehicle Replacement Committee shall consist of:

- the Finance Director or designee(s)
- the Fleet Maintenance Director
- the Chief Marshal
- a representative of the Sheriff's Department
- any other person(s) as decided by the County Administrator

The Committee shall be chaired by the Finance Director or designee. Its primary purpose will be to recommend replacement, re-assignment, or other disposition of vehicles, heavy equipment, tractors, trailers, and similar assets, as requested by department heads.

The Chair of the Vehicle Replacement Committee will schedule quarterly meetings to consider recommendations for asset replacement. Assets will be considered (1) which have met the criteria for replacement, or are anticipated to do so in the upcoming quarter and (2) which have been inspected by Fleet Maintenance prior to the meeting date. The Committee Chair will

consider proposals from the Sheriff's Department, Fleet Maintenance, or others regarding the scheduling of meetings to take advantage of manufacturers' production or delivery schedules, urgency of replacing the vehicles, or other considerations.

The Fleet Maintenance Director will bring documentation to Committee meetings that will facilitate the process of developing recommendations for vehicle replacement. The documentation will include the results of the Fleet Maintenance inspection, plus any other observations or information that will be needed to make a good recommendation.

Documentation should also note any attachments or components that can economically be removed from the old asset and reassigned to a new one.

The head of the department that owns the asset, or his / her designee, will be a participant in the called meeting, and will provide information as needed by the Committee. The department's representative will provide a list of proposed purchases to replace the asset(s), including any additional components, attachments, or other add-on equipment.

NOTE: The following distinctions are provided to clarify what types of items should be included in an asset replacement proposal, and what types of items should be a separate purchase decision. For this purpose, two categories of property are considered:

1) **Attachment** – tangible property that is usually actually attached to the “parent” asset (e.g. automobile or truck), and they function as one piece of equipment. In general, an attachment should:

- a. Have the same person responsible for the parent asset and the attached item.
- b. Be financially depreciated in the accounting records with the parent asset.
- c. Plan to be disposed of with the parent asset or removed and transferred to a

different parent asset later.

Examples of attachments would include decals, light bars, push bumpers, headlight flashers, or prisoner cages. Although some of these items are often used in more than one vehicle, it is not administratively or financially advantageous to tag, inventory, depreciate and track these items separately.

2) **Component** – tangible property that is related to, but not an integral part of, another asset. Generally, a component will:

- a. Be able to function away from the parent asset, either as a stand-alone unit or with another parent.
- b. Be financially depreciated (if applicable) separately from the parent asset.
- c. Be inventoried and tracked separately from the parent asset.
- d. Ordinarily be disposed of separately from the parent asset.

Examples of components include 800 MHz radios, digital video cameras, or shotguns.

The department head should request any attachment items along with a new “parent” asset. Component items will be part of a separate purchasing decision process and, in general, should be considered as part of the annual budget development process, apart from vehicle or other “parent” asset replacement.

After the Vehicle Replacement Committee has voted to recommend replacement of an asset, the Finance Department will prepare a consent agenda request for the Board of Commissioners' consideration. The request will include the proposed type and cost of the replacement vehicle or other asset, as well as any attachments or other proposed expenditures that are not part of the requesting department's existing Maintenance and Operating budget.

In order to assure that insurance, asset security, and overall accountability are maintained, acquisition or retirement of assets will be addressed by the Board of Commissioners through the consent agenda process as follows:

1. Acquisition of assets:

(a) The Board of Commissioners will give prior approval to the acquisition of any asset that falls within the scope of this policy, whether purchased with county funds, or with enterprise funds such as water system or solid waste disposal revenues.

(b) Assets that are available as a result of federal or state seizure or similar program may be acquired through the court process. To assure that assets are properly insured, registered and titled within timeframes allowed, the Finance Department will need to be notified within two weeks of acquisition.

(c) For the reasons enumerated in (b) above, the Sheriff's Department will need to notify the Finance Department of assets purchased through use of resources derived from sources such as federal or state seizure programs (e.g., cash or trade-ins) within two weeks of acquisition. This will enable the Finance Department to assure that vehicles are properly insured, registered and titled within time frames allowed.

2. Disposal of assets:

(a) The Board of Commissioners will give prior approval to the disposal of any asset that falls within the scope of this policy, and which was purchased with county funds or enterprise funds.

(b) The Board of Commissioners must authorize the Finance Department to take necessary actions associated with the disposal of assets acquired through federal seizure, state seizure, or similar programs. This includes, but is not limited to, such steps as transfer of confidential license tags from an old vehicle to a new one, removing an asset from the county's inventory records, or properly recording financial transactions (e.g. monthly depreciation schedules). So that the county can properly execute these types of transactions, the Sheriff's Department agrees to notify the Finance Department of disposal of federal seizure, state seizure, or similar assets within two weeks of such disposal.

The FY 2025 Adopted Budget complies/allows compliance with relevant Financial Policies

Budget Policy

A. The budget directs resources to meet current expenditures (**FY 2025 Adopted Operating Budget**) and capital expenditures (**FY 2025 Adopted Capital Budget**) for the upcoming fiscal year and plan for anticipated outlays for the next five fiscal years (**FY 2025-2029 Capital Improvements Plan**).

B. The budget process culminates with the adoption of an annual balanced budget for each fund (**FY 2025 Adopted Operating Budget**) and under a project-length balanced budget for each capital project fund (**FY 2025 Capital Budget**). All capital projects included in the budget are fully funded with current revenues.

Reserve Fund Policy

The FY 2025 Adopted Budget allows compliance with the following reserve fund policy requirements: maintaining a working reserve equal to at least three months of the fund appropriations budget, maintaining a \$2 million emergency reserve in the General Fund, and reserves to fund the entire 5-year Capital Improvements Plan (CIP). The budget allows the compliance with these policy requirements because only current revenues are used to finance current expenditures, no fund balance is used.

Debt Management Policy

A. No additional debt will be issued to fund capital projects in the Capital Improvements Plan (CIP). Funding for the entire 5-Year CIP program has already been assigned within the fund balance of the respective governmental funds.

B. Debt will not be used when pay-as-you-go funding is available. Funding from current revenue in the FY 2025 adopted budget is sufficient to pay current expenditures.

Replacement of Vehicles, Heavy Equipment, and Other Assets Policy

A. A systematic and coordinated schedule for replacement of vehicles, road machinery, and other assets is updated annually as part of the budget process. The purpose is to arrive at an estimated total annual replacement cost for the vehicles and equipment being replaced.

B. Based on the estimated total annual replacement cost for the following fiscal year and the cost of any new vehicles and equipment to be added to the county fleet, transfers of funding from the respective governmental funds are included in the adopted budget to fund the acquisition of these vehicles, heavy machinery, and other assets.

FAYETTE COUNTY, GEORGIA
ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

1. An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with Georgia Code Section 36-81-7 and Section 14 of Article II of the Fayette County Code.
2. Fayette County will prepare an Annual Comprehensive Financial Report (ACFR) in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities.
3. Fayette County will establish and maintain a high degree of accounting practices. Accounting records and systems will conform to Generally Accepted Accounting Principles.
4. Fayette County will maintain accurate records of all assets to ensure a high degree of stewardship of public property.
5. Fayette County will develop an ongoing system of financial reporting to meet the needs of the Board of Commissioners, the County Administrator, Department Heads, and the general public. Reporting systems will monitor the costs of providing services wherever possible. The reporting systems will also promote budgetary control and comparative analysis.
6. Fayette County will follow a policy of full disclosure on its Financial Reports.

FAYETTE COUNTY, GEORGIA MEASUREMENT BASIS

Basis of Accounting - used in the Annual Comprehensive Financial Report (ACFR)

The term “***basis of accounting***” refers to that point in time when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the particular measurement focus being applied.

Governmental Funds are used to account for the County’s general government activities. Governmental funds use the **modified accrual basis of accounting**. Revenues are recognized when susceptible to accrual (i.e. when they are “measurable and available”). “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter. Expenditures are generally recorded when the related liability is incurred.

Proprietary Funds use the **accrual basis of accounting**. Revenues are recorded when earned and expenses are recorded when the related liability is incurred. Proprietary funds distinguish operating revenues and expenses from non-operating items.

Fiduciary Funds account for resources held by the County in a **trustee capacity** or **as an agent** on behalf of others. These funds are custodial in nature and do not present results of operations or have a measurement focus.

Basis of Budgeting

Governmental Funds use the **modified accrual basis of accounting**. Revenues are recognized when susceptible to accrual (i.e. when they are “measurable and available”).

Proprietary Funds use the **cash basis of accounting**. Revenues are recorded when received and expenses are recorded when paid. There is no distinction between operating and non-operating items.

Fiduciary Funds are not included in the budget.

Basis of Accounting and Basis of Budgeting – Differences

1. All funds are included in the ACFR. Not all funds are included in the budget. Budgets are not prepared for fiduciary funds and internal service funds, except for the Vehicle/Equipment fund.
2. Depreciation and amortization expense for proprietary funds are included in the ACFR. These are not included in the budget.
3. Enterprise funds use the accrual basis of accounting in the ACFR and use the cash basis in the budget.
4. The results of operations of component units are included in the ACFR. These are not included in the budget.

FAYETTE COUNTY, GEORGIA BUDGET AMENDMENTS

Each year, an annual budget is formulated which represents the County's plan for expending its anticipated revenues during the upcoming fiscal period. When the budget is adopted at the end of June each year, it is at that point in time, management's best estimate as to the most efficient allocation of financial resources to meet the service needs of the community. Even then it is recognized that amounts originally adopted can be affected by the occurrence of unanticipated revenues and/or expenditures or the need to transfer appropriations among funds or among departments. Original appropriations are then amended by transferring funds. This will bring line-items within a new "Revised" budget amount.

There are two classes of budget adjustments: ***amendments*** that need to be approved by the Board of Commissioners and ***transfers*** between line-items that only need approval by county management.

Budget Amendments need to be approved by the Board of Commissioners:

1. Changes in revenue or expenditure appropriations that increase or decrease the adopted budget for a fund or a department (the legal level of control) shall require the approval of the Board of Commissioners.
2. Changes in appropriations of capital projects shall require the approval of the Board of Commissioners.
3. Any transfer of appropriations from/to salary, benefits and or contingency line-items (if used) shall require the approval of the Board of Commissioners.

Procedure for amendments – the requesting department will prepare a Consent Agenda Item to be presented to the Board of Commissioners for approval. After approval by the Board of Commissioners, the Finance Department will enter the budget amendment in the financial system.

Budget transfers need only approval by county management:

1. Reassignment of resources among line-item expenditures (except salary, benefits, and contingency) within a department's approved budget requires only approval by the Department Manager and the Finance department. This reassignment of funds cannot change the department's total adopted budget.

Procedure for transfers – the department that is requesting the transfer needs to submit a Budget Transfer Request form to the Finance department. The transfer form lists the line-item(s) from where the funds will be transferred and the line item(s) to where the funds will be transferred, the amount of the transfer, and a justification for the transfer. After approval by Finance Management, the transfer is entered in the financial system and the requesting department is informed that the transfer is complete.

Budget amendments and transfers change original line-item appropriations. The net effect of increases and decreases to the adopted budget results in a new "Revised" budget amount.

**FAYETTE COUNTY, GEORGIA
FUNDS INCLUDED IN THE ANNUAL ADOPTED BUDGET**

Governmental Funds

100 – General Fund

Special Revenue Funds

- 205 – Law Library Surcharge
- 214 – Accountability State court
- 215 – 911 Communications
- 216 – Jail Surcharge
- 217 – Juvenile Supervision Surcharge
- 218 – Victims Assistance Surcharge
- 219 – Drug Abuse & Treatment
- 270 – Fire Services
- 271 – Street Lights
- 272 – Emergency Medical Services
- 291 – Animal Control Spay Neuter

Capital Projects Funds

- 372 – Capital Projects
- 375 – Capital Improvement Program

Enterprise Funds

- 505 – Water System
- 507 – Water System CIP Projects
- 540 – Solid Waste

Internal Service Funds

610 – Vehicle/Equipment

FAYETTE COUNTY, GEORGIA FUND TYPES

Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (i.e., special revenue funds). Governmental funds are accounted for using a current financial resources measurement focus. All governmental fund types use the modified accrual basis of accounting. Governmental funds include the ***General Fund***, ***Special Revenue Funds***, and ***Capital Projects Funds***.

1. ***General Fund*** is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Principal sources of revenue are property taxes, sales & use taxes, and charges for services. Primary expenditures are for public safety, general government, judicial system, and public works.

2. ***Special Revenue Funds*** account for resources legally restricted to expenditures for specified current operating purposes. The focus of Special Revenue Fund accounting is on sources and uses of "available spendable resources" rather than on costs of services. They are accounted for on a spending measurement focus using the modified accrual basis of accounting. The following are Special Revenue Funds used by the County:

a) ***911 Communications*** – to account for revenues generated by a telephone usage surcharge used to operate and maintain an emergency 911 telephone communications and dispatch center.

b) ***American Rescue Plan Act (ARPA) Fund*** – accounts for the proceeds of direct funding through the American Rescue Plan Act (ARPA).

c) ***Emergency Medical Services*** – to account for emergency services provided within the EMS tax district. Financing is derived principally from a special tax levy against property owners.

d) ***Fire Services*** – to account for fire protection provided within the fire district. Financing is derived principally from a special tax levy against property owners.

e) Other Special Revenue Funds derive their revenue from fees and fines surcharges that are broken down into various specific County functions including ***Law Library Surcharge, Accountability State Court, Jail Surcharge, Juvenile Supervision Surcharge, Victims Assistance Surcharge, Drug Abuse and Treatment, and Animal Control Spay Neuter.***

f) ***Law Enforcement Confiscated Monies (L.E.C.M.)*** – to account for monies confiscated under Federal and Georgia law by Fayette law enforcement officers related to controlled substance offenses. The Federal monies come from both the Department of Justice and Department of the Treasury. This money is restricted and must be used to enhance law enforcement efforts such as to defray the costs of complex investigations, to purchase equipment and to fund training for staff of the Sheriff's department.

g) ***Street Lights*** – to account for revenues generated by user charges for maintaining street lights.

h) ***Hotel/Motel Excise Tax Fund*** – to account for taxes charged on rental of hotel/motel rooms as provided in Title 48, Chapter 13 of the Official Code of Georgia Annotated. These funds are used for the promotion of tourism, conventions, and trade shows in the County.

i) ***Opioid Settlement Fund*** – to account for the County's share of the proceeds of

the opioid settlement funds which is restricted for approved uses.

j) ***Sheriff Programs Fund*** – to account for the monies collected from inmates for the purchase of supplies. The profit from these sales is used for the benefit of the general inmate population.

3. ***Capital Projects Funds*** – to account for the acquisition of fixed assets or construction of capital projects not being financed by proprietary fund types. These are discussed in detail in the Capital Budget section of this document.

Proprietary funds are used to account for activities similar to those found in the private sector. Proprietary funds use the accrual basis of accounting. There are two types of proprietary funds: ***Enterprise funds*** and ***Internal Service funds***.

1. ***Enterprise Funds*** are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the government is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Fayette County uses the following Enterprise Funds:

a) ***Water System Fund*** – The County uses a Water System Enterprise Fund to account for the provision of water services to the residents of the County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and debt service, and billing and collection.

b) ***Solid Waste*** – The Georgia Comprehensive Solid Waste Management Act requires the County to report to the Department of Community Affairs the total cost of providing solid waste management services and to disclose this information to the public. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, and landfill charges.

2. ***Internal Service Funds*** are used to account for operations that provide services to other departments or agencies of the County, or to other governments, on a cost-reimbursement basis. Fayette County uses the following Internal Service Funds:

a) ***Vehicle/Equipment Fund*** – used to account for the acquisition of vehicles, heavy equipment, and similar assets.

b) ***Worker's Compensation Self-Insurance*** – used to provide resources for payment of workers' compensation claims of County employees.

c) ***Dental/Vision Self-Insurance*** – used to provide resources for payment of employee dental/vision claims.

d) ***Medical Self- Insurance*** – used to provide resources for the payment of medical claims, the cost of the Employee Assistance Program (EAP), and the annual flu shots.

Fiduciary funds are used to account for resources held in a trustee capacity for the benefit of parties principally outside the government. These funds are not reflected in the Government-Wide Financial statements because the resources of fiduciary funds are not available to support the County's own programs. The County holds funds on a trustee capacity or as an agent for the following: Tax Commissioner; Sheriff's Office, Superior Court, State Court, Magistrate Court, Juvenile Court, Probate Court, and Griffin Judicial Circuit.

Budgeted - Fund Types, Funds, Functional Areas, and Departments

Fund Type	Fund	Function	Department
Governmental Fund	100 - General Fund	10 - General Government	Administration
			Buildings & Grounds Maint
			Commissioners
			Contingency
			Elections
			Engineering Office
			Finance
			Human Resources
			Information Systems
			Law Department
			Non-Departmental - General Government
			Purchasing
			Tax Assessor
			Tax Commissioner
Governmental Fund	100 - General Fund	20 - Judicial System	Board Of Equalization
			Clerk Of State Court
			Clerk Of Superior Court
			District Attorney
			Juvenile Court
			Magistrate Court
			Non-Departmental - Judicial
			Probate Court
			Public Defender
			State Court Judge
			State Court Solicitor
			Superior Court Judges
Governmental Fund	100 - General Fund	30 - Public Safety	Animal Control
			County Coroner
			Emergency Management
			Non-Departmental - Public Safety
			Sheriff - Criminal Investigations
			Sheriff - Field Operations
			Sheriff - Jail Operations
			Sheriff - Special Operations
Governmental Fund	100 - General Fund	40 - Public Works	Sheriff - Support Services
			Environmental Management
			Fleet Maintenance
			Non-Departmental - Public Works
			Public Works Administration
Governmental Fund	100 - General Fund	50 - Health and Welfare	Road Department
			Dept Of Family & Children
			Fayette Community Options
			Fayette Counseling Center
			Public Health
Governmental Fund	100 - General Fund	60 - Culture & Recreation	Senior Citizens Center
			Libraries
			Non-Departmental - Culture & Recreation
Governmental Fund	100 - General Fund	60 - Culture & Recreation	Recreation

Budgeted - Fund Types, Funds, Functional Areas, and Departments

Fund Type	Fund	Function	Department
Governmental Fund	100 - General Fund	70 - Planning & Development	Building Safety
			Code Enforcement Section
			County Extension
			Development Authority
			Georgia Forestry Commission
			Non-Departmental - Planning & Development
			Planning & Zoning
Governmental Fund	100 - General Fund	80 - Debt Service	Criminal Justice Center Debt
Governmental Fund	100 - General Fund	90 - Other Financing Uses	Transfer To Other Funds
Governmental Fund	205 - Law Library Surcharge	20 - Judicial System	Law Library
	206 - Sheriff Programs	30 - Public Safety	Sheriff - Jail Operations
	210 - Confiscated Property - State	30 - Public Safety	Confiscated Property
	211 - Confiscated Property - US Custom	30 - Public Safety	Confiscated Property
	212 - Confiscated Property - Federal	30 - Public Safety	Confiscated Property
	213 - Opioid Settlements	30 - Public Safety	Sheriff/Fire Services/Emergency Medical Services
	214 - Accountability State Court	20 - Judicial System	Accountability State Court
	215 - 911 Communications	30 - Public Safety	911 Communications
	216 - Jail Construction Surcharge	30 - Public Safety	Jail Surcharge
	217 - Juvenile Supervision Surcharge	20 - Judicial System	Juvenile Supervision
	218 - Victims' Assistance Surcharge	50 - Health and Welfare	Victim'S Assistance
	219 - Drug Abuse & Treatment	50 - Health and Welfare	Drug Abuse & Treatment
	270 - Fire Services	30 - Public Safety	Fire Services
	271 - Street Lights	40 - Public Works	Street Lights
	272 - Emergency Medical Services	30 - Public Safety	Emergency Medical Services
	275 - Hotel/Motel Tax	<i>Only revenue</i>	<i>Proceeds transferred to Geneal Fund annually</i>
	291 - Animal Control Spay Neuter	30 - Public Safety	Animal Control Spay Neuter
Capital Fund	372 - Capital Projects	Various functions	Various Departments
	375 - Capital Improvement Program	Various functions	Various Departments
Enterprise Fund	505 - Water System	Water System	Administrative - Debt/FA
			Customer Service
			Field Operations
			Reservoir Management
			Water Admin
			Water Billing
			Water Crosstown
			Water Lab & Compliance
			Water Maintenance
			Water Marshal
			Water So Fayette
Enterprise Fund	540 - Solid Waste	Solid Waste	Solid Waste & Recycling
Internal Service Fund	610 - Vehicle/Equipment	Various functions	Various Departments

FUNDS REPORTED IN ANNUAL COMPREHENSIVE FINANCIAL REPORT (AUDITED)	FUNDS INCLUDED IN ANNUAL ADOPTED BUDGET
100 - General Fund	100 - General Fund
101 - Griffin Judicial Circuit	
205 - Law Library Surcharge Fund	205 - Law Library Surcharge Fund
206 - Sheriff Operations	
210 - State Confiscated Property Fund	
211 - Us Customs Fund	
212 - Federal Confiscated Property Fund	
213 - Opioid Settlements Fund	
214 - Accountability State Court	214 - Accountability State Court
215 - 911 Communications	215 - 911 Communications
216 - Jail Surcharge Fund	216 - Jail Surcharge Fund
217 - Juvenile Supervision Surcharge Fund	217 - Juvenile Supervision Surcharge Fund
218 - Victims Assistance Surcharge Fund	218 - Victims Assistance Surcharge Fund
219 - Drug Abuse & Treatment Superior Court	219 - Drug Abuse & Treatment Superior Court
230 - American Rescue Plan Act 2021	
270 - Fire Services Fund	270 - Fire Services Fund
271 - Street Lights Fund	271 - Street Lights Fund
272 - Emergency Medical Services	272 - Emergency Medical Services
275 - Hotel/Motel Tax	
291 - Animal Control Spay Neuter	291 - Animal Control Spay Neuter
321 - Splost Roads County-Wide	
322 - 2017 Splost Voter Approved	
327 - 2023 Splost Voter Approved	
372 - Capital Projects	372 - Capital Projects
375 - Capital Improvement Program	375 - Capital Improvement Program
505 - Water System Fund	505 - Water System Fund
507 - Water System Cip	507 - Water System Cip
540 - Solid Waste Fund	540 - Solid Waste Fund
545 - Solid Waste Cip	545 - Solid Waste Cip
601 - Workers' Compensation Fund	
602 - Dental/Vision Self-Insurance Fund	
603 - Major Medical Self-Insurance Fund	
610 - Vehicle/Equipment Fund	610 - Vehicle/Equipment Fund

FAYETTE COUNTY, GEORGIA CAPITAL BUDGET

Policies and Procedures

The **Capital Budget** is part of the Fayette County annual budget and serves as a guide for efficiently and effectively undertaking capital projects for the construction and improvement of infrastructure and public facilities, promote economic development, improve the delivery of services, and for the orderly replacement of existing assets.

As part of the Capital Budget process, Fayette County prepares a **Capital Improvement Program (CIP) Plan**. The CIP plan is a five-year schedule of major capital projects. It includes the funds required for the completion of the projects and the sources for funding these projects. The Capital Improvement Program (CIP) was adopted to assist the county in complying with the Georgia Code. Georgia Code 36-81-3 (b) (2) states that:

Each unit of local government shall adopt and operate under a **project-length balanced budget** for each capital projects fund in use by the government. The project-length balanced budget shall be adopted by ordinance or resolution in the year that the project initially begins and shall be administered in accordance with this article. The project-length balanced budget shall appropriate total expenditures for the duration of the capital project.

The first year of the Capital Improvement Program (CIP) is part of the Capital Budget.

Once the Capital Budget is adopted, the approved appropriation for each capital project is retained, from fiscal year to fiscal year, until the appropriation is expended, the project is completed, or the Board of Commissioners amends the appropriation and approves to transfer the funding to other project(s) or to fund balance. Projects in the remaining four years of the five-year CIP plan are for planning purposes only and are authorized, but not budgeted, until included in an adopted Capital Budget. The five-year Capital Improvement Program (CIP) plan is revised annually to include new projects and revisions to existing projects.

The Capital Budget is part of the annual balanced budget that is adopted by the Board of Commissioners by resolution and becomes effective with the start of the new fiscal year on July 1st.

Process of How Capital Projects are Identified, Prioritized, and Selected

The first criteria for identifying and selecting capital projects is their alignment with the county's long-term goals and objectives. Long-term goals and objectives of the governmental unit are set to fulfill the needs of the citizens. Also, capital projects might arise because of requirements imposed by federal, state, regional, or local mandates.

Needs can be identified thru citizen surveys, local advisory committees/boards, needs assessment studies, federal/state suggested guidelines, transportation plans, a task force created

to study a particular problem, etc. After identifying needs, a course of action is established to address these needs.

Departments submit capital projects request forms as part of the annual budget process. The request forms include a detailed description of the project, justification of the project, the estimated total cost of the project, and the estimated start and completion dates of the project. Project requests are categorized as new projects or continuation of existing projects. The \$ impact of the project on future operating budgets is also included. Specific funding sources for the projects are specified.

The initial prioritization of the projects is assigned to the department heads. Department heads are well-acquainted with the capital needs in their respective responsibility areas. Meetings between department heads and county administration take place. Priority is given to capital projects in the following categories: required by mandate or legal requirement, capital projects to address high risk health and safety issues, and capital projects required for asset preservation based on asset life cycles. Capital projects requests that are not in the previous categories are given less priority and their selection is based on the availability of funding.

County administration determines which projects are selected to be recommended for approval by the county governing board. The effect of capital projects on future operating budgets is quantified. Also, funding sources from all funding alternatives are considered. As a county policy, the total funding needed to cover the total estimated cost of the entire 5-year CIP plan is assigned in fund balance for governmental funds.

Capital Expenditures - definition.

Capital expenditures are defined as *outlays of at least \$5,000 that result in the acquisition of, construction of, or addition to a capital asset.* Capital assets include different types of property that are owned and used in the operations of the County. Capital expenditures are **assigned unique project numbers** and/or **accounted in a separate fund** to insure accurate reporting of funding and expenditures for each individual capital outlay.

Classification of Projects

Capital project – the acquisition of any asset or construction project with an anticipated cost of \$5,000 to \$49,999 and an estimated useful life of three years or more. Capital projects usually do not require multi-year funding. If a construction project, construction is usually completed within the fiscal year that the project was approved.

CIP project – is a major capital project with an anticipated cost of at least \$50,000 and a long estimated useful life. Projects that require multi-year funding are classified as CIP projects. If a construction project, its completion usually takes multiple years.

Funding of Capital/CIP Projects

Fayette County usually funds capital/CIP projects included in the annual budget in the following ways:

- 1) **Pay-as-you-go** philosophy that often results in transfers of monies from operating funds as needed on an annual basis,

- 2) **use of a specific source of revenue other than general revenues** such as grants or donations, or the Special Purpose Local Option Sales Tax (S.P.L.O.S.T.),
- 3) **capital projects and CIP projects residual funding** from previously approved projects that have been already completed, from current projects that can be delayed to a future year, or projects that are deemed as no longer needed. The funding in these projects can then be transferred to fund other current projects or future projects,
- 4) with moneys within the CIP fund that have been designated as **Contingency** funding for capital projects.

Funds

Fayette County utilizes separate funds to account for capital/CIP projects. These funds are multi-year funds where appropriations are approved for the length of each project. Operating transfers from the various operating funds are made annually, as needed, to these funds. The following are the funds that are used to account for capital/CIP projects:

Capital Projects Fund – used to account for approved **capital projects**. Each project is assigned a unique project number.

Capital Improvement Program Fund – used to account for approved **CIP projects**. Each project is assigned a unique project number.

Other Funds – Water System projects are accounted for in the **Water System CIP Projects** fund and Solid Waste projects are accounted for in the **Solid Waste CIP** fund. The Water System and Solid Waste are enterprise funds that generate their own revenues and fund their own projects. The **Vehicle/Equipment** fund, an Internal Service Fund, accounts for the acquisition of vehicles and certain types of equipment that are assigned a project number. The project number serves as a “cost center” to properly account for all expenditures incurred in acquiring and getting the vehicle or the piece of equipment ready for its intended use.

Funds for Projects outside the annual budget process – there are projects that are part of a one-time occurrence, not part of the annual budget process. These are projects that were approved as part of the following: 2017 SPLOST, American Rescue Plan Act of 2021, and 2023 SPLOST. These are explained in more detail later in this section.

Financial Impact on the Operating Budget

The potential operating impact of capital projects is carefully considered during the Capital Budget process. Requests for capital and CIP projects from the departments should include the estimated impact that these projects will have, if any, on current and future operating budgets. The initial acquisition cost of the project plus any operating expenditures to be incurred over the lifetime of the facility or equipment are reviewed and taken into consideration during the process of budget recommendations, budget proposal, and final budget approval by the Board of Commissioners.

Capital projects that are intended for repairs and/or minor improvements of existing facilities or equipment usually do not carry significant operating impacts. Major capital and CIP projects that are intended for the construction of new facilities, major renovation projects, or the acquisition of expensive equipment, may require additional maintenance and operating expenses, the hiring of new personnel, or the issuance and repayment of debt.

The impact on operations (net of measurable savings) of approved capital and CIP projects was included by the county departments in their operating budget requests and the final FY 2025 approved operating budget (**see table of Effect of Non-recurring Capital Projects on Operating Budgets at the end of this section**).

**Capital Budget
Expenditures and Funding
FY 2023 – FY 2025**

--Expenditures by Fund--

Fund	Approved FY 2023	Approved FY 2024	Approved FY 2025
911 Communications	\$ -	\$ -	\$ 500,000
Capital Projects Fund	\$ 516,911	\$ 326,169	\$ 666,415
Capital Improvement Program Fund	2,531,955	2,239,482	2,168,016
Water System CIP Projects Fund	964,358	3,441,345	3,240,467
Solid Waste Fund	28,066	-	47,300
Vehicle/Equipment Fund	533,364	2,338,430	1,281,531
Total Capital Budget	\$ 4,574,654	\$ 8,345,426	\$ 7,903,729

--Funding by Source--

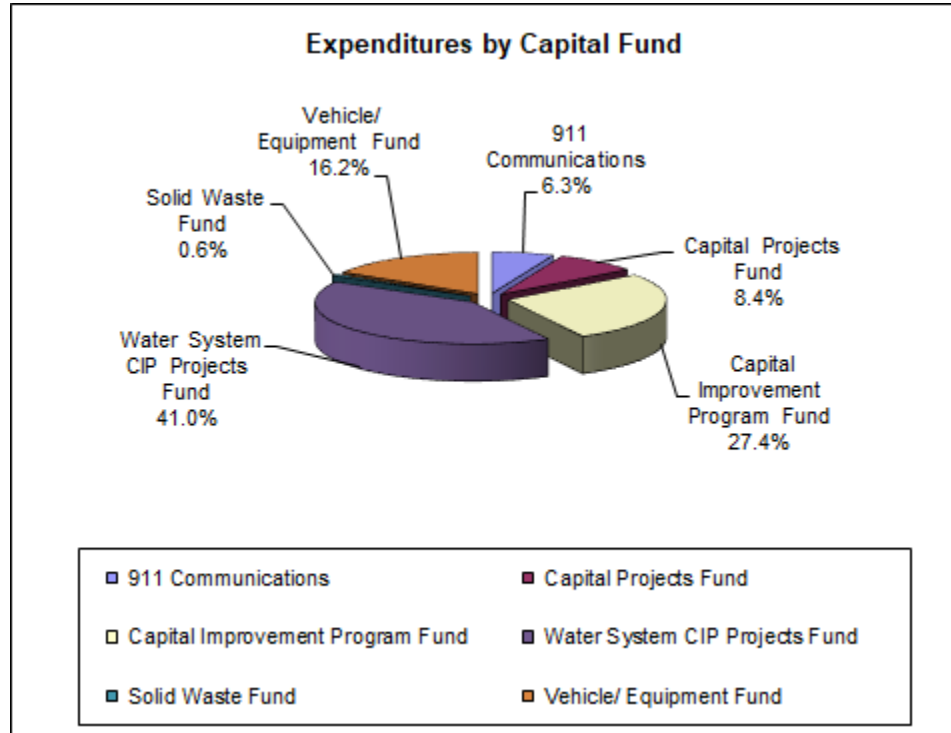
Funding Source	Approved FY 2023	Approved FY 2024	Approved FY 2025
General Fund	\$ 2,531,261	\$ 2,274,751	\$ 2,423,353
911 Communications Fund	-	43,300	500,000
Fire Services Fund	397,975	229,600	332,078
Emergency Medical Services Fund	119,630	18,000	79,000
Water System Fund	964,358	3,441,345	3,240,467
Solid Waste Fund	28,066	-	47,300
Vehicle/Equipment Fund	533,364	2,338,430	1,281,531
Total Capital Budget	\$ 4,574,654	\$ 8,345,426	\$ 7,903,729

--Expenditures by Function--

Function	Approved FY 2023	Approved FY 2024	Approved FY 2025
General Government	\$ 688,000	\$ 1,209,527	\$ 917,758
Judicial	-	7,813	-
Public Safety	1,257,391	2,820,094	2,318,070
Public Works	893,832	516,717	647,912
Culture and Recreation	729,182	315,597	661,000
Planning & Development	13,825	34,333	71,222
Water System	964,358	3,441,345	3,240,467
Solid Waste	28,066	-	47,300
Total Capital Budget	\$ 4,574,654	\$ 8,345,426	\$ 7,903,729

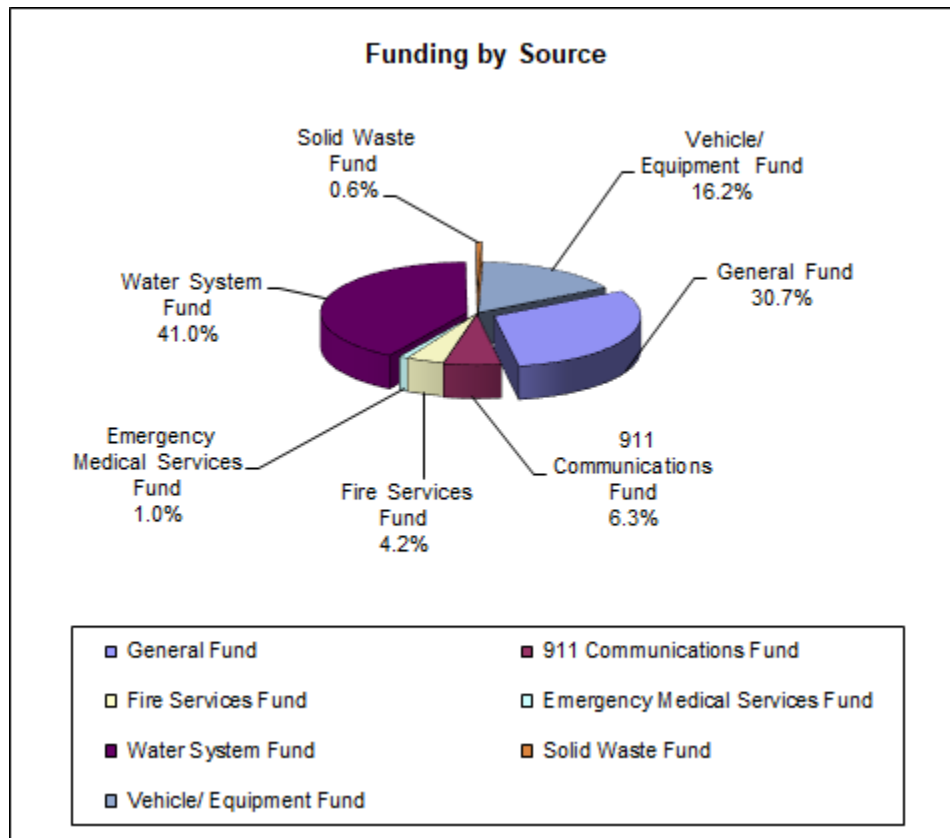
Capital Budget Fiscal Year 2025 Expenditures by Capital Fund

Expenditures by Capital Fund	Amount	%
911 Communications	\$ 500,000	6.3
Capital Projects Fund	666,415	8.4
Capital Improvement Program Fund	2,168,016	27.4
Water System CIP Projects Fund	3,240,467	41.0
Solid Waste Fund	47,300	0.6
Vehicle/ Equipment Fund	1,281,531	16.2
Total Capital Budget	\$ 7,903,729	



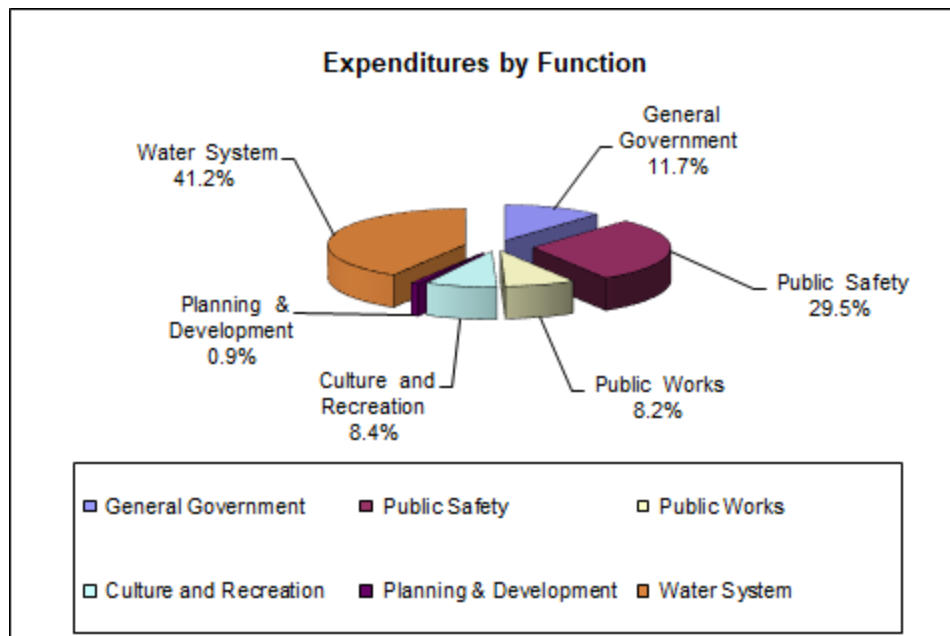
Capital Budget Fiscal Year 2025 Funding by Source

Funding by Source	Amount	%
General Fund	\$ 2,423,353	30.7
911 Communications Fund	500,000	6.3
Fire Services Fund	332,078	4.2
Emergency Medical Services Fund	79,000	1.0
Water System Fund	3,240,467	41.0
Solid Waste Fund	47,300	0.6
Vehicle/ Equipment Fund	1,281,531	16.2
Total Capital Budget	\$ 7,903,729	



Capital Budget Fiscal Year 2025 Expenditures by Function

Expenditures by Function	Amount	%
General Government	\$ 917,758	11.6
Public Safety	2,318,070	29.3
Public Works	647,912	8.2
Culture and Recreation	661,000	8.4
Planning & Development	71,222	0.9
Water System	3,240,467	41.0
Solid Waste	47,300	0.6
Total Capital Budget	\$ 7,903,729	



**Capital Budget
Fiscal Year 2025
Projects by Function
Total - \$7,903,729**

Function: General Government

<u>Department</u>	<u>Project #</u>	<u>Project Title</u>	<u>Amount</u>
Buildings & Grounds	241AG	HVAC Roof Top Unit Replacement-Justice Center 241AG	285,000
	251AB	2024 Ford F-150	47,900
	251AC	Historical House (Heritage House) refurbishment Flooring	11,500
	251AD	Justice Center Landscaping	45,000
	251AE	Iron Bull Dump Trailer	11,850
	251AF	Iron Bull Tilt Trailer	9,100
	251AG	John Deere Gator	17,500
	251AH	Stand-On Automatic Scrubber	10,000
	251AI	Library Exterior Painting	52,000
	251AJ	Roof Replacement- Justice Center	215,000
		Total	704,850
Information Systems	211AG	Systemwide Consolidate/Redesign	175,000
		Total	175,000
Tax Assessor	251AA	2024 Ford F-150	37,908
			37,908
Total General Government			\$ 917,758

Function: Public Safety

<u>Department</u>	<u>Project #</u>	<u>Project Title</u>	<u>Amount</u>
911 Emergency	253SU	911 Center Security Upgrades (Spillman)	500,000
	Total		500,000
Emergency Medical Services	253AP	Power Stair Chairs	79,000
	Total		79,000
Fire Services	253AA	2025 Ford F-550 with Serv Body & Pump	135,000
	253AJ	Fire Hose Replacement	42,653
	253AK	Fire Station 6 Paint	22,280
	253AO	Fire Depot Repainting	7,000
	253AL	Fire Station 1 Remodel	75,000
	253AM	Fire Station Hoist Machines	19,250
	253AN	Video Laryngoscopes	165,895
Total			467,078

Sheriff's Office	213AB	Taser Replacements	103,834
	253AB	2025 Ford Explorer (5)	407,183
	253AC	2024 Toyota Camry SE (6)	292,413
	253AD	2025 Ford Explorer	88,226
	253AE	Gate Controllers -Jail	161,605
	253AF	Replacement of Water Heater and Tank in E Pod	35,600
	253AG	GBI Latent Workstation (AFIS system Upgrade)	44,600
	253AH	Replacement Body-Dash and Interview Camera Systems	75,000
	253AI	Portable and VHF Base Mobile Radio	63,531
Total			1,271,992
Total Public Safety			\$ 2,318,070

Function: Public Works

<u>Department</u>	<u>Project #</u>	<u>Project Title</u>	<u>Amount</u>
Environmental Management	194AA	County Wide Non-2017 SPLOST Pipe Replacements	250,000
	254AI	Asset Management Software (EMD's portion)	\$ 50,000
Total			300,000
Fleet Maintenance	254AA	Vehicles (3)	\$ 153,626
	Total		153,626
Road Department	254AB	5 Ton Trailer	5,400
	254AC	Zero Turn Mower	16,599
	254AD	LTV6L Light Tower	16,500
	254AE	Chipper Body	32,326
	254AF	Sign Shop Remodel	32,310
	254AG	Helmer Road Shoulder Construction	91,151
Total			194,286
Total Public Works			\$ 647,912

Function: Culture and Recreation

<u>Department</u>	<u>Project #</u>	<u>Project Title</u>	<u>Amount</u>
Recreation	256AC	Brooks Park Sidewalk and Curb Installation	38,000
	256AD	Kiwanis Park Picnic Area Concrete Refurbishment	35,000
	256AE	McCurry Park Soccer Trash Receptacle Replacement	49,000
	256AF	Lift for East Fayette Gym	14,000
	256AG	Park Scorebord Replace at Kiwanis Park & McCurry Park	55,000
	256AH	Tennis and Basketball Court Resurfacing	90,000
		East Fayette Gym Pipe Replacement and Parking Lot	
	256AI	Access	33,000
	256AJ	McCurry Park Path Construction at Football Area	17,000
	256AK	McCurry Park Path Realignment Behind the B&G Building	7,000
	256AL	Kenwood Park Retaining Wall	88,000
	256AM	Field Fencing Replacements at Brooks Park	215,000
	7110E	Park Playground Upgrades	20,000
	Total		661,000
Total Culture & Recreation		\$ 661,000	

Function: Planning and Development

<u>Department</u>	<u>Project #</u>	<u>Project Title</u>	<u>Amount</u>
Code Enforcement	257AB	Security Camera Revitalization	\$ 25,000
		Total	\$ 25,000
Planning & Zoning	257AA	Zoning & EMD Remodeling Project	\$ 46,222
		Total	\$ 46,222
		Total Planning & Development	\$ 71,222

Function: Solid Waste

<u>Department</u>	<u>Project #</u>	<u>Project Title</u>	<u>Amount</u>
Solid Waste	254AH	Concrete Pad for Mulch Area at Transfer Station	\$ 47,300
Total			\$ 47,300
Total Solid Waste			<u>\$ 47,300</u>

Function: Water System

<u>Department</u>	<u>Project #</u>	<u>Project Title</u>	<u>Amount</u>
Water System	214BA	Advanced Metering Infrastructure (AMI) - Badger	\$ 586,000
	22WSK	Distribution Water Quality & Redundancy Improvements	121,000
	23WSH	Trilith Storage Tank and Pump	900,000
		Asset Management Software & Implementation (just WS's	
	24WSA	portion)	100,000
	24WSF	Lake Kedron Paving	109,635
	24WSG	Tank Maintenance & Repair	268,000
	25WSA	Carbon System Improvements	250,000
	6SCAD	SCADA	538,400
	8WTEX	Waterline Extensions	200,000
	9WSPR	Pump Refurbishment Program	167,432
		Total Water System	\$ 3,240,467

Total FY 2025 Capital Budget		\$ 7,903,729
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**Capital Improvement Program (CIP) Plan
Fiscal Year 2025 – Fiscal Year 2029
Projects Funding Summary**

The Capital Improvement Program (CIP) plan includes a five-year schedule of capital projects and major equipment purchases. It also identifies funding sources for these capital projects and major equipment purchases. An additional column labeled Future, includes any projects identified beyond the five-year period. The first year of the CIP plan is part of the adopted capital budget. The CIP plan is updated every year during the annual budget process.

Funding Sources

Funding Sources:	FY2025	FY2026	FY2027	FY2028	FY2029	Total 5-Yr CIP	Future
General Fund	2,423,353	1,218,834	1,218,834	600,000	600,000	6,061,021	2,525,000
Fire Services Fund	332,078	0	0	0	0	332,078	0
Emergency Medical Services Fund	79,000	0	0	0	0	79,000	0
Solid Waste	47,300	0	0	0	0	47,300	0
Water System Fund 507	3,240,467	3,229,800	3,354,940	3,456,000	3,642,500	16,923,707	18,470,239
911 Communications Fund 215	500,000	500,000	0	0	0	1,000,000	0
Total CIP	6,622,198	4,948,634	4,573,774	4,056,000	4,242,500	24,443,106	20,995,239

The total funding of the 5-Year Capital Improvement Program for all governmental funds is assigned within the fund balance of each of the funds. This intentional constraint placed on fund balance by the county administration means that the entire 5-year CIP program is already funded, and it does not depend on funding to be generated in future years. It assures that the multi-year capital plan is fiscally sustainable.

**Capital Improvement Program (CIP) Plan
Fiscal Year 2025 – Fiscal Year 2029
Projects Cost Summaries by Department**

Project #	Project Description	FY2025	FY2026	FY2027	FY2028	FY2029	FY2025 CIP Plan	Future
251AJ	Roof Replacement- Justice Center	215,000	215,000	215,000			645,000	
241AG	HVAC Roof Top Unit Replacement-Justice Center	285,000					285,000	
251AC	Historical House (Heritage House) refurbishment Flooring	11,500					11,500	
251AD	Justice Center Landscaping	45,000					45,000	
251AI	Library Exterior Painting	52,000					52,000	
	Total - Bldg. & Grounds	608,500	215,000	215,000	0	0	1,038,500	0
194AA	County Wide Non-2017 SPLOST Pipe Replacements	250,000	250,000	250,000	250,000	250,000	1,250,000	
254AI	Asset Management Software (just EMD's portion)	50,000					50,000	
	Total - Environmental Management	300,000	250,000	250,000	250,000	250,000	1,300,000	0
211AG	Systemwide Consolidate/Redesign	175,000	175,000	175,000	175,000	175,000	875,000	
	Total - Info Systems	175,000	175,000	175,000	175,000	175,000	875,000	0
257AA	Zoning & EMD Remodeling Project	46,222					46,222	
	Total - Planning & Zoning	46,222	0	0	0	0	46,222	0
257AB	Camera Surveillance Systems Countywide	25,000	25,000	25,000	25,000	25,000	125,000	25,000
	Total - Marshal	25,000	25,000	25,000	25,000	25,000	125,000	25,000

**Capital Improvement Program (CIP) Plan
Fiscal Year 2025 – Fiscal Year 2029
Projects Cost Summaries by Department**

Project #	Project Description	FY2025	FY2026	FY2027	FY2028	FY2029	FY2025 CIP Plan	Future
7110E	Park Playground Upgrades	20,000					20,000	
256AL	Kenwood Park Retaining Wall	88,000					88,000	
256AM	Field Fencing Replacements at Brooks Park	215,000					215,000	
256AC	Brooks Park Sidewalk and Curb Installation	38,000					38,000	
256AD	Kiwanis Park Picnic Area Concrete Refurbishment	35,000					35,000	
256AE	McCurry Park Soccer Trash Receptacle Replacement	49,000					49,000	
256AF	Lift for East Fayette Gym	14,000					14,000	
256AG	Park Scorebord Replacement at Kiwanis Park & McCurry Park	55,000					55,000	
256AH	Tennis and Basketball Court Resurfacing	90,000					90,000	
256AI	East Fayette Gym Pipe Replacement and Parking Lot Access	33,000					33,000	
256AJ	McCurry Park Path Construction at Football Area	17,000					17,000	
256AK	McCurry Park Path Realignment Behind the B&G Building	7,000					7,000	
	Total - Recreation	661,000	0	0	0	0	661,000	0
254AF	Sign Shop Remodel	32,310					32,310	
254AG	Helmer Road Shoulder Construction	91,151					91,151	
FUTURE	Road Department Warehouse, Sign Shop and Crew Offices						0	2,500,000
	Total - Road Department	123,461	0	0	0	0	123,461	2,500,000

**Capital Improvement Program (CIP) Plan
Fiscal Year 2025 – Fiscal Year 2029
Projects Cost Summaries by Department**

Project #	Project Description	FY2025	FY2026	FY2027	FY2028	FY2029	FY2025 CIP Plan	Future
213AB	Taser Replacements	103,834	103,834	103,834			311,502	
243AE	Roofing Replacement for all Sheriff's Office Facilities		375,000	375,000			750,000	
253AE	Gate Controllers -Jail	161,605					161,605	
253AF	Replacement of Water Heater and Tank in E Pod	35,600					35,600	
253AG	GBI Latent Workstation (AFIS system Upgrade)	44,600					44,600	
253AH	Replacement Body-Dash and Interview Camera Systems	75,000	75,000	75,000	150,000	150,000	525,000	
253AI	Portable and VHF Base Mobile Radio	63,531					63,531	
	Total - Sheriff's Office	484,170	553,834	553,834	150,000	150,000	1,891,838	0
254AH	Concrete Pad for Mulch Area at Transfer Station No Fund Balance?	47,300					47,300	
	Total - Solid Waste	47,300	0	0	0	0	47,300	0
253AJ	Fire Hose Replacement	42,653					42,653	
253AK	Fire Station 6 Paint	22,280					22,280	
253AL	Fire Station 1 Remodel	75,000					75,000	
253AM	Fire Station Hoist Machines	19,250					19,250	
253AN	Video Laryngoscopes	165,895					165,895	
253AO	Fire Depot Repainting	7,000					7,000	
	Total - Fire Services	332,078	0	0	0	0	332,078	0
213AQ	Warning Siren System Maintenance						0	
253AP	Power Stair Chairs	79,000					79,000	
	Total - EMS	79,000	0	0	0	0	79,000	0

**Capital Improvement Program (CIP) Plan
Fiscal Year 2025 – Fiscal Year 2029
Projects Cost Summaries by Department**

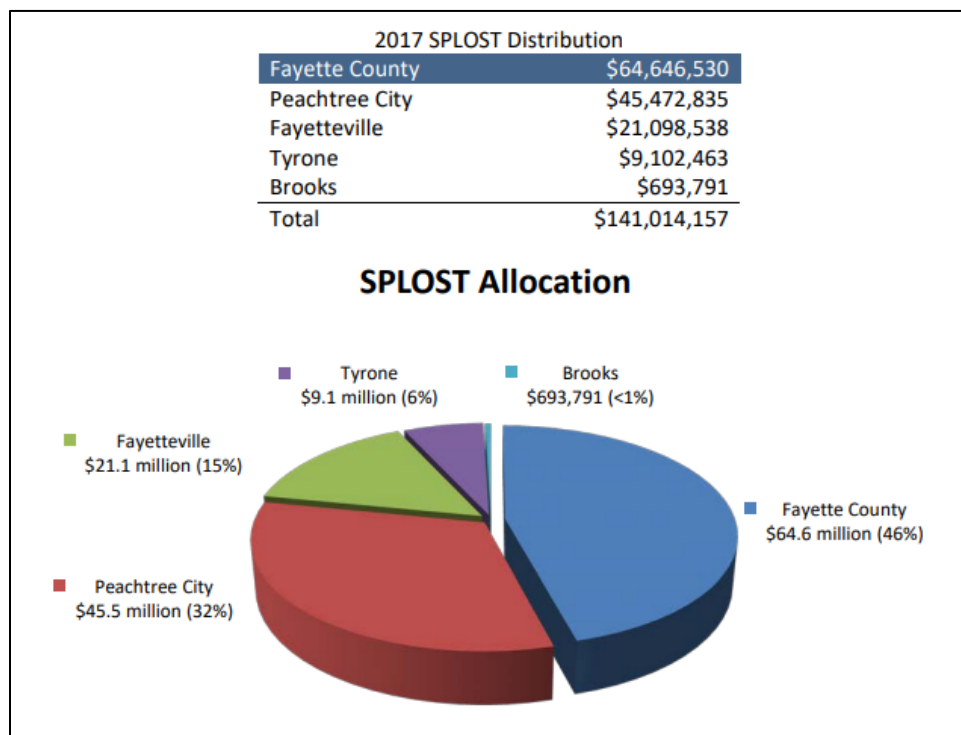
Project #	Project Description	FY2025	FY2026	FY2027	FY2028	FY2029	FY2025 CIP Plan	Future
20WSA	Water System Yard Piping Crosstown		437,500				437,500	
20WSF	Sodium Hypochlorite Crosstown		1,200,000	900,000			2,100,000	
214BA	Advanced Metering Infrastructure (AMI) - Badger	586,000					586,000	
22WSC	Electrical Upgrades & Generator Match (10%)		399,300	424,700	500,000	1,150,000	2,474,000	869,300
22WSK	Distribution Water Quality & Redundancy Improvements	121,000	125,000	100,000	100,000	100,000	546,000	75,000
23WSA	Fluoride Upgrade Crosstown		230,000				230,000	
23WSB	Fluoride & Na2MnO4 Upgrade South Fayette			760,000			760,000	
23WSE	Cross Connection Compliance Prevention		20,000				20,000	
23WSH	Trilith Storage Tank and Pump	900,000					900,000	
24WSA	Asset Management Software & Implementation (just WS's portion)	100,000					100,000	
24WSF	Lake Kedron Paving	109,635					109,635	
24WSG	Tank Maintenance & Repair	268,000	268,000	268,000	268,000	268,000	1,340,000	510,000
6SCAD	SCADA	538,400		352,240	738,000	974,500	2,603,140	3,336,500
8WTEX	Waterline Extensions	200,000	100,000	100,000	100,000	100,000	600,000	4,500,000
9WSPR	Pump Refurbishment Program	167,432	200,000	150,000	150,000	150,000	817,432	150,000
25WSA	Carbon System Improvements	250,000					250,000	
FUTURE	Dams Structural Rehabilitation		250,000	300,000			550,000	
FUTURE	Sedimentation Basin Plate Settlers- Crosstown					300,000	300,000	
FUTURE	South Fayette Power Cable Upgrade				1,600,000		1,600,000	
FUTURE	Structural Improvements					600,000	600,000	2,000,000
FUTURE	Sludge Thickener-Crosstown						0	2,150,000
FUTURE	Drying Bed Replacement - Crosstown						0	1,000,000
FUTURE	Granular Activation Carbon System - South Fayette						0	850,000
FUTURE	Plant Maintenance Building						0	674,000
FUTURE	Granular Activation Carbon System - Crosstown						0	970,000
FUTURE	Drying Bed Replacement - South Fayette						0	1,000,000
FUTURE	Lake Horton Paving						0	385,439
	Total - Water System	3,240,467	3,229,800	3,354,940	3,456,000	3,642,500	16,923,707	18,470,239
253SU	911 Center Security Upgrades (Spillman)	500,000	500,000				1,000,000	
	Total - 911 Communications	500,000	500,000	0	0	0	1,000,000	0

Capital Projects Outside the Annual Budget Process

Besides the capital projects included in the annual budget process and the 5-Year Capital Improvements Plan (CIP) that is updated annually during the budget process, Fayette County also has projects funded and accounted for in the following: 2017 SPLOST, American Rescue Plan Act of 2021, and 2023 SPLOST.

2017 SPLOST

Fayette County's Board of Commissioners approved a referendum for a one-cent special purpose local option sales tax (SPLOST) to fund transportation, stormwater infrastructure, public safety, and facilities. The Fayette County voters approved the 2017 SPLOST on March 21, 2023. The tax to be collected from July 1, 2017, to June 30, 2023, a period of six years. Estimated collections to be shared among unincorporated Fayette County and its municipalities based on population.



Of the estimated \$141,014,157 total collections, \$64,646,530 would be distributed to Fayette County.

2017 SPLOST—Fayette County		
Category	Number of Projects	Total Cost
Stormwater	238	\$23,741,641
Category I—Flooding and Safety	20	\$6,451,657
Category II—Stormwater Infrastructure Preservation	65	\$14,145,522
Category II—Tier 1	14	\$3,705,373
Category II—Tier 2	51	\$10,440,149
Category III—Stormwater Infrastructure Preservation	153	\$1,651,211
Category IV—Stormwater Improvement Projects	N/A	\$1,493,251
Transportation	20	\$19,520,353
Public Safety Radio System	1	\$18,211,536
Fire and Emergency Services	3	\$2,950,000
Woolsey	1	\$223,000
Total	263	\$64,646,530

On 6/13/2024, the Board of Commissioners approved to reallocate funding within the 2017 SPLOST. This reallocation distributes earned interest of \$4,926,983 and excess collections of \$17,842,344; also redistributes remaining funds from completed projects. This fully funds remaining projects within the 2017 SPLOST, plus it funds projects in the 2023 SPLOST. This allows 2023 SPLOST funds of \$17M to be re-allocated withing the 2023 SPLOST.

American Rescue Plan Act of 2021 (ARPA)

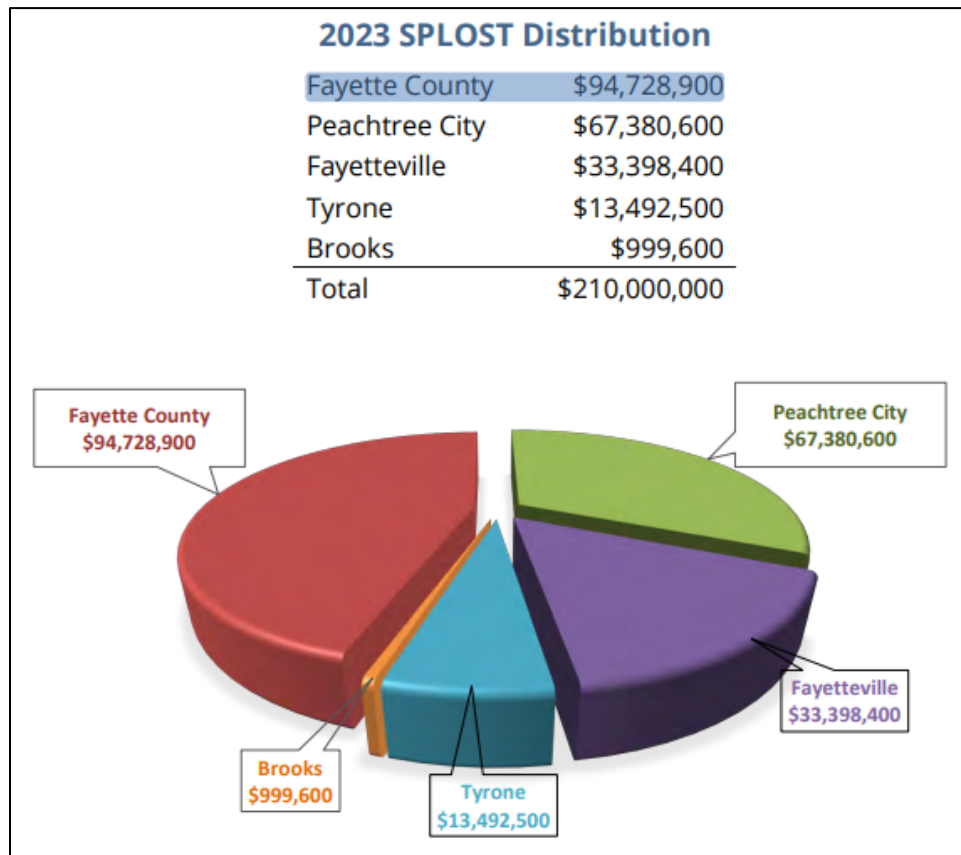
On March 11, 2021, the American Rescue Plan Act of 2021, was signed into law providing \$350 billion in funding for state and county governments. As members of the National Association of Counties (NACo), Fayette County's estimated share in direct federal aid was \$22,191,248 based on population. On May 13, 2021, the Board of Commissioners approved the allocation of the ARPA funds to the following projects:

Sheriff Office		FY2021	FY2022
Final Buildout Training Facility	1,603,967	801,983	801,984
National Incident Ballistics (ATF)	314,754	314,754	
Firearms & Driving Simulator	301,361	301,361	
Fire & EMS			
Fire Training Building/Tower	1,650,000	825,000	825,000
Fire Classrooms & Training Facility	1,500,000	1,500,000	
Pumper/Aerial Driver Training Course	665,000	665,000	
Health Department			
Projected Building Shortfall	6,956,166	3,478,083	3,478,083
Water System			
Advanced Metering Infrastructure	9,200,000	3,209,443	5,990,557
Grand Total	22,191,248	11,095,624	11,095,624

Fayette County received two payments, October 2021 and June 2022, totaling \$22,224,938. The excess of \$33,690 was allocated to the Public Health Department project.

2023 SPLOST

Fayette County's Board of Commissioners approved a referendum for a one-cent special purpose local option sales tax (SPLOST) to fund the Justice Center Renovation, Public Safety, Parks, Recreation, Human Services, Stormwater Infrastructure, and Transportation projects. The Fayette County voters approved the 2023 SPLOST on March 21, 2023. The tax is to be collected from July 1, 2023, to June 30, 2029, a period of six years. Estimated collections to be shared among unincorporated Fayette County and its municipalities based on population.



Of the estimated \$210,000,000 total collections, \$94,728,900 would be distributed to Fayette County.

Following is the list of approved projects within the 2023 SPLOST:

Projects	Cost Estimate
Justice Center Renovation - 3rd Floor Buildout	\$14,500,000
Justice Center Renovation - 3rd Floor Buildout	\$14,500,000
Public Safety	\$15,350,000
Fire/EMS Training Center Buildout	\$2,000,000
Quint Replacement - 2 units	\$3,250,000
Rescue Vehicle Replacement	\$1,900,000
Self-Contained Breathing Apparatus Replacement	\$2,000,000
Ambulance Replacement - 3	\$900,000
Backup 911 center and EOC at South Fayette Treatment Plant	\$1,500,000
Watch Office Reconfiguration with System-wide camera upgrades	\$1,300,000
Sheriff Tactical Driving Course & Mock Village	\$2,500,000
Parks, Recreation and Human Services	\$16,750,000
Recreational Multiuse Facility	\$14,000,000
Senior Services Enhancements - Transport Vehicles, Café & Meals on Wheels	\$1,250,000
Starr's Mill Education Facility	\$1,000,000
Walking Trails and Livestock Building	\$500,000
Stormwater Improvement Projects	\$21,628,900
Category I- Flooding and Safety	\$3,638,000
Category II - Stormwater Infrastructure Preservation	\$17,990,900
Transportation Improvements	\$26,500,000
Infrastructure Preservation and Improvements	\$5,700,000
Corridor Improvements/New Road Construction/Capacity Projects	\$4,000,000
Intersection Improvements	\$11,400,000
Pedestrian, Bicycle, and Multi-Use Path Projects	\$4,400,000
Planning Studies / Concept Reports	\$1,000,000
Grand Total	\$94,728,900

On 6/13/2024, the Board of Commissioners approved to reallocate funding within the 2023 SPLOST. Funds from the 2017 SPLOST were re-allocated to fund projects in the 2023 SPLOST, thus freeing \$17M in 2023 SPLOST funds. With additional \$6M reallocated from the Unincorporated County/County-wide Roads funds, the \$23M total funds will be used to increase funding to individual projects within the 2023 SPLOST.

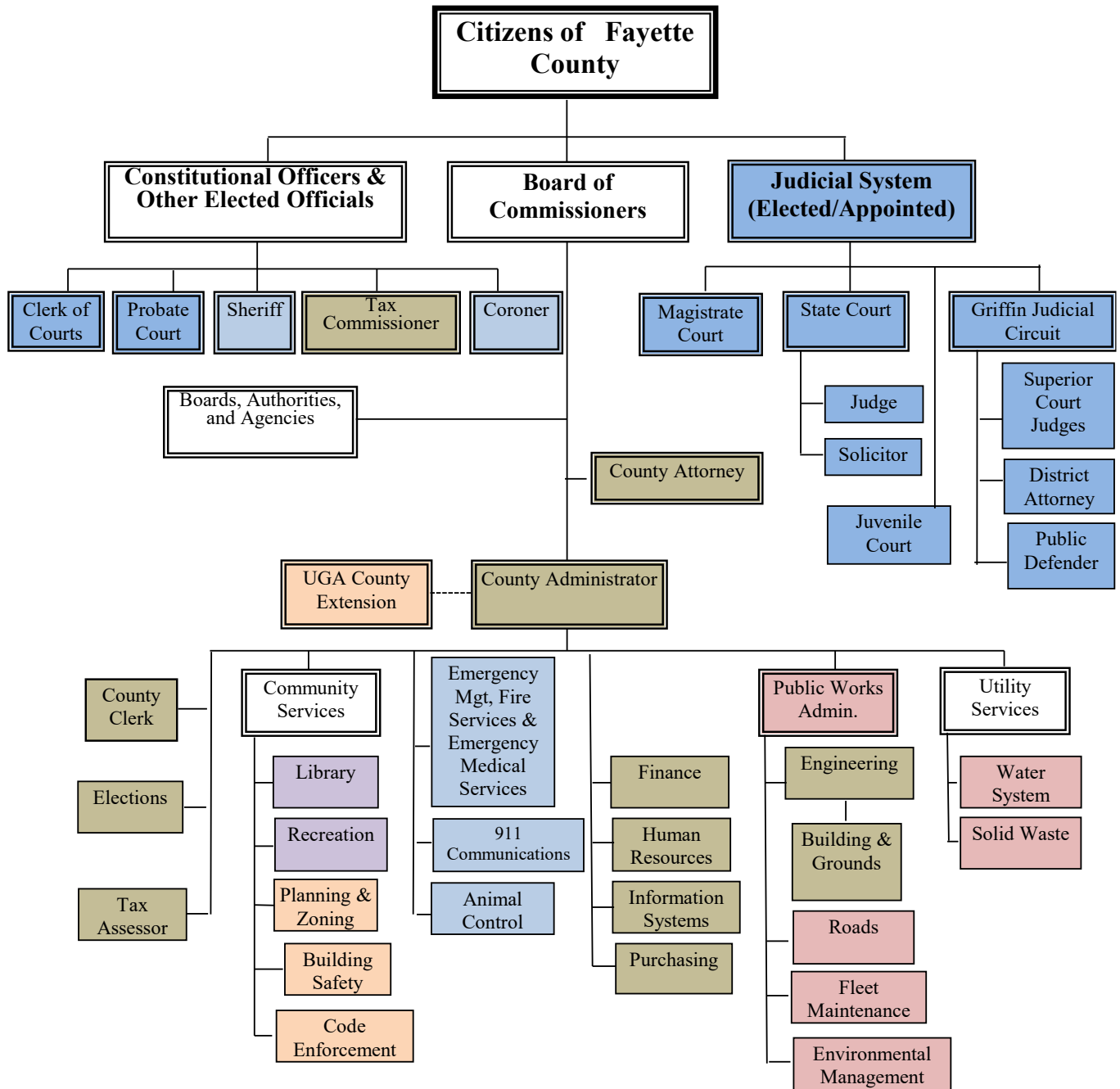
FY 2025 Capital Budget - Non-recurring Capital Projects \$100,000 and over									
<u>Department</u>	<u>Project Name</u>	<u>Project #</u>	<u>Previous Amount</u>	<u>FY 2025 Cost</u>	<u>FY 2026 Cost</u>	<u>FY 2027 Cost</u>	<u>FY 2028 Cost</u>	<u>FY 2029 Cost</u>	<u>Total Cost</u>
Building & Grounds	HVAC Roof Top Unit Replacement - Justice Center	241AG/AH	525,000	285,000	-	-	-	-	810,000
Purpose:	To replace existing HVAC roof top units at the Justice Center. Existing HVAC units are 20 years old and nearing the end of the expected service life. These units service the different courtrooms. This project has been delayed to wait on pertinent information from mechanical contractors involved with the 3rd Floor build-out of the Justice Center.								
Funding source:	General Fund								
Estimated start:	Delayed								
Estimated completion:	Unknown								
Building & Grounds	Roof Replacement - Justice Center	251AJ	-	215,000	215,000	215,000	-	-	645,000
Purpose:	To replace the roof of the Justice Center building. The roof is 20 years old. This project has been delayed to wait on pertinent information from mechanical contractors involved with the 3rd Floor build-out of the Justice Center.								
Funding source:	General Fund								
Estimated start:	Delayed								
Estimated completion:	Unknown								
911 Communications	911 Center Security Upgrades (Spillman)	253SU	-	500,000	500,000	-	-	-	1,000,000
Purpose:	The 911 Center building was finished in 1996. There have been changes in security requirements governing the center in addition to the aging of the existing technology and its components. This upgrade will address all issues identified by our LASO (Local Agency Security Officer), replacement of the CAD (Spillman) dispatching system; as well as update the original fire alarm system which is beginning to have repeated malfunctions. This will allow the center to meet NFPA72 fire codes.								
Funding source:	General Fund								
Estimated start:	March 2025								
Estimated completion:	June 2026								
Fire Services	Video Laryngoscopes	253AN	-	165,895	-	-	-	-	165,895
Purpose:	Purchase of eleven video laryngoscopes to replace existing devices that have been discontinued. These new devices provide the best technology available giving our paramedics the best chance of managing the most difficult airways. Securing control of a patient's airway by performing endotracheal intubation is the most critical lifesaving procedure a paramedic is tasked with.								
Funding source:	Fire Services Fund								
Estimated start:	July 2024								
Estimated completion:	August 2024								
Sheriff's Office	Gate Controllers - Jail	253AE	-	161,605	-	-	-	-	161,605
Purpose:	To remove and replace existing vehicle gate operators/ controllers on the five entrance/ exit and Inmate Intake area gates at the Jail. Gates 2, 3, 4, 5, and 6 were originally installed when the "new" Jail was built In 2003 . These gates have been in operation 24/7 for over twenty years. Though the gates themselves are In good working order at this time, the operators/ controllers have begun malfunctioning at an alarming rate and replacement parts for the current system are obsolete. This project is mission critical for the secure operation of the Jail.								
Funding source:	General Fund								
Estimated start:	October 2024								
Estimated completion:	March 2025								

<u>Department</u>	<u>Project Name</u>	<u>Project #</u>	<u>Previous Amount</u>	<u>FY 2025 Cost</u>	<u>FY 2026 Cost</u>	<u>FY 2027 Cost</u>	<u>FY 2028 Cost</u>	<u>FY 2029 Cost</u>	<u>Total Cost</u>
Water System	Advance Metering Infrastructure (AMI)	214BA	13,217,614	586,000	-	-	-	-	13,803,614
Purpose:	Fayette County Water System's current metering infrastructure, installed in the early 2000s, has reached end-of-life resulting in 95% of water meters under-registering and 13% non-revenue water loss annually due to leaks. This project is for the purchase and installation of 31,654 water meters and cellular endpoints. This new "smart meter" technology will improve meter reading accuracy, notify customers of suspected leaks, enhance customer service, and provide other leak detection benefits. This project has three components: installation of meters, implementation management, and public education.								
Funding source:	American Rescue Plan Act (ARPA) \$9,200,000 and Water System \$4,603,614								
Estimated start:	March 2023								
Estimated completion:	October 2025								
Water System	Trilith Storage Tank and Pump	23WSH	3,172,870	900,000	-	-			4,072,870
Purpose:	Construction of an elevated water storage tank at Trilith Studios. The purpose is to increase water pressure to the 5th floor of Piedmont Fayette Hospital and to add water capacity to the surrounding areas of Trilith that are seeing an increase in population density.								
Funding source:	Water System Fund \$2,822,870 and Trilith Contribution \$1,250,000 per MOU								
Estimated start:	August 2022								
Estimated completion:	December 2025								
Water System/ Environmental Mgt./ Road Department	Asset Management Software & Implementation	24WSA / 254AI	50,000	150,000	-	-	-	-	200,000
Purpose:	The Water System, Environmental Management, and Road Department are in need of a sophisticated asset management software that provides a systematic approach to efficiently storing, organizing, and managing the organization's infrastructure assets. Integration capabilities will eliminate manual processes and allow for efficiencies in operational workflow, assets management, GIS tracking, and inventory management. Departments are working collaboratively with the Purchasing Department to establish a request for proposal in hopes of selecting one asset management software that can be utilized county-wide. This project provides seed funding to acquire the asset management software.								
Funding source:	Water System Fund \$150,000 and General Fund \$50,000								
Estimated start:	January 2025								
Estimated completion:	December 2025								
Water System	Lake Kedron Paving	24WSF	180,000	109,635	-	-	-	-	289,635
Purpose:	Work to repair and resurface Lake Kedron Parking Lot – The paved parking lot and asphalt areas are severely aged with alligatored cracks throughout the parking lot with severe erosion and some undercutting near the boat ramp that poses a safety risk. Current quote from BlackJack Paving for asphalt mill, and pave 2.5” (1.5” permafex and 1” Hot Mix) and striping – (\$257,510). Also necessary is repair to and addition of concrete flume and addition of curbing to control water runoff and prevent further erosion damage - (\$32,124.95).								
Funding source:	Water System Fund								
Estimated start:	June 2024								
Estimated completion:	June 2025								
Water System	Carbon System Improvements	25WSA	-	250,000	-	-	-	-	250,000
Purpose:	The purpose of this project is to move the PAC system indoors in a climate controlled space. Powdered activated carbon (PAC) is used to treat Taste and Odor issues when present. The carbon material must remain dry for proper dosing. Currently the system equipment is located out of doors, and the carbon material is vulnerable to weather and humidity. Funding will be used for the best location of the existing system equipment.								
Funding source:	Water System Fund								
Estimated start:	January 2025								
Estimated completion:	June 2025								
Total Cost - FY 2025 thru FY 2029			17,145,484	3,323,135	715,000	215,000	-	-	21,398,619

FY 2025 Capital Budget - Effect on Operating Budgets of Non-recurring Capital Projects \$100,000 and over									
Department	Project Name	Project #	Previous Amount	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
911 Communications	911 Center Security Upgrades	253SU	-	500,000	500,000	-	-	-	1,000,000
	Effect on Operating Budget: personnel, maintenance, utilities, & other.			-	-	15,000	21,000	27,000	63,000
	Annual maintenance/support fees, annual fire inspection, other expenses.								
Elections	Elections Storage Building	241AB	177,852	-	-	-	-	-	177,852
	Effect on Operating Budget: personnel, maintenance, utilities, & other.			-	4,350	2,000	2,500	3,000	11,850
	Initial cost of installation and quarterly cost for security monitoring system. Other costs would have a minimal effect on operating budget. Estimated completion moved to the end of FY 2025.								
Health Department	Public Health Building	205AA	16,608,108	-	-	-	-	-	16,608,108
	Effect on Operating Budget: personnel, maintenance, utilities, & other.			-	180,000	190,000	200,000	210,000	780,000
	Salaries/benefits for two new Custodian positions, utilities, security monitoring, building maintenance, other expenses. Completion June 2025.								
Road Department	Road Re-Construction (FDR) Hampton, Williamson Place, Morning Creek Way and Morning Creek Court	234AD	704,858	-	-	-	-	-	704,858
	Effect on Operating Budget: personnel, maintenance, utilities, & other.			-	6,000	6,500	7,000	7,500	27,000
	Maintenance performed by Road Department crew, quarterly. Completion June 2025.								
Water System	Trilith Storage Tank and Pump	23WSH	3,172,870	900,000					4,072,870
	Effect on Operating Budget: personnel, maintenance, utilities, & other.			-	19,000	40,000	42,000	44,000	145,000
	Tank maintenance, chemicals, testing, site maintenance, etc.								
Water System/ Environmental Mgt./ Road Department	Asset Management Software & Implementation	24WSA/ 254AI	50,000	150,000	-	-	-	-	200,000
	Effect on Operating Budget: personnel, maintenance, utilities, & other.			-	12,000	24,000	24,000	25,000	85,000
	Annual maintenance and support fees, hosting fees, and subscription fees (length of each contract = 3 years).								
Water System	Advance Metering Infrastructure (AMI)	214BA	13,217,614	586,000	-	-	-	-	13,803,614
	Effect on Operating Budget: personnel, maintenance, utilities, & other.			-	14,000	23,000	24,000	25,000	86,000
	Improved accuracy in reading water consumption (conservative estimate 3% increase in water billing)			-	(250,000)	(325,000)	(350,000)	(375,000)	(1,300,000)
	Net effect on Operating Budget			-	(236,000)	(302,000)	(326,000)	(350,000)	(1,214,000)
Water System	Carbon System Improvements	25WSA	-	250,000	-	-	-	-	250,000
	Effect on Operating Budget: personnel, maintenance, utilities, & other.				3,500	8,000	9,000	10,000	30,500
	Maintenance costs, utilities, inspections, etc.								
Water System	Lake Kedron Paving	24WSF	180,000	109,635	-	-	-	-	289,635
	Effect on Operating Budget: personnel, maintenance, utilities, & other.				1,500	3,500	4,000	4,500	13,500
	Maintenance costs performed by Water System crew.								

FAYETTE COUNTY, GEORGIA

ORGANIZATIONAL CHART



Fayette County functions:

General Government
Judicial
Public Safety

Public Works
Culture & Recreation
Planning & Development

Health & Welfare are carried out by Outside Agencies to which the county provides funding.

FAYETTE COUNTY, GEORGIA

Elected Officials

Board of Commissioners – 770.305.5200

Lee Hearn, Chairman
Edward Gibbons, Vice Chairman
Charles W. Oddo
Eric K. Maxwell
Charles Rousseau

Clerk of Courts – Sheila Studdard, 770.716.4290

Coroner – W. Bee Huddleston, 770.305.5359

District Attorney – Marie G. Broder, 770.716.4250

Magistrate Court Judges – 770.716.4230

Robert A. Ruppenthal, Chief
Christy Dunkelberger
David R. Moore
Kathy Brown-Valencia

Probate Court Judge - Ann S. Jackson, 770.716.4220

Sheriff – Barry H. Babb, 770.461.6353

State Court Judge – Jason B. Thompson, 770.716.4270

State Court Solicitor - Jamie Inagawa, 770.716.4260

Superior Court Judges – 770.716.4280

W. Fletcher Sams, Chief Judge
Scott Ballard
Ben Coker
Ben Miller, Jr.
Rhonda Kreuziger

Tax Commissioner – Kristie King, 770.461.3652

Judicially Appointed Officials

Juvenile Court Judges – 770.716.4210

Stephen D. Ott, Presiding Judge
Natalie Ashman, Associate Judge

Public Defender – William Imhoff, 770.716.4340

Fayette County Administration

County Administrator – Steve Rapson, 770.305.5100

County Attorney – Dennis Davenport, 770.305.5200

County Clerk – Tameca White, 770.305.5103

Main County Number: 770.305.5400

Division Directors/Department Heads

Elections – Brieanna Garrett, 770.305.5408

Finance – Sheryl Weinmann, 770.305.5413

Human Resources – Lewis Patterson, 770.305.5418

Information Systems – Phil Frieder, 770.305.5406

Purchasing – Ted Burgess, 770.305.5420

Tax Assessor – Lee Ann Bartlett, 770.305.5402

Water System – Vanessa Tigert, 770.461.1146

Community Services Division – Deborah Bell, Director, 770.305.5421

Code Enforcement – Brian Hitchcock, 770-305-5417

Library – Michelle Bennett-Copeland, 770.461.8841

Building Safety – Leslie Nieber, 770.305.5131

Planning & Zoning – Deborah Bell, 770.305.5421

Recreation – Anita Godbee, 770.716.4321

Fire & Emergency Services – Jeff Hill, Fire Chief, 770.305.5414

911 Communications – Katie Vogt, 770.320.6053

Animal Control – Tracy Thompson, 770.631.7210

Public Works Division – Phil Mallon, Director, 770.320.6010

Building & Grounds – Larry Mitchell, 770.320.6004

Engineering – Phil Mallon, P.E., 770.320.6010

Environmental Management & Solid Waste – Bryan Keller, 770.305.5410

Fleet Maintenance – Bill Lackey, 770.320.6014

Road Department – Steve Hoffman, 770.320.6012

Outside Agencies

County Extension – 770.305.5412

Fayette County Development Authority – Rosie Matta, 770.461.5253

Family & Children's Services – Holly Line, 404.387.1225

Georgia Forestry Commission – 770-254-7217

Fayette Community Options (McIntosh Trail) – Kenyatta Walker, 770.358.5252

Fayette Counseling Center (McIntosh Trail) – Kenyatta Walker, 770.358.5252

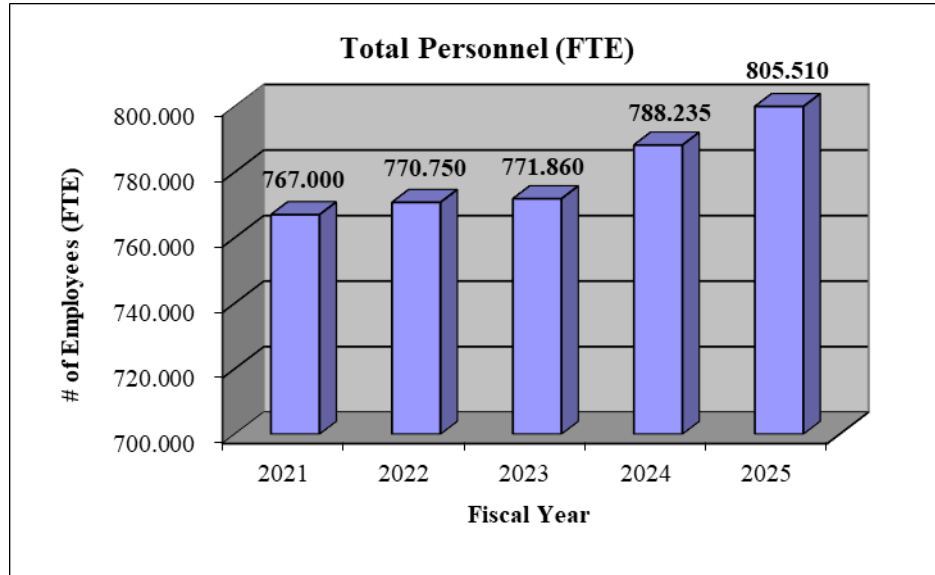
Health Department: Physical Health – 770.305.5416

Environmental Health – 770.305.5415

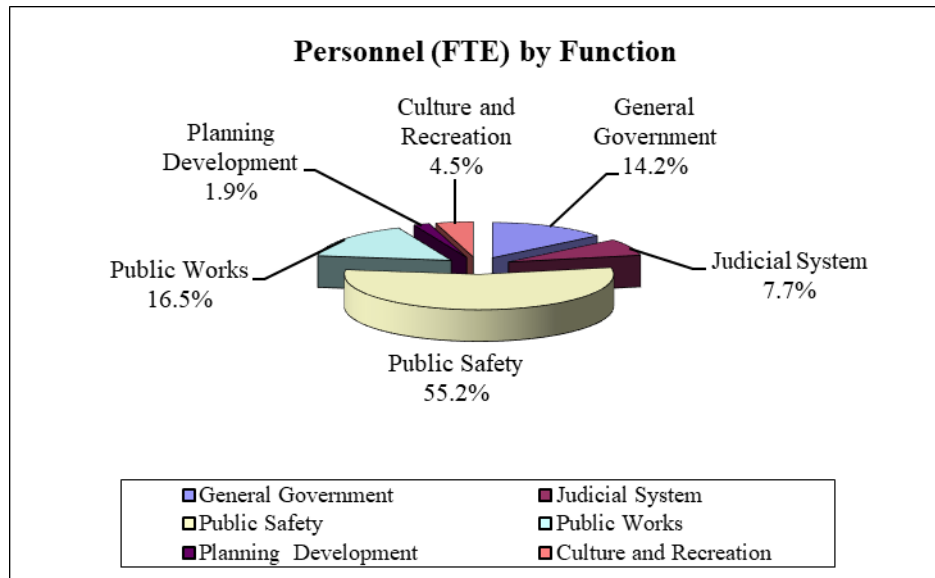
Senior Citizens Center – Nancy Meaders, 770.461.0813

SUMMARY OF PERSONNEL - FULL-TIME EQUIVALENTS (FTE)									
Function	FY 2021	Change	FY 2022	Change	FY 2023	Change	FY 2024	Change	FY 2025
<u>General Government</u>									
Administration	2.000	-	2.000	1.000	3.000	1.000	4.000	-	4.000
Buildings and Grounds Maint	27.600	-	27.600	-	27.600	-	27.600	3.625	31.225
Commissioners	7.000	-	7.000	-	7.000	-	7.000	-	7.000
Elections	5.500	-	5.500	0.625	6.125	0.375	6.500	-	6.500
Engineering	2.000	-	2.000	-	2.000	-	2.000	-	2.000
Finance	15.650	-	15.650	-	15.650	-	15.650	-	15.650
Human Resources	6.000	-	6.000	-	6.000	-	6.000	1.000	7.000
Information Systems	10.000	-	10.000	-	10.000	-	10.000	-	10.000
Purchasing	4.000	-	4.000	-	4.000	-	4.000	-	4.000
Tax Assessor	15.725	-	15.725	-	15.725	-	15.725	-	15.725
Tax Commissioner	16.000	-	16.000	-	16.000	-	16.000	-	16.000
Total General Government	111.475	-	111.475	1.625	113.100	1.375	114.475	4.625	119.100
<u>Judicial System</u>									
Clerk of State Court	5.000	-	5.000	-	5.000	-	5.000	-	5.000
Clerk of Superior Court	25.435	-	25.435	(0.530)	24.905	-	24.905	-	24.905
Juvenile Court	4.625	-	4.625	-	4.625	-	4.625	-	4.625
Magistrate Court	7.000	-	7.000	-	7.000	-	7.000	-	7.000
Probate Court	7.000	1.125	8.125	-	8.125	-	8.125	-	8.125
State Court Judge	3.625	-	3.625	-	3.625	-	3.625	-	3.625
State Court Solicitor	8.700	-	8.700	-	8.700	-	8.700	-	8.700
Total Judicial System	61.385	1.125	62.510	(0.530)	61.980	-	61.980	-	61.980
<u>Public Safety</u>									
Animal Control	7.625	0.375	8.000	-	8.000	-	8.000	1.000	9.000
County Coroner	3.625	-	3.625	-	3.625	-	3.625	-	3.625
911 Communications	36.735	0.250	36.985	0.015	37.000	-	37.000	-	37.000
EMS	33.000	-	33.000	-	33.000	3.000	36.000	-	36.000
Fire Services	115.000	1.000	116.000	-	116.000	7.000	123.000	6.000	129.000
Emergency Management	3.000	-	3.000	-	3.000	-	3.000	-	3.000
Sheriff's Office - Support Svc	27.000	3.000	30.000	-	30.000	-	30.000	5.000	35.000
Sheriff's Office - CID	43.000	(2.000)	41.000	-	41.000	3.000	44.000	(15.000)	29.000
Sheriff's Office - Field Operations	65.000	(1.000)	64.000	-	64.000	-	64.000	(10.000)	54.000
Sheriff's Office - Jail Operations	96.000	-	96.000	-	96.000	-	96.000	(2.000)	94.000
Sheriff's - Special Operations	-	-	-	-	-	-	-	26.000	26.000
Sheriff's Office - Total	231.000	-	231.000	-	231.000	3.000	234.000	4.000	238.000
Total Public Safety	429.985	1.625	431.610	0.015	431.625	13.000	444.625	11.000	455.625
<u>Public Works</u>									
Environmental Management	10.000	-	10.000	-	10.000	-	10.000	1.000	11.000
Fleet Maintenance	9.000	-	9.000	-	9.000	-	9.000	-	9.000
Public Works Administration	2.000	1.000	3.000	-	3.000	-	3.000	-	3.000
Road Department	36.000	-	36.000	-	36.000	-	36.000	-	36.000
Solid Waste Management	1.000	-	1.000	-	1.000	1.000	2.000	-	2.000
Water System	72.000	-	72.000	-	72.000	0.625	72.625	-	72.625
Total Public Works	130.000	1.000	131.000	-	131.000	1.625	132.625	1.000	133.625
<u>Planning Development</u>									
County Extension	-	-	-	-	-	-	-	-	-
Building Safety	9.000	-	9.000	-	9.000	-	9.000	-	9.000
Planning & Zoning	3.625	-	3.625	-	3.625	0.375	4.000	-	4.000
Code Enforcement Section	2.000	-	2.000	-	2.000	-	2.000	-	2.000
Total Planning Development	14.625	-	14.625	-	14.625	0.375	15.000	-	15.000
<u>Culture and Recreation</u>									
Recreation	7.000	-	7.000	-	7.000	-	7.000	-	7.000
Library	12.530	-	12.530	-	12.530	-	12.530	0.650	13.180
Total Culture and Recreation	19.530	-	19.530	-	19.530	-	19.530	0.650	20.180
Total Personnel	767.000	3.750	770.750	1.110	771.860	16.375	788.235	17.275	805.510

**FAYETTE COUNTY, GEORGIA
TOTAL PERSONNEL (FTE) - APPROVED**



**FY 2025 BUDGET - PERSONNEL (FTE)
BY FUNCTION**



FTE (Full-Time Equivalent) – Uniform basis used to measure approved positions. The number of positions is determined based on the total average weekly hours worked in relation to the total work hours in a full work week. Example: a position that works 20 hours per week is equivalent to 0.50 FTE (20 hours worked divided by 40 hours for a full work week).

FY 2025 BUDGET - POSITIONS (FTE)				
FUNCTION	ADDED	ELIMINATED	TRANSFER	NET CHANGE
GENERAL GOVERNMENT	4.625	-	-	4.625
JUDICIAL	-	-	-	-
PUBLIC SAFETY	38.000	-	(27.000)	11.000
PUBLIC WORKS*	1.000	-	-	1.000
HEALTH & WELFARE	-	-	-	-
CULTURE & RECREATION	0.650	-	-	0.650
PLANNING & DEVELOPMENT	-	-	-	-
TOTAL	44.275	-	(27.000)	17.275
*Includes the Water System.				

Positions Added

General Government function, 4.625 FTE – 2 new full time Custodian positions, 1 new Building Maintenance Tech, 1 new full time Human Resources Info Systems Analyst, and 1 new part time Custodian were added.

Public Safety function, 12 FTE – 1 new full time Animal Control Officer, 4 new Firefighter/AEMTs, 2 new full time Lieutenant Training for Training facility, 3 new full time Lieutenant for the Sheriff Training Facility, 1 new full time CJIS Network Operator; and 1 full time CJIS Network positions were added.

Public Works function, 1 FTE – 1 new full time Utility Manager.

Culture and Recreation, 0.650 – Additional hours for part time Library Assistants, all = 25hrs p/wk.

Positions Eliminated

Public Safety function, 1 full time Sheriffs Jail Operations Detention Officer position eliminated.

Positions Transferred

Public Safety function,

- 15 full time positions moved from Sheriff CID Division to new Sheriff Special Operations Division.
- 10 full time positions moved from Sheriff Field Operations Division to new Sheriff Special Operations Division.
- 1 full time position moved from Sheriff Jail Operations division to new Sheriff Special Operations Division.

Department:	Administration	Cost Center:	10010320
Function:	General Government	Fund:	General

Mission Statement

The County Administrator is appointed by the Board of Commissioners and is responsible for seeing that the decisions of the Board are administered and successfully carried out throughout the organization on a day-to-day basis. The Administrator has direct responsibility over all county government departments other than those headed by one of the County's elected Constitutional Officers.

Major Department Functions

- ◇ Implement policies set by the Board of Commissioners and ensure organizational compliance.
- ◇ Maintain effective communication and working relationships with Constitutional Officers.
- ◇ Responsible for the development of the annual operating budget and capital budget programs.

Major Goals

- ◇ Research the feasibility of the development and implementation of performance measures throughout the organization.
- ◇ Developing long range plans and goals; directing the development of ordinances, resolutions and Commission.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 536,629	\$ 744,990	\$ 597,189	\$ 784,613
Operating	36,011	103,719	32,084	328,839
Total Appropriations	\$ 572,640	\$ 848,709	\$ 629,273	\$ 1,113,452

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Adopted	FY 2025 Adopted
Total Personnel	2.00	3.00	4.00	4.00

WORKLOAD INDICATORS	FY 2022	FY 2023	FY 2024	FY 2025
County Work Force	770.750	771.860	788.235	760.000
General Fund Operating Budget:				
Expenditures	\$ 68,164,363	\$ 75,706,270	\$ 74,824,645	\$ 79,963,238
	2021	2022	2023	2024
Meetings	27	24	28	22

Department:	Administration	Cost Center:	10010320
Function:	General Government	Fund:	General

PERFORMANCE MEASURES	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Citizen complaint response time. Goal: Within 8 hours.	100%	100%	100%	100%
Employee issue response time. Goal: Within 8 hours.	100%	100%	100%	100%
Inquiries resolved within 2 weeks. Goal: 100%.	100%	100%	100%	100%
Meet with department directors weekly to discuss issues of concern, policy changes, and maintain open lines of communication.	100%	100%	100%	98%
Project Management/ Update/ Completion	100%	100%	100%	100%

Department:	Buildings & Grounds Maintenance	Cost Center:	10010565
Function:	General Government	Fund:	General

Mission Statement

The mission of the Building and Grounds Department seeks to provide a safe, clean attractive environment in and on most county-owned buildings and parks. Staff members are dedicated to providing an aesthetically pleasing and healthy work environment for over 700,000 square feet of office, customer service areas, courtrooms, storage spaces along with maintaining approximately 90 acres parks and recreational areas. We strive to be a friendly and responsive department and the measure of our success is directly proportional to the success of the people we serve - those who serve Fayette County, GA

Major Department Functions

The major functions of this Department is to maintain to a high quality standard towards the upkeep of the County's buildings, structures, landscaping and turf care throughout all County owned property. Provide effective support to all County Departments for various tasks through our work order system.

Goals and Objectives

One goal of the Building & Grounds Department is to operate more efficiently and productively towards the completion of all work orders and assigned Capital Projects. To ensure that all buildings and grounds maintenance staff are qualified, knowledgeable and properly trained to perform all departmental functions by providing education & training opportunities for staff to stay informed of ever changing regulations, products, methods, etc. We propose to foster positive change by partnering with each department, association and/or citizen to quickly identify need(s), determine the scope and efficiently complete the intended objectives with the least amount of disruption. Our objectives will be realized as we see the results and receive feedback from our citizens, employees and associations that utilize our facilities.

Workload for Building Maintenance

Buildings staff has the task of providing the maintenance & upkeep for over 141 County owned Buildings totaling in excess of 700,000sf. With 8 maintenance technicians we typically are issued and complete more than 2,000 work orders each year, averaging more than 167 work orders per month. We have custodial staff that maintains the cleanliness and upkeep of our Administrative and Justice Center Buildings. It is essential that we have a flexible, knowledgeable and qualified staff as our facility responsibilities include varying tasks some of which are highly technical. To name a few, we set up tables & chairs, paint, repair air conditioning systems, pour concrete, remodel, refurbish and assist the associations with their requests. Maintain same day work order completion and work closely with the recreation department to keep their facilities operating optimally. Since all the work we do is typically visible to the public our work success is evident by regular facility inspections, in addition to comments received from our recreational associations, employees and citizens.

Department:	Buildings & Grounds Maintenance	Cost Center:	10010565
Function:	General Government	Fund:	General

Workload for Grounds Maintenance

Grounds staff has the primary task of cutting & maintaining approximately 90 acres of County owned property on a weekly or regular basis. This includes managing and coordinating the grass cutting of 78-acres done by contractors. We also provide the daily cleanup and maintenance of ±25-restroom facilities within all Fayette County Parks. In addition to the above noted task, our staff of 12 grounds people are issued and completes approximately 400 work orders per year. Work entails cutting grass, pruning, ball field preparation, setting up meeting rooms for county functions, landscape design, planting, assisting associations with their requests and working closely with the recreation department to develop a plan for the quality maintenance and professional upkeep of our fields within County Parks. Our success is closely monitored by the comments we get from the community and daily inspections of our parks.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 1,634,160	\$ 1,899,951	\$ 1,841,418	\$ 2,123,891
Operating	223,292	251,251	241,484	325,211
Capital Outlay	226,349	14,090	14,088	5,600
Total Appropriations	\$ 2,083,801	\$ 2,165,292	\$ 2,096,990	\$ 2,454,702

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	27.600	27.600	27.600	31.225

Department:	County Commission	Cost Center:	10010110
Function:	General Government	Fund:	General

Mission Statement

Our mission is to provide all who need our services with prompt and accurate information about Fayette County government's services in general and the actions, decisions, and activities of the Board of County Commissioners in particular.

Major Functions

- ◇ Prepare the Board of Commissioners for open, public business meetings, through the use of a formal agenda.
- ◇ Ensure the public's awareness/notification of meetings of the Board of Commissioners, in accordance with Georgia's "Open Meetings Act".
- ◇ Provide the members of the board of Commissioners with information and research to assist them in making sound decisions.
- ◇ Provide the members of the Board of Commissioners with information and assistance with responding to, meeting with, or other interaction with the public and others.
- ◇ Create, disseminate and maintain complete and accurate records from meetings and activities of the Board of Commissioners.
- ◇ Comply with all deadlines and requirements of Georgia's "Open Records Act".
- ◇ Official custodian of all records, including but not limited to correspondence, contracts, agreements and other documents related to the decisions, actions and activities of the Board of Commissioners.
- ◇ Assist all Departments and Elected Officials with information in a timely manner, including but not limited to dissemination of information immediately following Board meetings.
- ◇ Assist members of the Board of Commissioners with issues and relationships with other governments and officials at every level.
- ◇ Assist members of the Board of Commissioners with training and educational opportunities and requirements and ensure appropriate training for the Department's staff.

Major Goals

- ◇ Maintain a balanced operating budget by keeping current expenses in line with current revenues.
- ◇ Enhance the services provided to the citizens of Fayette County.
- ◇ Develop a systematic process for record maintenance and retention.

Department:	County Commission	Cost Center:	10010110
Function:	General Government	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 439,629	\$ 502,098	\$ 482,305	\$ 481,126
Operating	219,183	280,325	266,178	303,028
Capital Outlay	2,878	2,000	341	2,000
Total Appropriations	\$ 661,690	\$ 784,423	\$ 748,823	\$ 786,154

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	7.000	7.000	7.000	7.000

WORKLOAD INDICATORS	2021	2022	2023	2024
Fayette County Population - ARC annual estimates	120,681	122,684	124,284	124,284
Commission Meetings	26	27	25	24

Department:	Contingency	Cost Center:	10010599
Function:	General Government	Fund:	General

Major Department Functions

◇ Cost center that includes moneys approved by the Board for unforeseen occurrences.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Contingency	\$ -	\$ -	\$ -	\$ 1,422,095
Total Appropriations	\$ -	\$ -	\$ -	\$ 1,422,095

Department:	Elections	Cost Center:	10010400
Function:	General Government	Fund:	General

Mission Statement

The Fayette County Board of Elections and Voter Registration commits to conducting fair and impartial federal, state and local elections and to register citizens to vote. We ensure the electoral process will be conducted professionally and consistently, by demonstrating neutrality and non-partisan decision-making based upon a thorough knowledge of and compliance with all election laws. We are dedicated to providing excellent customer service to candidates, media and voters by following and helping the public to follow current federal, state and local election laws.

Major Department Functions

- ◇ Register qualified Fayette County residents and maintain current voter registration records.
- ◇ Conduct general and run-off (local, state and national), primary, special and municipal elections.
- ◇ Provide information to the Georgia Secretary of State.
- ◇ Enforce voter registration and election laws.
- ◇ Conduct Early/Advance Voting in the Elections Office for one-week prior to each election and up to two additional satellite locations beginning 21 days prior to each election.
- ◇ Conduct Absentee Voting out of the Elections Office for 45 days prior to each election for civilians, military personnel, the elderly and disabled, and other county citizens. Applications for ballots can be received up to 180 days prior to each election.
- ◇ Process voter registration applications received from Department of Public Safety, public libraries, Department of Human Services sites, Armed Forces Recruiting facilities and through the mail.
- ◇ Maintain the accuracy and integrity of the Statewide voter registration database by keeping current with name and address changes, deaths and felony convictions.
- ◇ Prepare DRE Touchscreen, Express Polls, and OptiScan units for use in conducting elections.
- ◇ Recruit and train 250 to 450 poll officers for each election.
- ◇ Registration training.
- ◇ Assess and ensure polling places are in compliance with ADA and other disability laws.
- ◇ Act as Qualifying Officer for Fayette County under the Georgia Government Transparency & Campaign Finance Commission.
- ◇ Participate in State-mandated election official certification program and continuing education programs.

Major Goals

- ◇ Conduct uncontested elections to be the best of our ability.
- ◇ Maintain public confidence by running the office in an efficient manner.
- ◇ Recruit, train, and maintain quality poll officers to manage polling precincts.

Department:	Elections	Cost Center:	10010400
Function:	General Government	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 1,142,094	\$ 1,076,322	\$ 1,074,073	\$ 969,829
Operating	194,796	144,424	154,573	200,560
Capital Outlay	7,813	12,320	4,161	-
Total Appropriations	\$ 1,344,704	\$ 1,233,066	\$ 1,232,808	\$ 1,170,389

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	5.500	6.125	6.500	6.500

WORKLOAD INDICATORS	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate
Total Registered Voters (Active & Inactive)	87,535	92,811	99,179	105,000
Number of Precincts	36	36	36	36
Number of Elections Held (Including Municipal Elections)	4	4	4	4
Number of Votes	53,690	5,804	59,000	63,000

Based on 60% turn out

Department:	Engineering	Cost Center:	10010575
Function:	General Government	Fund:	General

Mission Statement - Environmental Management (Engineering) Department

The Fayette County Environmental Management Department is charged to protect public health and safety and the environment by providing fair and consistent implementation of applicable County, State and Federal regulations. Environmental Management strives to improve Fayette County through careful supervision of these concerns and analyzing the future impacts of current decisions.

Major Department Functions

The Engineering Department 1) interprets and enforces Articles within the County's Development Regulations; 2) provides in-house design, permitting and construction oversight services; 3) acquires and maintains documentation of right-of-way; 4) manages utility permitting within County right-of-way; and 4) implements the County's Special Purpose Local Option Sales Tax (SPLOST) program.

Goals and Objectives for FY 2025

- ◇ Implement SPLOST 2017/2023 - Enable SPLOST Staff to effectively and efficiently utilize SPLOST dollars to execute repair on voter approved projects.
- ◇ NPDES Annual Report - Submit an annual report with limited comments from the GAEPD.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 169,568	\$ 204,378	\$ 206,637	\$ 205,770
Operating	10,265	17,547	11,163	18,375
	\$ 179,833	\$ 221,925	\$ 217,800	\$ 224,145

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	2.000	2.000	2.000	2.000

Department:	Engineering	Cost Center:	10010575
Function:	General Government	Fund:	General

WORKLOAD INDICATORS	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 YTD
Plan Review				
<u>Initial Review/Resubmittals</u>				
Preliminary Plats	4 / 5	4/8	2/2	2
Final Plats	44 / 59	45/50	25	22
Non-Residential Site Plans	6 / 7	19/25	14	7
Subdivision Construction Plans	3 / 3	4/10	3	2
Erosion Control Plans	104	113	48	26
Rezoning Requests / Zoning Appeals	25 / 34	10/21	14/52	19/31
Annexation Requests	0	1	3	5
Land Disturbance Permits	163	191	124	90
Stormwater Inspections	29	2319	55	15

Field Inspectors				
Customer Service Requests	278	334	127	n/a
E&SC Inspections	730	1,160	1,038	664
Notice of Violations	27	59	30	19
Stop Work Orders	37	34	72	23
Preconstruction Meetings	6	6	7	1

Effectiveness Measures				
Disturbed Area Approved	172	157	239	84
Linear Feet of New Road	1,515	2,817	12,576	0

Department:	Finance	Cost Center:	10010510
Function:	General Government	Fund:	General

Mission Statement

The mission of Finance is to provide timely, accurate, relevant, and accessible financial data, services, analysis, and guidance to our customers and to promote confidence in these products as sound foundations for effective management of County resources.

Major Department Functions

- ◇ Accounting: record activity to general ledger for revenues collected, receivables billed, payables processed, and occupational tax certificates issued.
- ◇ Annual Audit: perform fiscal year end close of the accounting records conforming to Generally Accepted Accounting Principles (GAAP) and create work papers with supporting documentation for the auditors.
- ◇ Budget: prepare balanced annual Operating and Capital budgets in accordance with management parameters and administer adopted budgets in accordance with the budgetary laws of the State of Georgia.
- ◇ Financial Reporting: prepare and submit monthly reports of financial results and the Comprehensive Annual Financial Report (CAFR), which clearly and accurately articulates the county's financial position.
- ◇ Investments: maintain bank reconciliations and meet disbursement obligations while maximizing interest earning
- ◇ Payroll: transmit direct deposits, report liabilities to appropriate agency, and file W-2's, 1099's, and IRS returns
- ◇ Purchasing Card: oversee the county's program and monitor activity for compliance with adopted policy.
- ◇ Special Projects: complete research and analysis to address questions raised by the Board of Commissioners and the general public.

Major Goals

- ◇ Monitor staff responsibilities and continue to update all procedures, including procedures for audit schedules and reports produced in Finance.
- ◇ Review and update policies related to the Finance processes including Budget, CIP, and Asset Management.
- ◇ Continue the process of automating and integrating the county's financial software with the county's purchasing card vendor.
- ◇ Work with the county's financial software to ensure a smooth transition to upgraded system hardware and software.
- ◇ Continue to monitor and streamline the tracking, reconciliation, and reporting process for all CIP projects, including SPLOST.

Department:	Finance	Cost Center:	10010510
Function:	General Government	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 1,205,009	\$ 1,403,693	\$ 1,419,004	\$ 1,442,691
Operating	\$ 102,913	\$ 134,968	\$ 104,658	\$ 140,929
Total Appropriations	\$ 1,307,922	\$ 1,538,661	\$ 1,523,662	\$ 1,583,620

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	15.650	15.650	15.650	15.650

WORKLOAD INDICATORS	FY 2021	FY 2022	FY 2023	FY 2024
County Work Force (full-time equivalent)	767	770.75	771.86	788.24
Accounts payable checks processed	7,723	7,632	8,196	8,715
Accounts payable invoices	1,418	13,730	14,083	15,722
ACH - Utility payments	4,167	4,324	5,221	5,332
Budget Amendments/Transfers	96	59	74	99
New Occupational Tax Certificates	1,816	1,732	1,660	1,703
G/L Journals	-	3,191	3,197	3,350
Travel requests processed	114	296	443	383
P-Card Transactions	3,763	4,632	5,482	5,423
Receipts	10,099	9,819	10,860	8,572

RESULTS MEASURES	FY 2021	FY 2022	FY 2023	FY 2024
Bond Credit rating:				
Moody's Highest quality)	Aaa	Aaa	Aaa	Aaa
M&O Millage Rate	4.277	4.034	4.034	3763
Financial Reporting Achievement Award (ACFR) received	Yes	Yes	Yes	Yes

Department:	Human Resources	Cost Center:	10010540
Function:	General Government	Fund:	General

Mission Statement

The mission of Human Resources is to provide timely, accurate, relevant, and easily accessible human resource data, services, analysis, and guidance to our customers and to promote confidence in these products as sound foundations for effective management of County Human Resources.

Major Departmental Functions

- ◇ Provide administrative and technical assistance to employees in the areas of policy development and compliance; recruitment and selection; classification and compensation; employee development; employee relations, employee recognition and employee performance appraisal.
- ◇ Administer a comprehensive employee benefits program including health, dental and vision reimbursement plans, wellness, retirement, life insurance, workers' compensation, deferred compensation, deferred compensation and disability.
- ◇ Payroll administration.
- ◇ Maintain employee master files.

Major Goals

- ◇ Continually maintain and update Employee Self Service with pertinent employee and applicant information in order to promote employee comfort level with system utilization
- ◇ Continue to utilize Munis Workflow for personnel requisitions
- ◇ Utilize TCM with Munis Workflow to convert file storage from paper to electronic
- ◇ Implement Kronos timekeeping software in all departments

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 579,826	\$ 634,255	\$ 642,607	\$ 727,927
Operating	72,903	153,906	124,493	196,259
Total Appropriations	\$ 652,729	\$ 788,161	\$ 767,101	\$ 924,186

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Adopted	FY 2025 Adopted
Total Personnel	6.000	6.000	6.000	7.000

Department:	Human Resources	Cost Center:	10010540
Function:	General Government	Fund:	General

WORKLOAD INDICATORS	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate
County Work Force	784	786	788	796
Personnel Requisitions	99	94	88	101
Job Applications	1893	1871	1894	1901
Classification Changes	117	164	147	150
Vision Reimbursement Claims	424	395	413	425
Workers Comp Claims	85	85	86	81

Department:	Information Systems	Cost Center:	10010535
Function:	General Government	Fund:	General

Mission Statement

Ensure the effective and efficient use of technology enabling County Departments to deliver better services to the citizens.

Major Department Functions

◇ Fayette County IT is committed to effectively providing IT service, infrastructure management, Geographic Information Systems (GIS) and telecommunications, and information security to county departments and the constituents they serve.

Network Operations

◇ Network infrastructure, connectivity and voice/telephone services.

IT Service delivery and Management

◇ Supplies reliable, high quality IT services emphasizing effectiveness and customer focus.

IT Systems

◇ Provides system design, baseline standards and build, deployment, and support services for on premise and cloud based critical infrastructure.

Data Management and Protection

◇ Manage backup processes and have effective methodologies in place to maintain data integrity.

Business Continuity and Disaster Recovery Planning

◇ Establish procedures ensuring vital County operations continue in the event of a disaster.

Mission Critical Support

◇ Maintain Enterprise Infrastructure on a 24x7 basis running mission critical applications for Jail, 911-dispatch and connected public safety agencies operating in the county.

Wireless Technologies

◇ Enhances the County's data and voice connectivity through the strategical use of reliable, resilient, and secure wireless technologies.

IT Security and Governance

◇ Assures the IT decision-making process considers the County's mission including effective strategy alignment, risk management, compliance and value delivery.

Enterprise Application Services

◇ Create technical solutions by designing, developing and supporting applications meeting the business needs of all County departments.

Web and New Media Operations

◇ Develops new and innovative methods for deploying Web and new media tools for outreach and citizen engagement.

Strategic Technology Development

◇ Work closely with executive management to ensure IT investments support business objectives.

Department:	Information Systems	Cost Center:	10010535
Function:	General Government	Fund:	General

Project Management

- ◇ Manage diverse portfolio of technology projects.

Vendor Management

- ◇ Confirms the county is receiving the level of quality and value expected from the vendor community.

Strategic Partnerships and Business development

- ◇ Use technology to enhance collaboration and communication between the public and private sector.

Geographic Information Systems (GIS)

- ◇ Visualize, question, analyze, and interpret geographic data to understand relationships, patterns and trends.

Community Cyber Security and Preparedness

- ◇ Develop a whole community approach increasing resilience against cyber-attacks and better managing cyber incidents, as directed in Presidential Policy Directive 8.

Department Goals

- ◇ Redesign virtual infrastructure by replacing the old and poor performing infrastructure with a newer more modern solution – improving enterprise-wide security, stability, and performance.
- ◇ Optimize Disaster Recovery by refining backup systems and strategies.
- ◇ Review Enterprise Risk Management Strategy (ETRM).
- ◇ Tailor County technology to support and streamline remote workforce.
- ◇ Virtualize on premise telecommunication servers.
- ◇ Work cross-functionally with County departments to upgrade legacy technologies.
- ◇ Review and implement new methods to increase network performance and strengthen network security.
- ◇ Data Center revitalization: Physical access control and improve monitoring.
- ◇ Ensure Spillman Public Safety updates are tested and applied as required.
- ◇ Remediate end-of-life software and hardware revealed by performing routine risk analysis.
- ◇ Revitalize Enterprise data architecture to support increase in storage of digital content.
- ◇ Institute standard requiring all IT staff obtain CompTIA Security + certification.

Department:	Information Systems	Cost Center:	10010535
Function:	General Government	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 912,422	\$ 1,046,853	\$ 1,056,634	\$ 1,064,758
Operating	158,158	345,348	254,514	379,360
Capital Outlay	1,097	2,500	959	2,500
Total Appropriations	\$ 1,071,677	\$ 1,394,701	\$ 1,312,107	\$ 1,446,618

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	10.000	10.000	10.000	10.000

WORKLOAD INDICATORS	FY 2021	FY 2022	FY 2023	FY 2024
Total Work Orders	5,475	6,497	6,597	6,617

PERFORMANCE MEASURES	FY 2021	FY 2022	FY 2023	FY 2024
Hardware:				
Work Days (260 days less vacation and holidays)	250	250	250	250
Closed Work Orders	1,229	1,617	1,652	1,566
Average Closed Per Day	4.9	6.5	6.6	6.3
Percent of Total Work Orders	18.92%	24.51%	24.97%	23.70%
Software:				
Work Days	250	250	250	250
Closed Work Orders	1,370	1,344	1,289	1,657
Average Closed Per Day	5.5	5.4	5.2	6.6
Percent of Total Work Orders	21.09%	20.37%	19.48%	25.00%
Phones				
Work Days	250	250	250	250
Closed Work Orders	535	626	587	654
Average Closed Per Day	2.1	2.5	2.3	2.6
Percent of Total Work Orders	8.23%	9.49%	8.87%	9.90%
Network/Internet				
Work Days	250	250	250	250
Closed Work Orders	674	774	631	641
Average Closed Per Day	2.7	3.1	2.5	2.6
Percent of Total Work Orders	10.37%	11.73%	9.54%	9.70%
Security:				
Work Days	250	250	250	250
Closed Work Orders	1,667	2,136	2,438	2,099
Average Closed Per Day	6.7	8.5	9.8	8.4
Percent of Total Work Orders	25.66%	32.38%	36.84%	31.70%
Total Closed per Day	21.9	26.0	26.4	26.5

Department:	Law Department	Cost Center:	10010530
Function:	General Government	Fund:	General

Mission Statement

The Law Department is a cost center that accounts for legal services provided by the County Attorney and for expenditures arising from litigation.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Operating	197,733	299,600	278,330	355,600
Total Appropriations	\$ 197,733	\$ 299,600	\$ 278,330	\$ 355,600

Department:	General Government Non Departmental	Cost Center:	10010090
Function:	General Government	Fund:	General

Major Department Functions

This is a cost center used to account for expenditures not allocated to individual General Government departments

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ -	\$ 156,370	\$ 156,369	\$ 315,057
Operating	\$ 485,968	\$ 575,820	\$ 543,954	\$ 554,845
Capital Outlay	54,187	-	-	-
Total Appropriations	\$ 540,154	\$ 732,190	\$ 700,323	\$ 869,902

Department:	Purchasing	Cost Center:	10010517
Function:	General Government	Fund:	General

Mission Statement

To partner with county departments, vendors, and stakeholders in order to acquire the most appropriate goods and services at the best value for taxpayers and other citizens.

Major Department Functions

- ◇ Procure goods and services that meet the needs of county departments through appropriate solicitation and competitive selection processing.
- ◇ Allow vendors equal access to county business through Georgia Procurement Registry, adequate advertising of business opportunities, and transparent processes.
- ◇ Dispose of surplus county property through public auction, internet sales, or other approved methods.

Major Goals

- ◇ Continue to develop processes for enhancement of the purchasing function locally and statewide by working with vendors, procurement associations, and other organizations on local and state-wide issues.
- ◇ Work with Departments to implement newly-passed legislation that pertains to contracting or procurement.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 331,031	\$ 389,898	\$ 373,375	\$ 397,137
Operating	17,898	20,195	14,646	19,557
Total Appropriations	\$ 348,929	\$ 410,093	\$ 388,021	\$ 416,694

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	4.00	4.00	4.00	4.00

Department:	Purchasing	Cost Center:	10010517
Function:	General Government	Fund:	General

WORKLOAD MEASURES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Estimate
Purchase Orders Issued	428	456	387	400
Invitation for Bids Released	25	13	11	25
Request for proposals released	6	8	6	9
Request for quotes released	50	49	57	65
Items/lots of surplus sold	128	29	21	5

RESULTS MEASURES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Estimate
Avg. # of days to process sealed bids	85	102	76	77
Avg. # of days to process request for proposals	90	100	88	1,100
Avg. # of days to process request for quotes	58	49	59	55
Amount of revenue from sale of surplus	\$42,730.00	\$49,701.00	\$7,060.00	\$900.00

Department:	Tax Assessor	Cost Center:	10010550
Function:	General Government	Fund:	General

Mission Statement

Secure a just valuation for ad valorem tax purposes of all real and personal property, provide for uniform assessment of these properties and administer exemptions pursuant to Georgia law.

Major Department Functions

- ◇ Ensure that all taxable property within the County is returned and assessed for taxes at its fair market value and that each taxpayer shall pay only his proportionate share of taxes.
- ◇ Maintain all tax records and maps for the County including, but not limited to, the mapping, platting, cataloging, and indexing of all real and personal property in the County.

Goals & Objectives

- ◇ Discover, research, and assess all real property in Fayette County.
- ◇ Discover, research, and assess all tangible personal property in Fayette County including business, furniture, fixtures, machinery, equipment and inventory, golf carts, boats, airplanes, heavy duty equipment and mobile homes.
- ◇ Physically inspect, for accuracy, all real property in the county on a 3-year cycle as required by the Department of Revenue.
- ◇ Administer Homestead Exemption, verifying qualifications and approving or disapproving exemptions based on Georgia statute.
- ◇ Administer Current Use Covenant assessments, verifying qualifications and approving or disapproving exemptions based on Georgia statute.
- ◇ Administer Freeport Exemption and Pollution Control Equipment Exemption, verifying qualifications and approving or disapproving exemptions based on Georgia statute.
- ◇ Send notices to all property owners and implement review/appeal process.
- ◇ Conduct individual assessment review for Value, Taxability, Uniformity and Denial of exemption, presenting a preponderance of evidence to the Board of Equalization and Superior Court.
- ◇ Continue working on the GIS base layers.
- ◇ Keep up with a highly inflated and rapidly increasing real estate market.

Department:	Tax Assessor	Cost Center:	10010550
Function:	General Government	Fund:	General

Budget Summary	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 1,231,879	\$ 1,376,336	\$ 1,363,429	\$ 1,404,671
Operating	232,202	\$ 255,132	220,811	\$ 238,292
Capital Outlay	1,150	8,203	6,753	1,450
Total Appropriations	\$ 1,465,231	\$ 1,639,671	\$ 1,590,992	\$ 1,644,413

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	15.725	15.725	15.725	15.725

WORKLOAD INDICATORS	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Estimate
Real Estate Parcels assessed	44,731	44,824	45,879	45,997
Personal Property Accounts assessed	7,172	7,556	7,714	7,500
Mobile Homes assessed	1,202	1,256	1,348	1,348
Real Estate Parcels mapped	500	550	312	300
Deeds & PT-61 (Real Estate Transfer Declaration) forms researched and entered in database	5132	5298	5351	4500
Homestead Exemptions reviewed & placed on digest	30,464	30,625	30,931	31,000
Current Use Assessments reviewed & placed on digest	636	639	650	675
Freeport Exemptions reviewed & assessed	93	89	91	61
Pollution Control Exemptions reviewed & assessed	1	1	1	1
Assessment Notices generated & mailed for Real Estate Parcels	44,731	44,824	45,879	45,997
Assessment Notices generated & mailed for personal property accounts	1,303	1,350	1,230	1,348

PERFORMANCE MEASURES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Estimate
# of Real Estate parcels inspected	3,000	3,000	3,000	3,000
# of appeals as a % of taxable real estate parcels	5.00%	5.00%	5.00%	5.00%
# of appeals as a % of taxable personal property accounts	2.00%	2.00%	2.00%	2.00%
Net reduction in tax base due to appeals as a % of Total Market Value appealed	6.00%	8.00%	6.00%	6.00%

Department:	Tax Commissioner	Cost Center:	10010545
Function:	General Government	Fund:	General

Major Department Functions

- ◇ Administer the ad valorem tax collection function for the County.
- ◇ Disburse tax collections to governing authorities of the state, county, school system and municipalities.

Major Goals

- ◇ Collect at a minimum 98 percent of the property taxes levied in the upcoming year.
- ◇ Continue the efforts to reduce the amount of delinquent property taxes outstanding.
- ◇ Implement on line payment system for auto registration and property tax.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 1,019,707	\$ 1,136,365	\$ 1,135,570	\$ 1,135,314
Operating	208,480	235,077	234,769	220,577
Capital Outlay	18,096	-	-	-
Total Appropriations	\$ 1,246,283	\$ 1,371,442	\$ 1,370,339	\$ 1,355,891

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	16.000	16.000	16.000	16.000

Department:	Board of Equalization	Cost Center:	10020185
Function:	Judicial	Fund:	General

Mission Statement

The mission of the Board of Equalization is to provide a fair and open forum to appeal property tax assessments. To effectively provide citizens a true, correct and comprehensive record of tax assessments appeals and other official documents in an expedient approach through the automation and computerization of indexes and digitized legal documents. The Clerk of Court, as the Administrator of the Board of Equalization, is committed to strengthen and uphold the participation of the Clerk in the Judicial Process and the Tax Appeal Process by ensuring compliance with statutes and to facilitate interaction between the Citizens, Jurors, Judges, Attorneys and other governmental agencies.

Major Department Functions

- Attend ALL sessions and hearings as deemed by law.
- Ensure ALL Board members are trained as required by Georgia law.
- Record and maintain a complete and accurate record of all court cases and proceedings.
- Calendar ALL cases as pursuant to Georgia law and time frames require..
- Administrative Division: To accurately and timely balance reports; Ensure confidentiality of personnel records and payroll. Prepare budget and reconcile expenditures.
- Ensure the cooperation with other agencies.

Major FY2025 Goals

- To effectively manage the Clerk's Office on a REDUCED budget for the benefit of all County Departments.
- To provide timely notice of hearings pursuant to GA law.
- Create a more comprehensive decision form for commercial property.
- To provide fair and impartial hearings to all property owners.
- Cross train employees to improve efficiency.

Major Goals Completed in FY2024

- Managed the BOE on a REDUCED budget for the benefit of all County Departments.
- Maintained a full compliment of Board members.

Department: Board of Equalization	Cost Center: 10020185
Function: Judicial	Fund: General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 7,373	\$ 8,511	\$ 6,940	\$ 7,599
Total Appropriations	\$ 6,683	\$ 13,077	\$ 8,029	\$ 11,667
Total Appropriations	\$ 14,057	\$ 21,588	\$ 14,969	\$ 19,266

WORKLOAD INDICATORS	2021 Actuals	2022 Actuals	2023 Actuals	2024 Projected
Number of Cases Filed	477	640	797	800
Number of Cases Processed	477	640	797	800
Number of No Show Cases	32	67	82	85
Scanned Proceedings	2,607	4,868	2,889	2,990
Scanned Pages	4,128	6,693	5,525	5,530
Number of Calendars	14	25	18	20
Number of Hearings	218	748	867	870

Department:	Clerk of State Court	Cost Center:	10020310
Function:	Judicial	Fund:	General

Mission Statement

The mission of the Clerk of State Court is to be responsive, innovative and efficient when providing citizens a true and correct comprehensive permanent court record and other official court documents. In an expedient approach through the automation and computerization of indices and digitized legal documents and web application, the mission of the State Court Clerk's Office is to offer a more modern technological interaction with the community. The State Court Clerk's Office is committed to strengthen and uphold our participation in the Judicial Process by ensuring compliance with statutes and to facilitate interaction between the Citizens, Jurors, Judges, Attorneys and other governmental agencies.

Major Department Functions

- ◇ **Attend sessions** of court ensuring compliance of all jury management and court records.
- ◇ **Record and maintain** a complete and accurate record of all court cases and proceedings.
- ◇ **Civil Division:** Ensure compliance of civil documents; assess and collect costs; issue summons and subpoenas; administer the Jury selection process.
- ◇ **Criminal Division:** To maintain criminal files; collect fines and forfeitures; prepare final disposition; electronically transmit to Georgia Crime Information Center and Department of Drivers Services.
- ◇ **Traffic Division:** Ensure timely filing of all traffic citations once approved by the Solicitor for filing. Ensure court forms are filed within mandates; collect fines and forfeitures on citations; electronically transmit to Department of Drivers Services; and ensure the filing of all ordinance cases.
- ◇ **Administrative Division:** To accurately and timely balance reports; make deposits and disperse monies. Ensure confidentiality of personnel records and payroll. Prepare budget and reconcile expenditures. Ensure the cooperation with other agencies.

Major FY2025 Goals

- ◇ To effectively manage the Clerk's Office on a REDUCED budget for the benefit of all County Departments.
- ◇ Implement Criminal Judicial Data Exchange beyond the arrest warrant phase, to include filing an accusation or indictment and traffic data with the Sheriff's Office. Major Goal Continued from FY2024.
- ◇ Include District Attorney, Public Defender's Offices & GCIC to the current arrest warrant exchange. Major Goal Continued from FY2023.
- ◇ Bonding all Deputy Clerks that make bank deposits.
- ◇ Work with PAC to include Solicitor's Office in the efilng portal.

Major FY2024 Goals Achieved

- ◇ Completed the platform for criminal Esearch warrants.
- ◇ Implemented Criminal Efilng.
- ◇ Upgraded courtroom operating system to Windows 10.

Department:	Clerk of State Court	Cost Center:	10020310
Function:	Judicial	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 329,794	\$ 394,500	\$ 392,946	\$ 399,924
Operating	35,009	41,008	40,346	45,488
Capital Outlay	1,019	-	-	-
Total Appropriations	\$ 365,821	\$ 435,508	\$ 433,292	\$ 445,412

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	5.000	5.000	5.000	5.000

WORKLOAD INDICATORS	2021 Actual	2022 Actual	2023 Actual	2024 Projected
Civil Cases processed	765	706	815	820
Criminal Cases processed	4,562	10,701	21,712	21,725
Traffic Cases processed	6,014	5,585	7,788	7,790
Ordinances Cases processed	254	272	424	425
Revocation Cases processed	146	528	857	860
DPS Case Notices processed	329	348	867	870
Total Cases Filed	12,070	18,140	32,463	32,490
Number of Civil Proceedings	10,485	10,325	13,477	13,480
Number of Criminal Proceedings	29,375	37,345	48,634	48,640
Number of Traffic Proceedings	15,151	14,945	19,633	19,640
Number of Ordinance Proceedings	1,922	1,477	3,221	3,225
Total Number of Proceedings	56,933	64,092	84,965	84,985
Number of Civil Scanned Pages	36,941	35,205	46,829	46,840
Number of Criminal Scanned Pages	41,142	55,416	69,441	69,450
Number of Traffic Scanned Pages	12,996	13,148	16,975	16,980
Number of Ordinance Scanned Pages	2,154	1,673	4,066	4,070
Number of Peach court Image Transfers	16,383	16,383	17,818	17,820
Total Number of Scanned Pages	109,616	121,825	155,129	155,135
Total Minute Book Pages Recorded	-	9,217	1,500	1,525
Total Final Minutes Pages	109,616	131,042	131,042	15,660
Court days scheduled	194	229	319	320
Calendars generated	301	402	486	490
Civil Hearings and Trials Scheduled	257	1,185	815	820
Criminal Hearings and Trials Scheduled	4,562	10,701	21,712	21,715
Traffic Hearings and Trials Scheduled	6,014	5,585	7,788	7,790

Department:	Clerk of State Court	Cost Center:	10020310
Function:	Judicial	Fund:	General

WORKLOAD INDICATORS (con't)	2021 Actual	2022 Actual	2023 Actual	2024 Projected
Special Set and Revocation Hearings	146	528	857	860
Ordinance Hearings and Trials Scheduled	254	272	424	425
Drug Screening Hearings	161	84	155	160
Alternative Language Hearings (started 07-01-08)	30	4	4	5
Drug Court Hearings	14	9	7	8
DUI Court Hearings	14	6	7	8
Total Scheduling	11,452	18,374	31,769	31,791

Cases with Self represented litigants	4865	3366	6013	6015
Cases with Interpreters	13	16	45	50

Department:	Clerk of Superior Court	Cost Center:	10020180
Function:	Judicial	Fund:	General

Mission Statement

The mission of the Clerk of Superior Court is to effectively provide citizens a true, correct and comprehensive permanent record of real property and other official court records in an expedient approach through the automation and computerization of indexes and digitized legal documents. The Clerk of Court is committed to strengthen and uphold the participation of the Clerk in the Judicial Process by ensuring compliance with statutes and to facilitate interaction between the Citizens, Jurors, Judges, Attorneys and other government agencies.

Major Department Functions

- ◇ **Attend ALL sessions** of court ensuring compliance of all jury management and court records.
- ◇ **Record and maintain** a complete and accurate record of all court cases and proceedings.
- ◇ **Civil Division:** Calendar cases as pursuant to Georgia Code, USCR and standing order. Ensure compliance of civil documents; assess, collect and disburse all fees; approve applications and issue notary public certificates; process adoptions; issue summons and subpoenas; administer the Jury selection process and to file and transmit financing statements.
- ◇ **Criminal Division:** Calendar cases as pursuant to USCR and standing order. To maintain criminal files; collect fines and forfeitures; report felony convictions to the Secretary of State; prepare final dispositions; Electronically transmit to Georgia Crime Information Crime Center and Department of Drivers Services and disburse monies according to Georgia Statute.
- ◇ **Real Estate Division:** Preserve and index all deeds, mortgages, plats, liens and other real estate documents mandated by law that relates to real property ownership and the timely of data to the State Index.
- ◇ **Administrative Division:** To accurately and timely balance reports; make Deposits; and disburse monies according to Georgia law. Ensure confidentiality of personnel records and payroll. Prepare budget and reconcile expenditures. Ensure the cooperation with other agencies.

Major FY 2025 Goals

- ◇ To effectively manage the Clerk's Office on a REDUCED budget for the benefit of all County Departments.
- ◇ Implement Criminal Judicial Data Exchange beyond the arrest warrant phase, to include filing an accusation or indictment. Major Goal Continued from FY2024.
- ◇ Include District Attorney and Public Defender's Offices & GCIC to the current arrest warrant exchange.
- ◇ Implement a web-based jury portal for citizen access. Major Goal Continued from FY2024.
- ◇ Bonding all Deputy Clerks that make bank deposits.
- ◇ Evaluate computer needs for Clerks Office and replace as needed.

Department:	Clerk of Superior Court	Cost Center:	10020180
Function:	Judicial	Fund:	General

Major Goals Completed in FY2024

- ◇ Completed the platform for criminal Esearch warrants.
- ◇ Implement Criminal Efiling.
- ◇ Installed new computers and printers in all courtrooms.
- ◇ Upgraded courtroom operating system to Windows 10.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 1,613,840	\$ 1,970,367	\$ 1,845,059	\$ 1,915,878
Operating	238,059	292,385	357,868	309,666
Capital Outlay	15,804	-	2,675	-
Total Appropriations	\$ 1,867,704	\$ 2,262,752	\$ 2,205,602	\$ 2,225,544

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget1	FY 2024 Budget	FY 2025 Adopted
Total Personnel	25.435	24.905	24.905	24.905

WORKLOAD INDICATORS	2021 Actual	2022 Actual	2023 Actual	2024 Projected
Total Civil and Domestic Files Closed	1,296	1,234	1,342	1,350
Total Civil Cases Opened	1,951	1,543	1,337	1,340
Total Number of Proceeding Entries	17,294	15,773	17,755	17,800
Total Number of Pages Scanned	58,890	54,877	62,688	62,700
Total Civil Minute Book Pages Recorded	-	2,922	2,914	2,930
Total Adoption Minute Pages Recorded	5,112	-	-	50

Self Represented Litigants	536	302	1,205	1,250
Paupers Cases Filed	18	8	12	15
New Attorney	7	7	6	7
Total Number of Adoptions Filed	23	34	20	22

Applications for Trade Names Processed	190	152	180	185
Notary Public Applications Processed	460	445	439	440

Military Discharges Processed	-	1	2	3
Total Applications Processed	650	598	621	628
Total Application Pages Recorded	1,570	1,488	1,499	1,508

Department:	Clerk of Superior Court	Cost Center:	10020180
Function:	Judicial	Fund:	General

WORKLOAD INDICATORS (con't)	2021 Actual	2022 Actual	2023 Actual	2024 Projected
E-filed Subsequent Documents	9,369	13,546	13,390	13,400
E-filed Child Support Cases	108	73	149	150
E-filed Child Support Documents	422	712	29	30
Total Financing Statements	3,172	3,316	2,623	2,630
Total Real Estate Instruments	27,352	18,804	18,770	18,775
Total Hospital Liens	557	461	541	545
Total General Execution Instruments	4,727	5,353	5,032	5,035
Total Real Estate Plats	157	124	121	125
Total Real Estate Pages Scanned	190,835	110,312	91,476	91,480
Total Number of Grantors Indexed	57,413	36,348	31,800	31,810
Total Number of Grantees Indexed	55,328	35,593	32,182	32,052
Total Intangible Tax Forms Processed	7,653	4,200	2,577	2,580
Total Transfer Tax Forms	6,162	5,323	4,189	4,190
Total Number of Criminal Cases Filed	546	512	565	570
Total Number of Criminal Cases Closed	636	954	924	930
Total Number of Proceeding Entries	23,144	26,781	26,198	26,500
Total Number of Pages Scanned	49,737	62,097	64,882	64,900
Total Criminal Minute Pages Recorded	149	921	1,896	1,900
Total Number of Drug Court Hearings	24	24	24	25
Total Number of Drug Court Cases	16	11	30	30
Probation Revocations	138	281	359	370
Georgia Crime Information Transmittals	1,146	1,255	1,247	1,250
Georgia Dept. of Motor Vehicle Service Forms	79	141	76	80
Notices of Appeals Filed	3	9	7	8
Total Number of Calendars Generated	184	206	189	190
Total Court Days Scheduled (Five Judges)	204		229	230
Total Civil Cases for Hearings and Trials	1,523	1,513	1,542	1,545
Total Criminal Cases for Hearings and Trials	1,494	2,302	2,672	2,675
Total Special Set Cases	79	92	90	95
Total Number of Jurors Summoned	6,350	9,437	10,535	10,540

Department:	District Attorney	Cost Center:	10020200
Function:	Judicial	Fund:	General

Mission Statement

The duties of the District Attorney are established by legislative action and are outlined in the Official Code of Georgia (O.C.G.A) section 15-18-6. The District Attorney is required to attend all sessions of the Superior courts within the Griffin Judicial Circuit. The circuit is comprised of Fayette, Pike, Spalding, and Upson County.

Major Department Functions

The District Attorney's office represents the State of Georgia and victims of crime in prosecutions in Superior Court and in Probate Court in those counties which do not have State Court.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 457,719	\$ 511,998	\$ 511,678	\$ 593,657
Operating	31,551	32,638	31,163	30,202
District Attorney Contract Services	1,393	-	1,107	-
Total Appropriations	\$ 490,663	\$ 544,636	\$ 543,948	\$ 623,859

Department:	Drug Abuse and Treatment	Cost Center:	21920160
Function:	Health and Welfare	Fund:	Special Rev

Major functions

Outside agency partially funded by Fayette County.

Collection of fines that are imposed as an additional penalty of 50 percent of the original fine for offenses that are related to certain activities regarding marijuana, controlled substances , and non-controlled substances. Moneys collected in the County Drug Abuse and Treatment and Education fund shall be expended solely and exclusively for drug abuse treatment and education programs relating to controlled substances and marijuana; and to fund the expenses for salaries, equipment, services, and supplies incurred in the implementation of the Drug Court division.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 255,950	\$ 279,287	\$ 279,971	\$ 283,515
Operating Expenses	\$ 252,028	\$ 250,681	\$ 249,077	\$ 262,508
Capital Outlays	\$ 3,570	\$ -	\$ -	\$ -
Other Cost	\$ -	\$ -	\$ -	\$ 8,045
Total Appropriations	\$ 511,548	\$ 529,968	\$ 529,048	\$ 554,068

Department:	Juvenile Court	Cost Center:	10020600
Function:	Judicial	Fund:	General

Mission Statement

- ◇ To interpret and enforce existing statutes in a way that provides due process, fair treatment and justice to all persons appearing before this court.
- ◇ To provide or arrange for appropriate services for those persons appearing before the court.
- ◇ To create and maintain a feeling of respect in the court system on the part of the citizens that it serves so they support and assist the court in its efforts.
- ◇ To maximize, to the extent possible, the development and job satisfaction of court employees so that the court is able to attract, secure and retain the commitment of the kinds and numbers of people necessary to accomplish the court's mission and goals.
- ◇ To create and maintain a feeling of confidence in and support for the court on the part of the other organizations with which it comes in contact, particularly those organizations that are a part of the total criminal justice system.
- ◇ To ensure that the taxpayers of Fayette County receive the greatest benefits for the dollars expended for court services.

Major Department Functions

- ◇ To docket and set calendars for cases concerning allegations of deprivation, delinquency, unruly conduct and traffic offenses involving children within our jurisdiction. Parameters of mandated time frames will be the standard. Guidelines and operating procedures set by judges will be utilized on each individual case incorporating applicable Official Codes of Georgia Annotated.
- ◇ To liaison with the State of Georgia's Department of Human Resources, i.e.: Department of Family and Children Services and Department of Juvenile Justice to ensure that the mandates under which the court must operate are compatible with the policies of these two departments.
- ◇ To ensure the rights of victims and offenders are protected under the law as well as court preparation, including scheduling of cases, investigation, conducting trials, preparation of court orders, collection of fees and fines, filing of documents and record retention.
- ◇ To seek treatment and rehabilitation of delinquent children.
- ◇ To seek reunification with parents and children who are separated by judicial intervention.
- ◇ To cooperate and work closely with the law enforcement agencies to ensure citizens rights are protected as

Major Goals

- ◇ Maintain proactive initiative on office space and future needs of the Juvenile Court.
- ◇ To assign, train, and delineate duties for the staff to maximize efficiency.
- ◇ No significant changes

Department:	Juvenile Court	Cost Center:	10020600
Function:	Judicial	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 327,523	\$ 366,069	\$ 350,548	\$ 374,099
Operating	168,022	177,857	188,344	205,154
Capital Outlay	1,355	420	418	-
Total Appropriations	\$ 496,900	\$ 544,346	\$ 539,310	\$ 579,253

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	4.625	4.625	4.625	4.625

WORKLOAD INDICATORS	2021 Actual	2022 Actual	2023 Actual	2024 Estimate
New juvenile cases docketed/filed	581	660	650	650
Judges in Fayette Court (two needed occasionally on same day)	117	99	109	100
Juvenile cases disposed	594	636	568	600

PERFORMANCE MEASURES	2021 Actual	2022 Actual	2023 Actual	2024 Estimate
Juvenile Cases closed	594	636	568	600
Fines/Fees/Restitution disbursed to agencies/individuals	\$ 11,844	\$ 2,335	\$ 3,255	\$ 3,000

Department:	Juvenile Supervision	Cost Center:	21720610
Function:	Judicial	Fund:	Special Rev

Mission Statement

- ◇ To promote a safe and secure community, the Juvenile Court of Fayette County will utilize prevention and treatment services in collaboration with families and other organizations to encourage the physical emotional, psychological, educational, and moral well-being of children throughout the County to prevent and treat delinquency and unruly behavior.
- ◇ The prevention programs offered will be funded under the guidelines of the official Code of Georgia 15-11-71, the Juvenile Proceedings Codes and the parameters described therein.
- ◇ Further this court will diligently seek and implement grants offered for delinquency prevention and treatment through Federal funding as well as corporate partners.

Major Department Functions

- ◇ To allocate funding collected to provide supervision and rehabilitation services for those juveniles in the court system.
- ◇ To enhance the training of all court personnel, law enforcement, educators, and helping agencies to focus on the rehabilitation of juveniles through awareness of the problems of delinquent children and related issues.
- ◇ To present seminars to various agencies focusing on rehabilitation utilizing funding available through court imposed fees.
- ◇ Expand programs on delinquency utilizing court fees which are collected under 15-11-71 and are funded without tax dollars or expenditures from the operating budget of the Court.

Major Goals

- ◇ To seek new innovative programs focusing on rehabilitation through government grants and funding through collection of supervision fees under OCGA 15-11-71.
- ◇ To identify and enhance programs such as the MRT, Breaking the Chains, Vista and Tomorrow's Man court ordered to rehabilitate Fayette County delinquents and incorporate scholarship awards to children who meet financial hardship criteria for these programs.
- ◇ Allocate funds for teaching seminars to be given to appropriate local agencies with appropriate themes.
- ◇ Assist and support the DART program for drug and alcohol rehabilitation of children
- ◇ Allocate funds for psychological evaluations under collected supervision fees with indigent guidelines to be used for qualification.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Operating	15,173	20,000	9,195	15,000
Total Appropriations	\$ 15,173	\$ 20,000	\$ 9,195	\$ 15,000

Department:	Law Library	Cost Center:	20520750
Function:	Judicial	Fund:	Special Rev

Mission Statement

Effectively provide citizens with access to the most current legislation through hardback legal texts and internet access services

Major Department Functions

- ◇ Acquire and maintain materials for the County law library by utilizing monies collected from a surcharge on all cases.
- ◇ To provide Fayette County citizens an atmosphere that is conducive to legal research

Major Goals

- ◇ Provide the Fayette County general public with the most current legislation. Access will be provided in hardback legal texts and up-to-the-minute on-line services.
- ◇ To improve efficiency with additional computers and printers to maximize access to on-line services for citizens.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
Operating	\$ 38,915	\$ 40,000	\$ 35,465	\$ 50,000
Total Appropriations	\$ 38,915	\$ 40,000	\$ 35,465	\$ 50,000

Department:	Magistrate Court	Cost Center:	10020400
Function:	Judicial	Fund:	General

Mission Statement

To operate as a Magistrate Court pursuant to Georgia law consistent with the highest standards and best practices while being responsible to Fayette Citizens and taxpayers. In addition, we will provide an impartial forum to deliver timely, neutral, and just resolutions of civil and criminal cases through uniform and coherent application of the US Constitution and the laws of the State of Georgia. The Judges, Constables, and staff are committed to strengthen and uphold our participation in the Judicial Process by ensuring compliance with statutes and to facilitate interaction between the Public, Judges, Attorneys, parties and other governmental agencies.

Major Department Functions

Judge Functions:

- ◇ Preside over all sessions of court ensuring compliance Georgia Law and Court Rules.
- ◇ To receive evidence and testimony and make judgments concerning all civil and criminal matters brought before the Fayette Magistrate Court.
- ◇ To issue and sign arrest warrants, search warrants, citizen applications and warrants, set bonds, and set special conditions of bond. the Fayette Magistrate Court.
- ◇ To issue and sign Temporary Protective Orders pursuant to the authority delegated by the Superior Court.
- ◇ To enter Orders on Garnishments, Dispossessories, Abandon Vehicles, Foreclosure of Personal Property, and all other general civil matters.
- ◇ To review and authorize the setting of calendar.
- ◇ To Order the disbursement of funds in the Registry of the Court.
- ◇ To consider and enter Orders on all Motions or other requests made by any Party to the Court.
- ◇ To coordinate operations with the Clerk, Court Services, Prosecutors, Public Defenders, Parties, and Attorneys.
- ◇ To communicate and coordinate with all other Fayette County, Georgia, and Federal departments and agencies on issues related to Magistrate functions.
- ◇ To represent the Fayette Magistrate Court at all times with the highest standards of professionalism, ethics, and courtesy to all citizens and individuals of all government departments.

Administrative Functions by the Judges and Staff:

- ◇ Administrative Division: To accurately and timely balance reports. Ensure confidentiality of personnel records and payroll. Prepare budget and reconcile expenditures. Ensure cooperation with all other agencies.
- ◇ Attend all sessions of Magistrate Court ensuring compliance of all Georgia statutes and Court rules.
- ◇ Ensure compliance of civil & criminal documents; and assist judges with research and preparation of Orders and Judgments.
- ◇ To represent the Fayette Magistrate Court at all times with the highest standards of professionalism, ethics, and courtesy to all citizens and individuals of all government departments.

Department:	Magistrate Court	Cost Center:	10020400
Function:	Judicial	Fund:	General

- ◇ Constable Division: Receive and process large volume of Civil papers (civil, claims, dispossessories, garnishments, etc.) for legal service and to serve daily to all parts of the county. Schedule, coordinate, and oversee evictions for multiple locations to ensure a safe and lawful process. Assist citizens encountering mechanical breakdown by providing safety until assistance arrives.
- ◇ To maintain proof of all service of documents for every civil matter.
- ◇ To maintain status as sworn officers in Georgia.
- ◇ To represent the Fayette Magistrate Court at all times with the highest standards of professionalism, ethics, and courtesy to all citizens and individuals of all government departments.

Major Goals

- ◇ To operate the Court and manage the Judicial Office on a Budget.
- ◇ To handle the projected increase in workload efficiently and professionally.
- ◇ To smoothly implement improvements to systems and operations consistent with the law and Magistrate functions.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 494,521	\$ 535,323	\$ 532,709	\$ 524,092
Operating	25,716	27,602	26,125	30,631
Capital Outlay	691	700	-	-
Total Appropriations	\$ 520,928	\$ 563,625	\$ 558,834	\$ 554,723

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	7.000	7.000	7.000	7.000

WORKLOAD INDICATORS	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Projected
<u>CRIMINAL</u>				
Criminal Cases Filed	3,256	3,768	4767	4770
Number of Criminal Proceedings	n/a	n/a	n/a	n/a
Number of Criminal Scanned Pages	n/a	n/a	n/a	n/a
Felony Warrants Issued	1,546	1,700	2,177	2,180
Misdemeanor Warrants Issued	871	802	1,056	1,060
Bond Hearings	1,256	1,577	1,759	1,760
Preliminary Hearings	513	616	590	595
Preissuance Hearings	36	54	48	50
Bad Check Hearings	3	1	-	1

Department:	Magistrate Court	Cost Center:	10020400
Function:	Judicial	Fund:	General

WORKLOAD INDICATORS (Con't)	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Projected
TOTAL NUMBER OF HEARINGS	1,808	2,248	2,397	2,406
<u>CIVIL</u>				
Civil Cases Processed	4,590	5,173	6,078	6,100
Civil Cases Filed	2575	2,904	3,548	3,550
Civil Cases Disposed	1,990	2,269	2,530	2,550
Number of Civil Proceedings	17,442	18,561	21,985	22,000
Number of Civil Scanned Pages	n/a	56,206	69,549	69,600
Number of Civil Hearings Scheduled	655	866	1,043	1,050
Number of Civil Bench Trials Scheduled	117	107	154	160
Number of Calendars Generated	95	63	57	60
TOTAL HEARINGS AND TRIAL SCHEDULED	867	1,036	1,254	1,270
Self represented litigants	545	698	1,469	1,500
Interpreters	17	22	21	22

Department:	Judicial Non - Departmental	Cost Center:	10020090
Function:	Judicial	Fund:	General

Major Department Functions

This is a cost center used to account for expenditures not allocated to individual Judicial System departments

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	0	73,228	73,228	144,016
Operating	\$ 254,739	\$ 301,038	\$ 300,220	\$ 370,080
Capital Outlay	12,826	-	-	-
Total Appropriations	\$ 267,566	\$ 374,266	\$ 373,448	\$ 514,096

Department:	Probate Court	Cost Center:	10020450
Function:	Judicial	Fund:	General

Mission Statement

To provide Probate Court services to the public as mandated by Georgia Law

Major Department Functions

◇ Descendant's estates, guardianships and conservatorships of minors and adults, issuance of marriage licenses, issuance of orders for involuntary evaluation due to mental illness, drug use or alcohol use, issuance of weapons carry licenses, issuance of fireworks display permits, issuance of certificates of residence, issuance of birth and death certificates for GA Dept. of Vital Records, acceptance of passport application for US Dept. of State and other miscellaneous duties as required by Georgia Law.

Major Goals

◇ To provide thorough, competent, efficient service to the citizens of Fayette County.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 559,702	\$ 646,922	\$ 622,150	\$ 632,003
Operating	\$ 41,279	\$ 44,703	\$ 45,827	\$ 49,141
Capital Outlay	\$ 949	\$ 1,000	\$ 633	\$ 3,900
Total Appropriations	\$ 601,930	\$ 692,625	\$ 668,610	\$ 685,044

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	8.125	8.125	8.125	8.125

Department:	Public Defender	Cost Center:	10020800
Function:	Judicial	Fund:	General

Major Department Function

◇ The State of Georgia passed the Georgia Indigent Defense Act of 2003. The provision of this act were implemented beginning July 1, 2004 with the hiring of a Public Defender for each Judicial Circuit of Georgia. The office became fully operational on January 1, 2005. It serves the following counties: Fayette, Spalding, Pike and Upson.

◇ The contract with the Public Defenders Office and Fayette County is for handling Superior Court and Juvenile Delinquency cases.

◇ The County additionally has contracted with this office to handle State Court, Juvenile Deprivations and Magistrate Court.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
Personal Services	\$ 2,086	\$ 4,238	\$ 4,797	\$ 1,630
Operating	\$ 612,974	\$ 1,037,509	\$ 1,036,465	\$ 1,068,138
Total Appropriations	\$ 615,060	\$ 1,041,747	\$ 1,041,262	\$ 1,069,768

Department:	State Court Judge	Cost Center:	10020330
Function:	Judicial	Fund:	General

Mission Statement

It is the mission of the State Court of Fayette County to:

1. Uphold and defend the Constitution and laws of the State of Georgia and these United States, as well as the ordinances duly passed by the Fayette County Commission;
2. Treat with fairness and dignity all persons coming before the Court, no matter their station or circumstances in life;
3. Administer justice uniformly and impartially, without prejudice or favor to any party;
4. Provide an open forum for the redress of grievances, both public and private;
5. Maintain the highest standards of judicial ethics and conduct;
6. Efficiently and effectively dispose of all cases on the State Court's civil and criminal dockets in a timely manner and in accordance with the law;
7. Through the DUI/Drug Court, to identify and educate those with addictions through accountability and treatment to strengthen our community in a collaborative court setting;
8. Through the Veterans Treatment Court, to identify and assist those in our community who have served our country and now need assistance and treatment while navigating their legal issues.

Major Department Functions

- ◇ The State Court has jurisdiction, within the territorial limits of the county, over all criminal matters below the grade of felony, including misdemeanors, traffic violations, and county ordinance violations.
- ◇ The State Court has jurisdiction over all civil matters, without regard to the amount in controversy, concurrent with the Superior Courts, unless the Superior Courts have exclusive jurisdiction (i.e. disputes concerning title to land, divorce, child custody, etc.).
- ◇ The State Court also has jurisdiction over the review of decisions of other courts as provided by law.

Major Goals

- ◇ Significantly expedite the handling of civil cases in Fayette County by providing an alternative to Superior Court for filing these actions.
- ◇ Effectively administrate traffic violation cases, which is anticipated to increase due to the adoption of an electronic citation program by the Sheriff's Department.
- ◇ Improve the efficiency of the State Court through the use of technology, (i.e. calendaring and docketing, electronic communication with the public)

Department:	State Court Judge	Cost Center:	10020330
Function:	Judicial	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 372,351	\$ 439,592	\$ 420,400	\$ 436,923
Operating	135,646	138,243	104,691	109,780
Capital Outlay	1,886	-	4,990	-
Total Appropriations	\$ 509,884	\$ 577,835	\$ 530,081	\$ 546,703

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	3.625	3.625	3.625	3.625

Department:	State Court Solicitor	Cost Center:	10020320
Function:	Judicial	Fund:	General

Mission Statement

The mission of the Office of the Solicitor General of the State Court of Fayette County is to investigate, charge, and prosecute misdemeanor violations of Georgia Statutes and County Ordinances that occur in Fayette County. The Solicitor General is charged with ensuring that all misdemeanor cases occurring in Fayette County are handled in a manner that guarantees an efficient and equitable administration of justice. The Solicitor General ensures that all persons involved in the criminal process are treated in a courteous and professional manner.

Major Department Functions

- ◇ The State Court Solicitor-General serves as the prosecutor in: misdemeanor, traffic and ordinance cases in Fayette County State Court.
- ◇ The State Court Solicitor-General aids in ALS Hearings and attends motion hearings.
- ◇ The State Court Solicitor-General serves as the prosecutor in Magistrate Court.
- ◇ The State Court Solicitor-General aids with conflict cases throughout the State.

Major FY 2025 Goals

- ◇ Ensure that all misdemeanor cases occurring in Fayette County are handled in a manner that administers justice efficiently and equitably.
- ◇ Efficiently handle traffic and ordinance cases.
- ◇ To make sure that all persons involved in the criminal process are treated in a courteous and professional manner.
- ◇ To continue our assistance in Magistrate Court and with ALS hearings.
- ◇ To inform County and municipal law enforcement agencies on changes in the law and to aid them with interpretation.
- ◇ To provide the citizens of Fayette County with information on crime prevention.
- ◇ Aid in other jurisdictions when requested and appointed Solicitor General Pro Tempore.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
Personal Services	\$ 935,375	\$ 1,058,007	\$ 1,023,998	\$ 1,050,570
Operating	28,147	35,886	27,672	37,929
Capital Outlay	3,601	50	55	55
Total Appropriations	\$ 967,123	\$ 1,093,943	\$ 1,051,724	\$ 1,088,554

Department:	State Court Solicitor	Cost Center:	10020320
Function:	Judicial	Fund:	General

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	8.700	8.700	8.700	8.700

PERFORMANCE MEASURES FOR COST CENTERS: 10020320	2020 Actual	2021 Actual	2022 Actual	2023 Actual
State Court Criminal	851	1,055	1,092	1,227
State Court Traffic	1,718	2,558	2,415	3,488
State Court Ordinance	218	205	260	391
State Court - Pre-Accusation Pre-Trial Intervention	40	73	88	215
State Court Revocations, Special Set Pleas, PTI's & Drug Ct. (calendar)	556	641	1,071	1,215
State Court Bench Trials (calendar)	142	550	457	492
State Court Jury Trials (Calendar Count)	253	504	1,431	1,715
State Court Ordinance (1st Appearance, Arraignment, Bench Trials)	327	329	319	556
Arraignment (Calendar Count)	934	1,209	1,063	1,220
Arraignment (Traffic Calendar Count)	2,241	2,998	2,913	3,730
Alternative Language	30	29	42	178
Miscellaneous Hearings and Bench Warrants (Calendar Count)	187	504	474	748
ALS Hearings (Calendar Count)	30	235	207	200
Juvenile Court (Calendar Count)	-	-	-	-
Special Appointments	3	3	3	3
Phone Calls, Appointments, Walk-Ins (estimate for the year)	10,000	17,000	19,500	19,500
Magistrate Court Pre-Accusation PTI's	-	4	-	-
Magistrate Court First Appearance / calendar count	-	-	120	125
Magistrate Court Arraignment / calendar count	-	-	-	-
Magistrate Court Pre-Issuance / calendar count	-	-	2	-
Magistrate Court Preliminary / calendar count	-	-	-	-
Magistrate Court Revocations / calendar count	-	-	-	-
Magistrate Court Trials / calendar count	-	-	-	-
Magistrate Court Misc. Hearings / calendar count	-	5	2	-
Victim Witness (21850553)	2020 CY Actual	2021 CY Actual	2022 CY Actual	2023 CY Actual
Victim Assisted - Criminal Case with victims	453	400	580	486
Victim Assisted - Ordinance estimates	6	3	3	10
Victim Assisted - Traffic estimates	3	30	30	42
Victim Assisted - Magistrate estimates Hearings (Bond, Warrants, Pre-Issuance)	120	130	120	125
Speaking Engagements and Victim Impact Panel, Protocol, PD Training, DVTF	2	5	4	0
Victim Non-case walk-ins and phone consultations, emails	4,680	2,100	2,000	6,820

Department:	State DUI Court	Cost Center:	21420330
Function:	Judicial	Fund:	Special Rev

Mission Statement

Identify and educate those with addictions through accountability and treatment to strengthen our community in a collaborative court setting.

Major Department Functions

The DUI Court is a team concept involving Judge(s), the Solicitor-General, Law Enforcement, the Public Defender's Office, private attorney, Probation Officers, licensed substance abuse treatment professionals, testing professionals, community liaisons, pharmacist and court coordinator. All Team members work together to support each participant in addressing and combating the substance abuse issues that brought them into the criminal justice system. The Team meets twice a month to review the progress of every participant. Also, twice a month participants attend DUI court to meet with the Team and receive an update on their progress.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 128,593	156,865	\$ 145,934	151,258
Operating	251,801	226,309	237,106	186,813
Capital Outlay	4,057	-	-	-
Other Cost	-	-	-	4,601
Total Appropriations	\$ 384,450	\$ 383,174	\$ 383,040	\$ 342,672

Department:	Superior Court Judges	Cost Center:	10020151
Function:	Judicial	Fund:	General

Major Department Function

The Judges, Court Reporter cost center accounts for the following:

- ◇ Fayette County's allocation of the Griffin Judicial Circuit (Fayette, Pike, Spalding, and Upson County) Superior and Juvenile Courts expenditures.
- ◇ Expenditures of Fayette County's local superior court.

Major Goals

- ◇ Maintain a low crime rate level by administering justice to criminals in a timely manner.
- ◇ Keep the cost of the court system to a minimum.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Griffin Judicial Circuit Superior Court - Contract Services	453,839	494,426	494,426	492,841
Griffin Judicial Circuit Juvenile Court - Contract Services	100,761	112,531	112,531	116,210
Operating	43,177	101,050	101,041	78,050
Total Appropriations	597,777	708,007	707,998	687,101

Department:	Victims Assistance	Cost Center:	21820200
Function:	Health and Welfare	Fund:	Special Rev

Mission Statement

To prevent domestic violence through awareness programs, educational training, and providing safe environments for the victims and their families, utilizing legal advocacy, emergency shelters and transitional housing.

Major Department Functions

- ◇ Aid victims of misdemeanor crimes.
- ◇ Provides crisis intervention and court accompaniment.
- ◇ Provides criminal justice information and notification of hearings and outcomes of hearings.
- ◇ Assists victims in obtaining services from other agencies.

Major FY 2025 Goals

- ◇ Provide safety to victims of domestic violence by addressing safety and basic needs.
- ◇ Implement innovative programs to address housing barriers to increase housing stability as survivors exit temporary housing solutions such as the emergency shelter.
- ◇ Provide legal advocacy to victims of domestic violence by assisting victims in navigating the court processes and by increasing knowledge to victims of legal remedies available to them.
- ◇ Improve coordinated community response throughout the Griffin Judicial Circuit in conjunction with all agencies providing services to victims.
- ◇ Increase agency community presence to build awareness of domestic violence within our local faith-based and business communities.
- ◇ Build collaborative partnerships to increase services available and accessible to victims.
- ◇ Diversify our funding portfolio in the effort to fill funding gaps with the anticipated reduction in federal grant funding.

Significant Expenditures and Staffing Changes

- ◇ This program became operational in FY 1999 and is totally funded by assessments against criminal defendants and State grants.
- ◇ Additional funding began in FY 2023 for an attorney and secretary to assist the State Court Solicitor-General with victim assistance.
- ◇ Additional funding will begin in FY 2007 for an investigator to assist the Solicitor-General with victim cases.
- ◇ Funding is included for Promise Plate, which is a State certified program, who are eligible to receive Victim Assistance funds. This funding began in FY 2003.

Department:	Victims Assistance	Cost Center:	21820200
Function:	Health and Welfare	Fund:	Special Rev

- ◇ Funding for the District Attorney's Victim Assistance program is included in his budget. This funding began in FY 2003.
- ◇ FY 2010 staffing changes Attorney, Investigator, and Deputy Clerk II positions were moved into Solicitor-General Budget leaving only Victim Advocate.
- ◇ FY 2014 staffing changes Victim Advocate was moved into Solicitor-General Budget.
- ◇ FY 2016 added Victim Advocate position fueled by a Federal VOCA Grant.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
District Attorney/Victims Assistance Program	135,000	135,000	135,000	143,951
Domestic Violence Services (Promise Place)	20,000	20,000	20,000	20,000
Total Appropriations	\$ 155,000	\$ 155,000	\$ 155,000	\$ 163,951

Department:	911 Communications	Cost Center:	21530800
Function:	Public Safety	Fund:	Special Rev

Mission Statement

The Fayette County 911 Communications Center is the relay point for the dissemination of information to public safety field units from the general public and between public safety field units and agencies. The relay of this information is of vital importance in the protection of life and property. The Fayette County 911 Communications Center is committed to providing efficient, effective public safety communications to the agencies it serves as well as continuing to educate the community about Next Generation 911.

Major Department Functions

- ◇ The Fayette County 911 Communications Center is committed to promoting the public health, safety and welfare by discrimination of emergency and non-emergency information between Public Safety agencies and the communities they serve.
- ◇ The center will provide continuous radio, telephone and teletype communication of both an emergency and routine nature for all the Public Safety agencies in Fayette County, 24 hours a day, seven days a week.
- ◇ Protect and maintain the confidential nature of the work conducted in the Communications center.
- ◇ Maintain Center equipment:
 - Back up Power Resources
 - Administrative and Emergency Telephone System
 - 911 Telephone Lines
 - Administrative Telephone Lines
 - Multi-channel Portable and Mobile Radio System
 - Radio and Telephone Voice recording System
 - Computer Aided Dispatch (CAD)
 - Criminal Justice Information System
- ◇ Achieve compliance with mandated certifications and standards.

Major Goals

- ◇ Complete Phase II and initiate Phase III of the Public Safety Radio System
- ◇ Complete AC system equipment room project
- ◇ Create a comprehensive 3-5 year plan for the Center (equipment and services)
- ◇ Update the COOP and the 911 Center's Emergency Evacuation Plan
- ◇ Implementation of Carbyne 911 Technology
- ◇ Implementation of FSC and LE APCO Guide Cards
- ◇ Continue education and advanced training of personnel

Department:	911 Communications	Cost Center:	21530800
Function:	Public Safety	Fund:	Special Rev

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 2,512,071	\$ 3,255,104	\$ 2,893,914	\$ 3,416,780
Operating	1,044,641	1,302,257	1,382,124	1,474,109
Capital Outlay	7,142	45,800	8,005	716,000
Interfund Charges	161,512	187,130	187,130	209,964
Other Cost	-	-	-	96,379
Total Appropriations	\$ 3,725,366	\$ 4,790,291	\$ 4,471,173	\$ 5,913,232

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Adopted	FY 2025 Adopted
Total Personnel	36.735	37.000	37.000	37.000

Department:	Animal Control	Cost Center:	10030910
Function:	Public Safety	Fund:	General

Mission Statement

Dedicated to promoting healthy relationships between the citizens of Fayette County, and companion animals and wildlife.

Major Department Functions

- * Enforce Federal, State, and Local laws pertaining to animal control and cruelty
- * Educate the citizens of Fayette County and its municipalities with respect to responsible pet ownership
- * Provide short-term sheltering and care to stray and abandoned animals
- * Create opportunities for pet adoption through shelter care and management, maintain a good working relationship with the Fayette County Humane Society, animal rescues, and other organizations
- * Monitor the community for disease outbreak
- * Ensure appropriate testing and quarantine of animals suspected of infection
- * Provide proper and humane euthanasia for animals when necessary

Major Goals

- * Conduct proactive patrols and create a visual presence where high rates of violations are occurring.
- * Manage increasing call loads efficiently and continue working with other law enforcement agencies
- * Continue cooperation with local animal rescue groups to reduce time animals spend in the shelter.
- * Create interactive programs to educate the public on proper care and treatment of animals in accordance with local and county ordinances.
- * Provide excellent customer service and care to citizens visiting the shelter.
- * Host community awareness events for the public to provide insight into shelter operations

Department:	Animal Control	Cost Center:	10030910
Function:	Public Safety	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 514,296	\$ 593,508	\$ 491,799	\$ 646,740
Operating	77,210	78,249	101,967	147,649
Capital Outlay	-	-	-	4,760
Total Appropriations	\$ 591,505	\$ 671,757	\$ 593,766	\$ 799,149

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 20224 Budget	FY 2025 Adopted
Total Personnel	8.000	8.000	8.000	9.000

WORKLOAD INDICATORS	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual
Animals impounded	750	765	762	750
Visitors	8,245	8,500	8,600	9,000
Court Cases	160	175	165	150
Enforcements	180	180	190	175
Complaint calls received	1,750	1,825	1,815	1,800
Vicious or biting animals calls received	45	54	54	54
Animals adopted	269	225	218	220

PERFORMANCE MEASURES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual
Rabies tests	42	25	35	35
Animals sent to rescue	175	165	170	155
Animals handled	750	906	768	750
Animals adopted	218	220	245	250
Revenue collected for adoptions and reclaim fees	\$ 33,492	\$ 36,091	\$ 31,250	\$ 33,250

Department:	Confiscated Property- Federal	Cost Center:	21230390
Function:	Public Safety	Fund:	Special Rev

Major Department Functions

◇ Funds received from federal forfeitures that by law are to be used for the enhancement of law enforcement. Due to the uncertainty of the collection of funds no original budget is prepared. At year-end budget adjustments are prepared and approved by the BOC to comply with Georgia law and present a balanced budget for this fund.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Operating	123,901	111,212	111,209	-
Capital Outlay	50,502	35,952	35,952	-
Total Appropriations	\$ 174,403	\$ 147,164	\$ 147,161	\$ -

Department:	Confiscated Property- State	Cost Center:	21030390
Function:	Public Safety	Fund:	Special Rev

Major Department Functions

◇ Funds received from state forfeitures that by law are to be used for the enhancement of law enforcement. The budget for this cost center is prepared by the Sheriff's Office.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Operating	\$ 2,050	\$ 32,356	\$ 32,354	-
Capital Outlay	\$ 8,809	\$ 20,081	\$ 20,081	-
Total Appropriations	\$ 10,859	\$ 52,437	\$ 52,435	\$ -

Department:	Confiscated Property- U.S. Customs	Cost Center:	21130390
Function:	Public Safety	Fund:	Special Rev

Major Department Functions

◇ Funds received from US Customs forfeitures that by law are to be used for the enhancement of law enforcement. Due to the uncertainty of the collection of funds no original budget is prepared. At year-end budget adjustments are prepared and approved by the BOC to comply with Georgia law and present a balanced budget for this fund.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Operating	15,180	500	500	-
Capital Outlay	36,500	27,232	27,232	-
Total Appropriations	\$ 51,680	\$ 27,732	\$ 27,732	\$ -

Department:	Coroner	Cost Center:	10030700
Function:	Public Safety	Fund:	General

Major Department Functions

- ◇ The County Coroner investigates and establishes the cause of death for situations involving external violence, unattended death, contagious disease, sudden death or industrial accident.
- ◇ The County Coroner is responsible for issuing death certificates.
- ◇ The Coroner is compensated according to Option II of the Georgia Law section 45-16-27. Compensation is on a fee basis at a rate of \$175 per case for non jury death investigations and \$250 per case for jury death investigations.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 137,565	\$ 140,438	\$ 131,513	\$ 111,597
Operating	38,213	37,812	30,655	44,393
Total Appropriations	\$ 175,778	\$ 178,250	\$ 162,167	\$ 155,990

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	3.625	3.625	3.625	3.625

Department:	Sheriff's Office- Criminal Investigations	Cost Center:	10030321
Function:	Public Safety	Fund:	General

Mission Statement

The mission of the Fayette County Sheriff's Office Criminal Investigation Division is to serve all people within our jurisdiction with respect, fairness and compassion. We are committed to the protection of life and property. We will enforce county, state, and federal laws in a fair and impartial manner. We will strive to improve the quality of life in our county by seeking the truth, while protecting the individual rights of each of our citizens, and maintaining respect for human dignity. We will combat crime by conducting prompt and diligent investigations. Members of the Criminal Investigations Division which include General and Juvenile Investigators, School Resource Officers, Narcotics and Warrant Investigators as well as Crime Scene Investigators will strive to use all technological resources combined with traditional investigative methods to solve crimes, arrest suspects and their accomplices, locate fugitives and missing persons as well as recovering stolen property.

Major Department Functions

- ◇ Provide intensive follow-up investigations to criminal cases, which are not resolved during the initial response to the call for service.
- ◇ Provide extra support to the Field Operations Division when necessary for perimeter containment.
- ◇ To conduct detailed investigations into the flow of illegal drugs into Fayette County and to successfully prosecute the distributors, manufacturers and users of these drugs.
- ◇ To conduct the following investigations: Crimes Against the Person (Violent), Drug or Drug related Crimes, Property Crimes, White Collar Crimes, Internal Affairs, and the Identification and Recovery of Evidence.
- ◇ To serve Warrants for Arrest as well as execute Search and Seizure Warrants.
- ◇ To ensure all Sex Offenders are compliant with the law and to maintain the Sex Offender registry of Fayette County which entails updating the Offender Watch Website, posting the list in the Sheriff's Office, other main government buildings as well as providing the complete list to every school (both public and private) in Fayette County.
- ◇ To support the activities of all other Divisions of the Sheriff's Office to provide the citizens of the county with instructions as to crime prevention and assisting in Neighborhood Watch programs.
- ◇ To maintain complete thorough records of evidence both physical and photographic to be used in the prosecution of cases.
- ◇ To provide on-site security, investigation, and law enforcement engagement to every Elementary, Middle, and High School within Fayette County with the continued use of certified School Resource Officers.
- ◇ To ensure every fifth grader in Fayette County Schools is presented and graduates from the C.H.A.M.P.S. (Choosing Healthy Activities and Methods Promoting Safety) program which teaches students what they need to successfully avoid the obstacles of drugs, alcohol, and tobacco abuse; gangs and violence; peer pressure and bullying; and internet safety.

Department:	Sheriff's Office- Criminal Investigations	Cost Center:	10030321
Function:	Public Safety	Fund:	General

◇ To provide the citizens of Fayette County and other Law Enforcement Agencies or Divisions with specialized support units such as the Crime Scene Unit, the Special Operations Section (SOS), Customs/Homeland Security investigations, fugitive investigations conducted by the Southeast Regional Fugitive Task Force, and in participation with the David Wilhelm Organized Crime Drug Enforcement Task Force (OCDETF) program and the William J. Foy Transnational Organized Crime Task Force (FBI).

Major Goals

- ◇ To maintain the current low crime rate enjoyed by the Citizens of Fayette County.
- ◇ Through training and by working closely with other local, state and federal agencies to continue the proactive fight against illegal narcotics flowing into, being distributed to, being manufactured by and used by citizens of Fayette County.
- ◇ To thoroughly work investigations of crimes committed against Juveniles and crimes committed by Juveniles. Juvenile investigations will continue to be conducted with compassion and fairness for all parties involved.
- ◇ Continue to update the Automated Fingerprinting Information System (AFIS) to conduct criminal history checks through both, the Georgia Bureau of Investigations (GBI) and the FBI databases.
- ◇ Continue use and collection of data with the Integrated Ballistic Identification System (IBIS) which provides timely and actionable intelligence for the investigation of firearm-related crimes. This system is the backbone of the Bureau of Alcohol, Tobacco, Firearms and Explosives' (ATF) National Integrated Ballistic Information Network (NIBIN) which links ballistic intelligence nationwide.
- ◇ The Crime Scene Unit will also continue with its goal to arm every parent of Fayette County with the tools and information needed to identify their child in case of an emergency.
- ◇ To continue to provide citizens with the most well trained K9 Unit for use in various operations to include searches for missing or fleeing persons, drug detection and community engagement.
- ◇ To receive the most up to date specialized training for investigations within the rapidly changing crimes committed through the Internet, of identity theft and financial fraud.
- ◇ To continue the acquisition of the best and most up to date data bases that provide investigators with the most accurate information available.
- ◇ To provide the citizens of Fayette County with the highest level of community oriented law enforcement.
- ◇ To continue the use of computer based programs such as Next Door, Nixle and Offender Watch which arm the citizens of Fayette County with information.

Department:	Sheriff's Office- Criminal Investigations	Cost Center:	10030321
Function:	Public Safety	Fund:	General

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Budget	FY 2025 Adopted
APPROPRIATIONS				
Personal Services	\$ 3,899,927	\$ 4,759,497	\$ 4,713,957	\$ 3,153,065
Operating	518,877	544,991	548,154	446,505
Capital Outlay	25,385	10,370	39,731	18,955
Total Appropriations	\$ 4,444,188	\$ 5,314,858	\$ 5,301,842	\$ 3,618,525

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	41.00	41.00	44.00	29.00

Note: The reduction in staff for FY25 was due to the creation of a new Division in the SO.

WORKLOAD INDICATORS	2020 Actual	2021 Actual	2022 Actual	2023 Actual
Criminal Investigations				
General Investigations/Murder, Burglary, Theft & Fraud	761	771	945	1,050
Juvenile Investigations	29	49	54	90
Department of Family & Children Services - Referrals	810	1,225	397	650
Arrests	66	101	224	149
Consent Searches	741	1,030	1,525	1,140
Search Warrants Executed	286	354	463	380
Crime Scene Unit				
Persons Fingerprinted	2,401	575	575	283
Crime Scenes Processed -				
Accidents	29	41	43	28
Crimes against persons	79	113	117	94
Crimes against property	204	195	169	143
Miscellaneous scenes	3	1	-	-
AFIS runs	27	14	12	12
GCIC validations	212	239	318	210
Evidence Handling and Testing				
Items processed in-house	31	42	37	35
Marijuana tested	127	5	n/a	n/a
Weapons Test Fired	n/a	n/a	n/a	115
Casings Tested NIBINS	n/a	n/a	n/a	123
Items processed into evidence	1,557	2,141	2,459	5,381
Items transferred to GBI Crime Laboratory	221	191	241	273
Items of evidence destroyed	4,030	3,788	4,567	2,459
Assisting other Agencies	10	9	15	14
Special Operations *				
Crime Suppression				
Incident Reports	44	25	38	13
Cases Assigned	n/a	n/a	n/a	46
Arrests	32	37	46	25
Warrant Section				
Agency Criminal Arrest Warrants issued	3,103	3,680	4,261	5,080
Arrests on Warrants	85	153	121	150
Service Attempts	221	449	329	487
SERFTF (South East Regional Fugitive Task Force)				
Arrests for Agent assigned	220	213	79	87

Department:	Sheriff's Office- Criminal Investigations	Cost Center:	10030321
Function:	Public Safety	Fund:	General

WORKLOAD INDICATORS (con't)	2020 Actual	2021 Actual	2022 Actual	2023 Actual
Customs/Homeland Security Investigations (ICE)				
Investigations - which includes cases of National Security/terrorism, money laundering, and smuggling	55	50	54	60

Department:	Emergency Management, EMS, Fire Services- Summary	Cost Center:	
Function:	Public Safety	Fund:	

Mission Statement

The Fayette County Department of Fire and Emergency Services is dedicated to the protection of Life, Property and the Environment through the delivery of Quality, Cost Effective and Professional Services to the citizens of Fayette County. The department is composed of Emergency Management, Emergency Medical Services and Fire Services.

Major Department Functions

- ◇ Fire & Emergency Services Operations: respond to all calls for service from the public. Extinguish fires, protect life and property, treat sick and injured. Response to community and citizen needs.
- ◇ Fire & Emergency Services Administration: Responsible for all aspects of department human resources, budget administration, Fire and Emergency Services Training, and oversight of the Emergency Medical program.
- ◇ Fire & Emergency Services Preparedness and Community Affairs: Responsible for coordinating service, repairs, and maintenance of all apparatus, vehicles, facilities, and equipment. Responsible for fire engineering, commercial building inspections, public education, and fire investigations.
- ◇ Emergency Management Agency: Serves as the point of contact with the State EMA officials (GEMA) to coordinate disaster response and recovery for the county and municipalities.

WORKLOAD INDICATORS	2020 Actual	2021 Actual	2022 Actual	2023 Actual
Fires	118	163	172	173
Service calls	807	892	1,021	1,037
Good intent calls	603	574	637	631
Inspections	800	578	425	914
Pre-plans completed	1,160	1,170	1,107	1,184
Hydrants serviced	4,296	4,296	4,296	4,306
Investigations	20	24	25	26
Safety programs	36	44	92	92
Rescue/medical incidents	6,993	8,153	8,753	8,944
Fire loss	\$1,489,772	\$2,166,560	\$3,795,622	\$1,936,084

PERFORMANCE MEASURES	2020 Actual	2021 Actual	2022 Actual	2023 Actual
Avg response time - Fire units	6:04	5:49	5:44	4:56
NFPA standard	6:00	6:00	6:00	6:00
Avg response time - Ambulance	6:30	6:30	6:15	6:18
NFPA standard	9:20	9:20	9:20	9:20
Cardiac survival rate - Fayette County	15%	24%	32%	27%
Cardiac survival rate - National	12%	12%	12%	12%

Department:	Emergency Management	Cost Center:	10030930
Function:	Public Safety	Fund:	General

Major Department Functions

Under the umbrella of Fire and Emergency Services and funded in the General Fund.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 294,336	\$ 321,874	\$ 325,282	\$ 323,853
Operating	73,853	85,132	76,119	78,824
Capital Outlay	9,848	12,390	11,150	10,600
Total Appropriations	\$ 378,036	\$ 419,396	\$ 412,551	\$ 413,277

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	3.000	3.000	3.000	3.000

Department:	Emergency Medical Services (EMS)	Cost Center:	27230600
Function:	Public Safety	Fund:	Special Rev

Major Department Functions

Under the umbrella of Fire and Emergency Services and funded in the Emergency Medical Services Special Revenue Fund.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 3,107,229	\$ 3,716,585	\$ 3,581,895	\$ 3,834,463
Operating	760,721	785,747	769,337	864,385
Capital Outlay	27,232	29,624	27,558	46,619
Interfund Charges	145,890	178,545	178,545	197,001
Other Cost	-	-	-	106,348
Total Appropriations	\$ 4,041,072	\$ 4,710,501	\$ 4,557,335	\$ 5,048,816

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	33.00	33.00	36.00	36.00

Department:	Sheriff's Office- Field Operations	Cost Center:	10030323
Function:	Public Safety	Fund:	General

Mission Statement

The mission of the Fayette County Sheriff's Office, Field Operations Division, is to provide the highest level of safety, service, and security for the people of Fayette County. We ensure that sense of safety, service, and security by embracing the tradition of law enforcement community involvement. Our commitment to the community is evidenced by our personnel being active in not only enforcement measures, but proactive on non-enforcement measures as well.

Major Goals and Objectives

- ◇ To minimize the loss of life, personal injury, and property damage resulting from criminal activity and traffic crashes through proactive enforcement, education, and a comprehensive system of problem solving.
- ◇ To prevent and deter crime through the provisions of the Official Code of Georgia and other laws and ordinances; and the fair and impartial enforcement of the law.
- ◇ To maximize service to the public in need of aid or information, and to assist other law enforcement or public agencies when appropriate.
- ◇ To manage traffic and emergency incidents by promoting the safe and efficient movement of people and goods throughout Fayette County, and to minimize exposure of the public to unsafe conditions resulting from emergency incidents and highway impediments.
- ◇ To protect the public, their property, Fayette County employees, and Fayette County's infrastructure. To collaborate with municipal, county, state, and federal public safety agencies to protect Fayette County.
- ◇ Improve Divisional efficiency by continuing to look for ways to increase the efficiency and/or effectiveness of the Field Operations Division.
- ◇ Continue to improve efficiency by evaluating personnel, schedules and crime analysis to obtain maximum utilization of our human resources to meet identified needs.
- ◇ Evaluate operational strategies concerning our areas of responsibility to ensure that we maintain a proactive response posture and can confront the changing needs of our community.
- ◇ Maintain and expand partnerships and collaborative efforts that assist us in accomplishing our mission and addressing issues and concerns.
- ◇ Maintain security of the Justice Center and all individuals who are conducting business within the numerous offices and courtrooms. This would include securing inmates while awaiting and/or during hearings or trials; employees, attorney's and judges; jurors and other citizens seeking information.
- ◇ With the updated Fayette County Justice Center Security Plan, continue to address any deficiencies to include the build out of the third floor of the Justice Center and upgrades for security systems throughout the building itself.

Department:	Sheriff's Office- Field Operations	Cost Center:	10030323
Function:	Public Safety	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 5,688,407	\$ 6,513,532	\$ 6,564,602	\$ 5,764,339
Operating	915,352	\$ 1,091,991	1,094,178	\$ 755,358
Capital Outlay	39,001	\$ 44,718	52,823	\$ 53,980
Total Appropriations	\$ 6,642,759	\$ 7,650,241	\$ 7,711,603	\$ 6,573,677

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	64.000	64.000	64.000	54.000

Note: The reduction in staff for FY25 was due to the creation of a new Division in the SO.

WORKLOAD INDICATORS	2020 Actual	2021 Actual	2022 Actual	2023 Actual
Dispatched calls for service	15,315	15,389	15,267	14,919
Traffic stops initiated	4,565	6,698	7,011	11,210
Deputy initiated incidents	6,418	6,153	8,787	10,289
Traffic accidents worked	1,501	1,250	1,767	1,834
Citations issued	2,122	3,634	3,720	5,489
Warnings issued	1,095	2,113	1,705	3,031
Incident reports written	2,325	3,695	2,933	3,482
Impounds (not MVA's)	234	261	394	565
Civil papers served/returned	2,134	2,060	2,144	2,685
Mailed Subpoenas	1,455	3,882	5,758	3,222
Hand Served Subpoenas	2,621	4,700	7,688	10,400
Visitors screened through the courthouse entrance	56,389	78,394	105,341	119,197
Parcels Scanned	40,376	60,282	96,742	142,102
Court Sessions Held-All Courts	1,110	1,331	1,498	1,966
Security Checks - Courthouse	516	510	492	498
Firearms Fingerprinting	783	510	1,077	827
Juvenile transports	9	29	99	74

Department:	Fire Services	Cost Center:	27030550
Function:	Public Safety	Fund:	Special Rev

Major Department Functions

Under the umbrella of Fire and Emergency Services and funded in the Fire Services Special Revenue Fund.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 11,437,746	\$ 13,183,872	\$ 12,903,175	\$ 14,006,353
Operating	910,447	926,445	991,609	997,270
Capital Outlay	129,417	493,758	484,875	177,379
Inter-fund Charges	489,441	587,562	587,562	687,395
Other Financing Use	-	-	-	375,870
Total Appropriations	\$ 12,967,052	\$ 15,191,637	\$ 14,967,221	\$ 16,244,267

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	116.00	116.00	123.00	129.00

Department:	Jail Surcharge	Cost Center:	21630355
Function:	Public Safety	Fund:	Special Rev

Major Department Functions

◇ Accumulate sufficient funds from a surcharge on fines and forfeitures collected by the cities and the County courts to provide funding to offset the cost of prisoners meals.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Prisoners Meals	538,442	629,719	629,118	659,207
Total Appropriations	\$ 538,442	\$ 629,719	\$ 629,118	\$ 659,207

Department:	Sheriff's Office All Divisions	Cost Center:	10030xxx
Function:	Public Safety	Fund:	General

Mission Statement

The mission of the Fayette County Sheriff's Office is to safeguard the lives and property of the people we serve, to reduce the incidence of crime, and to enhance public safety while working with the diverse communities to bring awareness and improve their quality of life. Our mandate is to do so with honor, integrity, loyalty and courage while at all times conducting ourselves with the highest ethical standards to maintain public confidence.

The Sheriff's Office is composed of the following divisions: Support Services, Criminal Investigations, Field Operations, and the Jail Division.

BUDGET SUMMARY - ALL DIVISIONS	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 20,069,974	\$ 22,992,726	\$ 22,794,895	\$ 24,000,423
Operating	\$ 4,583,924	\$ 4,613,878	\$ 4,907,812	\$ 4,792,369
Capital Outlay	\$ 131,949	\$ 95,251	\$ 144,565	\$ 191,436
Total Appropriations	\$ 24,785,847	\$ 27,701,855	\$ 27,847,272	\$ 28,984,228

PERSONNEL - (FTE)	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted	FY 2025 Adopted
Support Services	30.000	30.000	30.000	35.000
Criminal Investigations	41.000	41.000	44.000	29.000
Field Operations	64.000	64.000	64.000	54.000
Jail Operations	96.000	96.000	96.000	94.000
Special Operations	n/a	n/a	n/a	26.000
Total Personnel	231.000	231.000	234.000	238.000

Department:	Sheriff's Office- Jail Operations	Cost Center:	10030326
Function:	Public Safety	Fund:	General

Mission Statement

The mission of the Fayette County Jail is to safely and securely confine, in a manner which recognizes individual dignity and rights, persons lawfully charged with a criminal offense, pending formal release from custody.

The Jail is operated under the direction of the Sheriff of Fayette County, in accordance with the collective best interest of the County's taxpayers. The Jail is a full-service detention facility that houses inmates arrested by any law enforcement agency in Fayette County. In addition to housing local inmates, the Jail accepts individuals wanted by other county and state law enforcement agencies.

The primary function of the Jail is to confine inmates for the communities of Fayette County, including both male and female, pretrial and sentenced inmates. The philosophy of the Jail is to ensure that inmates leave the facility no worse physically, emotionally, or psychologically than when they entered. Inmates will be housed in a humane, dignified and constitutional manner until promptly adjudicated or released. Inmates will not be subject to the infliction of punishment other than loss of freedom.

Supervision consistent with the applicable Georgia Sheriff's Association and the American Correctional Association standards will be provided. The Jail will maintain a high degree of staff professionalism through training and education.

Major Goals and Objectives

◇ The Jail Division provides a safe and secure jail facility/environment for both inmates, pre-trial and sentenced, and Jail personnel. With ninety-four (94) approved staff positions, which include administrative staff, supervisors and line officers which consist of Detention Officers and Deputy Sheriff's. To confine inmates for the communities of Fayette County, including both male and female, pretrial and sentenced inmates.

◇ To maintain the facility to the highest degree with adequate personnel. To house inmates in a humane, dignified, and constitutional manner until promptly adjudicated or released.

◇ To ensure that inmates are classified and housed as necessary according to certain legal, gang affiliations and other specifications. To maintain and develop a cultural and symbolic use of language used by gang members and an intimate knowledge of gang disputes and territories. Maintain understanding of the communication used by gangs which typically uses pictures, acronyms, and sign language. Conduct thorough investigations of inmates and others, analyze findings, create dossiers, maintain intelligence software and make classification and other determinations based on collected information. To ensure that inmates are not subjected to the infliction of punishment other than loss of freedom.

◇ To conduct the most secure and cost efficient transport and pick up of inmates from various locations throughout the State of Georgia and United States which includes transport and pick up from hospitals, court, other jail facilities, and state prisons. To maintain the philosophy that inmates leave the facility no worse physically, emotionally, or psychologically than when they entered.

Department:	Sheriff's Office- Jail Operations	Cost Center:	10030326
Function:	Public Safety	Fund:	General

◇ To ensure that the Jail facility which includes housing units, the infirmary, kitchen, laundry and offices are all maintained and operational in the most sanitary, efficient and secure manner. To operate the jail under the direction of the Sheriff of Fayette County, in accordance with the collective best interests of the County's taxpayers.

◇ To provide firearm and other training as necessary to afford Detention Officers have the best chance of successfully completing mandated training to become a certified Deputy Sheriff thereby filling vacant positions within the Sheriff's Office.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	7,355,675	\$ 8,308,458	7,991,325	\$ 8,189,783
Operating	2,424,876	\$ 2,281,774	2,520,058	\$ 2,592,576
Capital Outlay	11,612	\$ 28,341	30,513	\$ 18,762
Total Appropriations	\$ 9,792,164	\$ 10,618,573	\$ 10,541,896	\$ 10,801,121

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	96.000	96.000	96.000	94.000

Note: The reduction in staff for FY25 was due to the creation of a new Division in the SO.

PERFORMANCE MEASURES	2020 Actual	2021 Actual	2022 Estimate	2023 Estimate
Loss of Personnel	32.000	36.000	24.000	30.000

WORKLOAD INDICATORS	2020 Actual	2021 Actual	2022 Actual	2023 Actual
Admissions/Bookings	2,184	2,973	3,865	4,813
% of Increase or Decrease	-55.0%	36.2%	36.0%	24.5%
Average Daily Inmate Population	192	247	234	336
% of Increase or Decrease	-14.0%	29.0%	-5.0%	44.0%
Inmates - Average length of stay in days	42.21	21.09	27.38	25.39
% of Increase or Decrease	118.0%	-50.0%	30.0%	-7.0%
Releases	2,170	2,764	3,577	4,771
% of Increase or Decrease	-55.0%	27.4%	29.0%	33.4%
Transports (Medical)	30	43	69	44
Transports (Interstate Movement)	321	443	668	423
Transports (Intrastate Movement over 50 miles)	265	126	229	227

VIPER Team

Training Hours	* Not Previously Quantified	45
Activations	* Not Previously Quantified	4

Department:	Public Safety- Non Departmental	Cost Center:	10030090
Function:	Public Safety	Fund:	General

Major Department Functions

Cost center used to account for expenditures that are not allocated to individual Public Safety departments.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ -	\$ 431,139	\$ 431,139	\$ 801,213
Operating	1,082,049	1,499,873	1,496,438	1,286,827
Total Appropriations	\$ 1,082,049	\$ 1,931,012	\$ 1,927,577	\$ 2,088,040

Department:	Sheriff's Office- Support Services	Cost Center:	10030310
Function:	Public Safety	Fund:	General

Mission Statement

To provide the highest level of service to the Sheriff, the staff of the Office of the Sheriff, and the citizens of Fayette County. This Division will always conduct business in a professional and timely manner in order to meet the needs of the citizens of Fayette County and the legal obligations imposed by the State of Georgia and the United States Government.

Major Goals

- ◇ Assist the citizens of Fayette County by providing them with the highest level of service.
- ◇ To obtain and promote the most comprehensive hiring package available to entice professional and diverse candidates for open positions with the Sheriff's Office.
- ◇ To conduct thorough background investigations to ensure the most qualified and upstanding candidates are hired for positions within the Sheriff's Office.
- ◇ Ascertain through research and training, how the Support Services Division can best improve the assistance provided to the Fayette County citizens, the Sheriff and the other Divisions of the Sheriff's Office.
- ◇ To provide the citizens of Fayette County and other Law Enforcement Agencies or Divisions with specialized support units such as the Internal Affairs, Special Weapons and Tactics (SWAT) and the Crisis Negotiations Unit.
- ◇ Fully utilize and update software and programs as necessary to accurately and efficiently provide Sheriff's Office personnel and other law enforcement agencies with reports, statistics and other pertinent information.
- ◇ Continue to provide to the citizens of Fayette County quality assistance with background checks for individuals, employers and various non-profit organizations within the County.
- ◇ Decisively meet the challenges of maintaining a balanced budget and assuring the citizens that their tax monies are being well spent.
- ◇ Continue to improve fiscal efficiency through monitoring and assessment of fiscal expenditures with additional emphasis on conservative spending.
- ◇ Professionally meet all legal obligations required of the Sheriff's Office as legislated by the State of Georgia and the United States Government.
- ◇ To complete the process to achieve Agency Certification through the Georgia Chiefs of Police Association (GACP). Achievement of this certification would help to ensure that Sheriff's Office practices are consistent with progressive and professional standards; the Sheriff's Office has a greater operational and administrative effectiveness; public confidence in the Sheriff's Office is built and the potential of liability is reduced.
- ◇ Provide Sheriff's Office personnel with the most up to date tools and equipment necessary to function as a modern law enforcement agency.
- ◇ To compile the most accurate and thorough inventory of items utilized by the Sheriff's Office. To establish a working schedule for coordinating the accounting of inventory between the Sheriff's Office and Fayette County.

Department:	Sheriff's Office- Support Services	Cost Center:	10030310
Function:	Public Safety	Fund:	General

- ◇ Provide the necessary training to all personnel as is mandated and expected of a modern law enforcement agency and the citizens of Fayette County.
- ◇ Citizen Engagement Specialist will continue the mission to promote and achieve a more robust, engaging and informative social media presence.
- ◇ Continue to manage and organize activities that promote community engagement, education, information and enrichment with the citizens of Fayette County and the Sheriff's Office.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 3,125,966	\$ 3,411,239	\$ 3,512,230	\$ 3,910,997
Operating	724,820	695,122	745,207	705,053
Capital Outlay	55,951	11,822	21,497	53,007
Total Appropriations	\$ 3,906,737	\$ 4,118,183	\$ 4,278,934	\$ 4,669,057

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	27.000	30.000	30.000	35.000

WORKLOAD INDICATORS - SUPPORT SERVICES	2020 Actual	2021 Actual	2022 Actual	2023 Actual
Accident Reports Processed	1,501	1,741	1,767	1,834
Traffic Citations Processed	2,112	3,634	3,720	5,850
Traffic Warnings Processed	1,095	2,113	1,705	3,025
Incident Reports	2,325	3,698	2,933	3,482
Civil Papers>Returns processed	1,981	1,993	2,227	2,545
Criminal Histories Processed	8,942	8,833	7,790	7,815
GCIC Entries	107,895	123,576	124,981	126,742
Employee Status Changes Processed	1,144	1,221	1,377	1,392
Employees Tested (P-I for Detention Officers)	32	6	9	1
Employees Tested (Corporal/Sergeant Promotions)	5	19	15	13
Workers Compensation Cases Processed	19	34	41	33
FMLA Benefits Processed	1	8	3	8
Applicants Processed	188	154	315	367
Applicants Tested	95	6	2	128
Applicants Interviewed	96	90	108	98
Applicant Voice Stress Exams	79	80	96	83
Applicant Psychological Exams	43	48	63	40
Applicant Sports Physical Exams	44	43	50	40
Training Applications Processed	3,888	4,259	3,305	799
Federal Training Requests Processed	18	58	72	57
Total Training Hours (FCSO Employees)	11,048	11,932	14,141	19,237
Open Records Requests Processed	736	933	1,096	1,233
Restricted Records Processed	685	931	1,033	963

Department:	Public Works- Non Departmental	Cost Center:	10040090
Function:	Public Works	Fund:	General

Major Department Functions

Cost center used to account for expenditures that are not allocated to individual Public Works departments.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ -	\$ 81,278	\$ 81,278	\$ 175,594
Operating	86,613	128,887	128,027	115,009
Total Appropriations	\$ 86,613	\$ 210,165	\$ 209,305	\$ 290,603

Department:	Fleet Maintenance	Cost Center:	10040900
Function:	Public Works	Fund:	General

Mission Statement

The mission of the Fleet Maintenance Department is to ensure that the County's fleet of equipment, vehicles, and small engines are maintained in a safe and dependable working condition using a preventive maintenance program, environmentally-sustainable practices and cost-efficient operations.

Major Department Functions

- ◇ Provide preventive maintenance and repair services for County vehicles and equipment.
- ◇ Maintain inventory for fueling facilities at Public Works and the Sheriff's Office.
- ◇ Ensure that the County is in compliance with applicable regulations as related to Fleet operations.

Goals & Objectives FY 2025

- ◇ Manage the County's Fleet of vehicles and equipment in an efficient and cost-effective manner by providing an aggressive preventive maintenance program.
- ◇ Strive to develop new methods and strategies that lower overall operating cost of the Fleet.
- ◇ Reduce vehicle/equipment downtime through annual bid contracts for the procurement of certain items, parts and inventory that would otherwise require competitive bidding.
- ◇ Continue call back procedures to notify departments/customers when maintenance/repairs are complete on vehicles/equipment.
- ◇ In conjunction with processing invoices and monthly reports in a timely manner, continue monitoring inventory control measures to ensure parts are properly accounted for on each vehicle and/or equipment repair.
- ◇ Continue to provide training opportunities for Fleet Maintenance personnel including job specific safety training.
- ◇ Dispose of unserviceable assets more timely using contracted auction services.
- ◇ As County Wide Safety Director, continue to ensure safe and proficient utilization of County Vehicles and Equipment. Encourage and schedule safety training offered by our Risk Consultant and ensure monthly/quarterly safety meetings are being conducted.

Department:	Fleet Maintenance	Cost Center:	10040900
Function:	Public Works	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 611,287	\$ 737,559	\$ 669,524	\$ 734,003
Operating	79,106	\$ 90,045	78,620	\$ 91,126
Capital Outlay	3,522	-	-	10,000
Total Appropriations	\$ 693,915	\$ 827,604	\$ 748,144	\$ 835,129

PERSONNEL - (FTE)	FY 2022 Budg20	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	9.00	9.00	9.00	9.00

WORKLOAD MEASURES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual
Total vehicles serviced	593	617	622	609

RESULTS MEASURES	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals	FY 2024 YTD *
Maintenance & Repair Cost per Mile	\$ 0.16	\$ 0.14	\$ 0.19	\$ 0.20
Fuel Operating Cost per Mile	\$ 0.14	\$ 0.21	\$ 0.21	\$ 0.20

PRODUCTIVITY MEASURES	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals	FY 2024 YTD *
Number of Work Orders Processed	2,608	2,428	2,353	1,781

*As of 4/10/24

Department:	Public Works Administration	Cost Center:	10040100
Function:	Public Works	Fund:	General

Mission Statement

The mission of Public Works is to assist in the management, coordination and long-term planning and budgeting of the Road, Fleet Maintenance, Environmental Management, (including SPLOST project delivery) Solid Waste, Building and Grounds, and Engineering departments. These Departments shall operate efficiently and in a manner that serves the existing and future needs of our citizens and other County Departments.

Major Department Functions

- ◇ Serve as liaison between County Administration and the other departments within Public Works.
- ◇ Provide local and regional transportation planning.
- ◇ Represent Fayette County at the Atlanta Regional Commission and Georgia Department of Transportation.
- ◇ Solicit federal funding for select transportation projects.
- ◇ Coordinate Public Works operations with other organizations and County Departments.

Major Goals and Objectives

- ◇ Safety Initiative -Begin work on the Safety Action Plan and prepare an access management policy/overlay for select corridors.
- ◇ Federal Grants -continue PE work on the SR 279 project, complete resurfacing for the multi-jurisdictional federal-aid resurfacing project; start construction for rehabilitation of two Cat 1 dams; seek additional grants through ARC's TIP solicitation.
- ◇ Project Delivery -Advance SPLOST multiple projects; start construction on the Veterans Parkway & Eastin Road roundabout; complete preliminary engineering for Banks & Ellis Road roundabout.
- ◇ Secure Workforce -Continue cross-training of staff, retain quality workers, keep vacancy rates to below 10%.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 218,100	\$ 281,238	\$ 257,369	\$ 275,399
Operating	17,177	\$ 25,573	22,828	\$ 28,832
Capital Outlay	18,620	\$ -	400	\$ -
Total Appropriations	\$ 253,897	\$ 306,811	\$ 280,598	\$ 304,231

PERSONNEL - (FTE)	FY 2022 Budget	FY 2025 Budget	FY 2023 Adopted	FY 2024 Adopted
Total Personnel	3.000	3.000	3.000	3.000

Department:	Road Department	Cost Center:	10040220
Function:	Public Works	Fund:	General

Mission Statement

Fayette County Road Department is dedicated to providing the best service at the lowest cost to the taxpayers making every effort to maximize the efficient, effective use of our resources in the support, maintenance and upkeep of the County's road infrastructure, while recognizing that our employees are our most valuable asset.

Major Department Functions

Maintenance:

- ◇ Asphalt resurfacing, patching, potholes and pavement preservation
- ◇ Grass cutting in road right-of-way (State Routes and County Roads)
- ◇ Gravel road scraping and dust control
- ◇ Traffic road signs
- ◇ Tree and limb clearing in the road right-of-way
- ◇ Trash and animal clean-up
- ◇ Bridge maintenance and repairs
- ◇ Sidewalk, curb and gutter, and concrete repairs
- ◇ Roadside ditch maintenance and shoulder drop-offs
- ◇ Road striping and raised pavement markers
- ◇ Post Closure Landfill maintenance
- ◇ Inert Landfill and Mulch maintenance
- ◇ Storm water pipe replacements
- ◇ Traffic Signal maintenance

Construction:

- ◇ Intersection Improvements
- ◇ Safety improvements to existing roads
- ◇ Grading (dirt moving) projects

Inspections:

- ◇ Contractor Resurfacing
- ◇ Residential development road construction
- ◇ Assist Environmental Development as needed

Department:	Road Department	Cost Center:	10040220
Function:	Public Works	Fund:	General

Major Goals and Objectives

- ◇ Look for new ways to fill current Department asphalt vacancies and other crew vacancies with increased recruitment advertising and in-house training programs.
- ◇ Continue rebuilding the asphalt crew so that the County can realize the savings compared to paving a contractor to do these projects.
- ◇ Make sure that Fayette County's citizens perceives Road Department employees as hard-working staff that th
- ◇ Continue to expand pavement preservation to reduce the overall cost of road maintenance.
- ◇ Improve the right-of-way maintenance of State Routes so the citizens are unaware of the County/City lines by the appearance of the right-of-way.
- ◇ Continue replacing failing Category III drainage pipe through the 2017 & 2023 SPLOST programs.
- ◇ Increase the amount of pro-active maintenance work being performed throughout the County.
- ◇ Increase staff knowledge and retainage thru expanded training opportunities.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 2,081,647	\$ 2,567,011	\$ 2,570,908	\$ 2,900,342
Operating	4,947,305	\$ 4,759,392	4,704,155	\$ 6,848,705
Capital Outlay	8,010	\$ 26,324	25,859	\$ 20,185
Total Appropriations	\$ 7,036,962	\$ 7,352,727	\$ 7,300,923	\$ 9,769,232

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	36.000	36.000	36.000	36.000

Department:	Environmental Management	Cost Center:	10040250
Function:	Public Works	Fund:	General

Mission Statement - Environmental Management (Engineering) Department

The Fayette County Environmental Management Department is charged to protect public health and safety and the environment by providing fair and consistent implementation of applicable County, State and Federal regulations. Environmental Management strives to improve Fayette County through careful supervision of these concerns and analyzing the future impacts of current decisions.

Major Department Functions

The Environmental Management Department 1) interprets and enforces Articles within the County's Development Regulations; 2) provides in-house design, permitting and construction oversight services; 3) acquires and maintains documentation of right-of-way; 4) manages utility permitting within County right-of-way; and 5) implements the County's Purpose Local Option Sales Tax (SPLOST) program.

Goals and Objectives for FY 2025

- ◇ Implement SPLOST 2017/2023 - Enable SPLOST Staff to effectively and efficiently utilize SPLOST dollars to execute repair on voter approved projects.
- ◇ NPDES Annual Report - Submit an annual report with limited comments from the GAEPD.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 624,762.40	\$ 739,829.00	\$ 717,553	\$ 810,003
Operating	\$ 98,726.15	\$ 91,159.00	80,606	92,955
Capital Outlay	\$ 1,499.34	\$ -	-	4,000
Total Appropriations	\$ 724,988	\$ 830,988	\$ 798,159	\$ 906,958

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	10.00	10.000	10.00	11.00

Department:	Environmental Management	Cost Center:	10040250
Function:	Public Works	Fund:	General

WORKLOAD INDICATORS*	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 YTD
Plan Review				
<u>Initial Review / Resubmittal</u>				
Preliminary Plats	4/5	4/8	2/2	2
Final Plats	44/59	45/50	45/50	25/32
Non-Residential Site Plans	6/7	19/25	14	7
Subdivision Construction Plans	3/3	4/10	3	2
Erosion Control Plans	104	113	48	26
Rezoning Requests / Zoning Appeals	25/34	10/21	14/52	19/31
Annexation Requests	0	1	3	5
Land Disturbance Permits	163	191	124	90
Stormwater Inspections	29	31	55	15

Field Inspectors				
Customer Service Requests	278	334	127	
E&SC Inspections	730	1161	1038	664
Notice of Violations	27	59	30	19
Stop Work Orders	37	34	72	23
Preconstruction meetings	6	6	7	1

Effectiveness Measures*				
Disturbed Area Approved	171.60	156.50	239.11	83.97
Linear Feet of New Road	1,515	2,817	12,576	-

Department:	Solid Waste Management	Cost Center:	54040500
Function:	Public Works	Fund:	Solid Waste

Mission Statement

The Solid Waste Department provides County citizens with a reliable, cost-competitive, and environmentally compliant option for disposing residential solid waste and yard waste. We remain committed in finding a cost effective and environmentally sustainable solution for recycling. This service is provided through an enterprise fund and thus operating costs are paid by fees collected at the County's Transfer Station.

Major FY 2025 Goal

◇ Our goal is to continue to monitor our region's demand for recycling and cost-effective ways to accept county solid waste and meet post closure requirements of the old Landfill. We also continue to look for new opportunities that can be implemented at our transfer station. Also, adjust fees accordingly to keep this facility revenue neutral.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
Personal Services	108,996	148,896	152,041	149,339
Operating	202,553	\$ 205,264	198,583	\$ 247,325
Capital Outlay	7,265	-	-	-
Depreciation & Amortization	4,153	-	5,156	-
Inter-fund Charges	9,742	11,257	11,257	17,177
Operating Transfers Out	30,801	9,205	9,205	48,283
Total Appropriations	363,511	374,622	376,242	462,124

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	1.000	1.000	2.000	2.000

WORKLOAD INDICATORS	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 YTD
Solid Waste Tons received	32,432	33,665	50,922	50,670
Residential Yard Waste	9,219	5,183	1,850	1,350
Waste Management Payments	\$ 80,614	\$ 60,080	\$ 229,737	\$ 223,849

Department:	Street Lights	Cost Center:	27140260
Function:	Public Works	Fund:	General

Mission Statement

The mission of the Fayette County Street Light program is to illuminate the streets of participating subdivisions in accordance with standards of the American National Standard for Roadway Lighting.

Major Goals

Review existing program and revise as needed to prevent any funding requirements from the General Fund. Conduct a cost benefit analysis moving toward a 20% administration fee, prepayment of first year's fee, and a \$100 application/change fee.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
Operating	353,947	367,022	366,938	347,139
Inter-fund Charges	7,184	7,411	7,411	9,093
Other Financing Use	60,000	160,000	160,000	160,000
Total	\$ 421,131	\$ 534,433	\$ 534,349	\$ 516,232

Department:	Water System	Cost Center:	505
Function:	Public Works	Fund:	Water

Mission Statement

The mission of Fayette County Water System is to deliver top-tier, sustainable drinking water within the region. We are committed to offering cost-effective, customer-centric services while surpassing all regulatory standards for drinking water quality.

Major Goals

◇ Fayette County Water System (FCWS) continues to implement multi-year capital improvement projects and improve operations and maintenance functions ensuring delivery of the highest-quality, environmentally compliant drinking water in a cost-effective and efficient manner.

◇ Continue installation of water laboratory sample collection devices at a variety of new development locations throughout the distribution system. These devices allow personnel to collect water quality samples at the meter.

◇ Continue construction of Veterans Parkway water main loop that was delayed due to cast iron pipe unavailability. This loop will eliminate a dead-end line resulting in improved water quality and redundancy to this area.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	5,061,814	6,307,456	5,947,347	6,387,548
Operating	4,771,374	5,525,486	5,305,447	6,004,252
Capital Outlays	59,539	239,439	50,947	180,166
Depreciation/Amortization	5,846,779	-	5,655,174	-
Other Costs	688,600	819,930	819,930	906,375
Debt Service	151,197	3,864,820	130,851	4,047,164
Other Financing Uses	150,008	6,732,830	126,286	4,582,363
Total Appropriations	16,729,311	23,489,961	18,035,982	22,107,868

PERSONNEL - (FTE)	FY 2022 Budg20	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	72.000	72.000	72.625	72.625

Department:	Department of Family and Children	Cost Center:	10050512
Function:	Health and Welfare	Fund:	General

Major Functions

Outside agency partially funded by Fayette County.

- ◇ The Department of Family and Children Services (DFCS) offers financial assistance and social services to protect children and strengthen families in the County.
- ◇ Their mission is to help individuals become as independent and productive as possible while enabling them to retain a sense of dignity and a decent quality of life by helping themselves.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
DFCS Services	\$ 39,325	\$ 39,325	\$ 39,325	\$ 39,325
Total Appropriations	\$ 39,325	\$ 39,325	\$ 39,325	\$ 39,325

WORKLOAD INDICATORS	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual
Abuse/Neglect Investigations	800	800	782	837

Department:	Fayette Community Options	Cost Center:	10050514
Function:	Health and Welfare	Fund:	General

Mission Statement

Outside agency partially funded by Fayette County.

The mission of McIntosh Trail CSB (Fayette Community Options) is to offer individuals experiencing symptoms associated with mental illness, addictive disease and/or developmental disability the hope for optimal functioning by providing quality behavioral health services and support.

Major Functions

McIntosh Trail CBS (Fayette Community Options) offers services for individuals with developmental disabilities and their families in Fayette County. Services are authorized through the regional board and are based on the service descriptions identified through the NOW and COMP waivers. Individualized budgets and service plans are developed with the service coordinator, the individual and family and may include an array of services. Services provided through McIntosh Trail CSB (Fayette Community Options) include:

- ◇ **Community Access** - designed to assist individuals in acquiring, retaining or improving self-help, socialization and adaptive skills required for active participation and independent functioning outside of the home setting.
- ◇ **Supported Employment** - provides support and services to individuals engaged in competitive employment.

Major Goals

- ◇ To continue to increase the number of individuals served from 26 to 40 individuals under the Community Access and Supported Employment Service.
- ◇ To provide services which support individuals to: express their choices; direct their services; expand upon the wants and needs of individuals we serve.
- ◇ To encourage and build on existing social networks and sources of support and result in increased interdependence, contribution and inclusion in community life.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Mental Health Services	\$ 67,270	\$ 67,270	\$ 67,270	\$ 67,270
Total Appropriations	\$ 67,270	\$ 67,270	\$ 67,270	\$ 67,270

Department:	Fayette Counseling Center	Cost Center:	10050511
Function:	Health and Welfare	Fund:	General

Mission Statement

Outside agency partially funded by Fayette County.

The Fayette Counseling Center is one of many sites operated by the McIntosh Trail Community Services Board in a seven-county area. Community Service Boards are legal entities whose mission is to provide public mental health, developmental disabilities, and addictive diseases (MH/DD/AD) services.

Major Functions

◇ Fayette Counseling Center provides biopsychosocial assessments, psychiatric evaluations and medication monitoring, nursing assessments, individual therapy, family therapy/training or group therapy/training, crisis intervention, and community support services.

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Budget	FY 2025 Budget
APPROPRIATIONS				
Mental Health Services	\$ 142,522	\$ 142,522	\$ 142,522	\$ 142,522
Total Appropriations	\$ 142,522	\$ 142,522	\$ 142,522	\$ 142,522

Department:	Public Health	Cost Center:	1050110
Function:	Health and Welfare	Fund:	General

Major Functions

Outside agency partially funded by Fayette County.

District 4 Public Health promotes wellness and protects the health and wellbeing of all people who live, work, and play in Butts, Carroll, Coweta, Fayette, Heard, Henry, Lamar, Meriwether, Pike, Spalding, Troup and Upson Counties of Georgia. Promotes and encourages healthy behaviors by providing education and counseling.

Public Health is divided into two branches:

1. Physical Health provides preventative health care and educational services to the general public. These services include, but are not limited to, monitoring and treating communicable diseases, immunizations, family planning, cancer screening, physical assessments, administering the WIC program, chronic diseases such as diabetes and hypertension, child health, and refugee services.
2. Environmental Health monitors and ensures the health and safety of the general public. These services include, but are not limited to, monitoring water supplies, food services, on-site sewage disposal, tourist accommodations, injury prevention, care homes, and inspections of pools. Environmental Health also administers the program in Fayette County dealing with the West Nile Virus and staff members teach correct child seat installation in vehicles.

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Budget	FY 2025 Budget
APPROPRIATIONS				
Operating	\$ 9,331	\$ 10,860	\$ 10,749	\$ 9,340
Public Health Services	75,360	75,360	75,360	75,360
Total Appropriations	\$ 84,691	\$ 86,220	\$ 86,109	\$ 84,700

Department:	Senior Citizens Services	Cost Center:	10050520
Function:	Health and Welfare	Fund:	General

Major Functions

Outside agency partially funded by Fayette County.

◇ Assist senior citizens to remain independent as long as possible by providing a variety of services such as: Case Management, Information and Referral, Voucher and Community Transportation, Adult Day Services, Congregate and Home Delivered Meals, In-Home Services and Respite Care, and Kinship Caregivers Support.

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Budget	FY 2025 Budget
APPROPRIATIONS				
Senior Citizens Services	\$ 11,232	\$ 11,000	\$ 9,898	\$ 11,000
Operating Expenses	\$ 408,254	\$ 437,803	\$ 437,803	\$ 472,803
Total Appropriations	\$ 419,486	\$ 448,803	\$ 447,701	\$ 483,803

WORKLOAD INDICATORS	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Budget
Total Number of Meals Provided	84,945	80,491	89,441	89,675
Fayette County Participants	462	431	494	525

Department:	Library	Cost Center:	10060500
Function:	Culture & Recreation	Fund:	General

Mission Statement

Fayette County Public Library provides materials and services to help community residents obtain information to meet their personal, educational, and cultural needs and serves as a learning and educational center for residents.

Major Department Functions

- ◇ Provide access to over 130,000 print materials, ebooks, audio books, and other resource materials to citizens.
- ◇ Provide circulation, reference and technology assistance, to citizens.
- ◇ Provide electronic database resources to educate/support citizen's learning interests.
- ◇ Provide weekly, virtual intergenerational activities to citizens and literacy.

Department Goals/Objectives

◇ Goal:

Provide current, relevant information/ resources to citizens.

Objective:

Staff will stay abreast to citizens needs and current library trends by continuously reviewing professional journals, professional development training, as well as participating in various capacities with partnerships of the local.

◇ Goal:

Partner and build relations with various businesses of the community to reach more citizens by: conducting outreach activities, e.g. pop up libraries, library card drives, school visits, Senior services, etc.

Objective:

Increase community partnerships by 20% annually.

◇ Goal:

Increase Fayette County Public Library's virtual presence with social media. Public Library to stay abreast with current trends.

Objective:

Virtual program staff will monitor the number of citizens participating with virtual events. Promotions/ marketing will allow goals to be met/ increased by 10% annually.

Department:	Library	Cost Center:	10060500
Function:	Culture & Recreation	Fund:	General

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 776,478	\$ 871,133	\$ 853,383	\$ 897,040
Operating	364,304	426,372	415,793	439,401
Capital Outlay	-	\$ 230,781	234,487	\$ 25,202
Total Appropriations	\$ 1,140,782	\$ 1,528,286	\$ 1,503,663	\$ 1,361,643

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	12.530	12.530	12.530	13.180

Department:	DEPARTMENTAL CULTURE & REC - NON DEPART	Cost Center:	10060090
Function:	Culture and Recreation	Fund:	General

Major Department Functions

This is a cost center used to account for expenditures that are not allocated to individual Culture and Recreation departments.

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Budget	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ -	\$ 20,935	\$ 20,935	\$ 37,120
Operating	\$ 12,518	\$ 17,331	\$ 14,733	\$ 18,505
Total Appropriations	\$ 12,518	\$ 38,266	\$ 35,668	\$ 55,625

Department:	Recreation	Cost Center:	10060110
Function:	Culture & Recreation	Fund:	General

Mission Statement

- ◇ To make visible and maintain quality park facilities and recreation programs that will meet the needs of our citizens regardless of age, sex, race, or national origin including people with disabilities.
- ◇ To make visible the Fayette County Parks and Recreation Department.
- ◇ To identify and utilize Human Resources, Physical Resources, and Professional Development Resources.
- ◇ To provide the department with staff and equipment in five divisions: Administration, Athletics, Programs, Special Events, Therapeutics.

Major Department Functions

- ◇ Improve the quality of life for all the citizens of Fayette County with diverse social, economical, cultural, educational and recreation needs by implementing and maintaining safe year round programs, classes, special events and facility usage.
- ◇ Provide quality, well maintained facilities for the citizens of Fayette County in an attractive, safe, clean and accessible condition.
- ◇ Assist local sport associations in carrying out their missions.
- ◇ Collaborate recreation services through cities, the Board of Education and private organizations.

FY 2025 Goals

- ◇ Continue to complete existing park projects while maintaining existing park facilities.
- ◇ Maintain 25% yearly net income on all Recreation sponsored programs.
- ◇ Begin the Construction of the Multiuse Facility.
- ◇ Complete at least 25% of CIP Projects.
- ◇ Complete a park site evaluation of each park.
- ◇ Complete water and irrigation site map for each park.

FY 2024 Significant Expenditures

- ◇ Completed Installation of Concrete Playground Border at Brooks Park
- ◇ Completed Phase I of Kenwood Park Sidewalk Repair
- ◇ Completed Construction Documents of Multiuse Facility
- ◇ Began Construction of pickleball courts at Kiwanis Park
- ◇ Completed Parking Lot at McCurry Park Picnic
- ◇ Completed Installation of epoxy flooring at McCurry Park Restrooms
- ◇ Completed Installation of Pipe and Path at McCurry Park
- ◇ Completed Installation of Electrical work for picnic restroom at McCurry Park
- ◇ Completed Field Lip Repair at Brooks Park, Kiwanis Park, and McCurry Park

Department:	Recreation	Cost Center:	10060110
Function:	Culture & Recreation	Fund:	General

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Budget	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 519,085	\$ 633,100	\$ 632,572	\$ 632,419
Operating	849,186	956,944	925,956	1,019,290
Capital Outlay	65,172	367,745	394,215	77,825
Total Appropriations	\$ 1,433,443	\$ 1,957,789	\$ 1,952,744	\$ 1,729,534

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Adopted	FY 2025 Adopted
Total Personnel	7.00	7.00	7.00	7.00

WORKLOAD INDICATORS	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Estimate
Number of programs and classes offered	472	369	370	375
Reservations - Parks, Fields, and Indoor Facilities	319	283	266	300
Number of Background Checks Processed	245	604	699	500
Number of Association Meetings Attended	51	52	49	50

Department:	Building Safety	Cost Center:	10070210
Function:	Planning and Development	Fund:	General

Mission Statement

To deliver a service to the citizens of Fayette County that will verify structures are constructed in accordance with the construction codes and standards for the purposes of safeguarding the safety, health and general welfare of the public from hazards attributed to the built environment.

Major Department Functions

- ◊ **Permitting** - Includes the collection of fees, processing of requests for permits and inspections, and providing information to the public.
- ◊ **Plans examination** - Includes the review of plans and related construction documents for minimum code compliance prior to permit issuance.
- ◊ **Inspection** - Includes verification that structures are built in accordance with the approved plans, minimum construction codes and within the scope of the permit.
- ◊ **Enforcement** - Insure health, safety and welfare of citizens by enforcement of all adopted codes and ordinances.
- ◊ **Addressing** - Assigning new addresses and maintaining existing property addressing systems with support/coordination with Postal Service, Public Utility, Commercial delivery systems and Public Safety.

Major Goals

Goal: Advance the department's mission, vision, and values by providing excellent, timely, cost-effective customer service.

- Launch new outreaches, promote, and educate the citizens about Building and Safety Awareness through community outreach and other activities. Our top priority is using published resources, media, and engagement for citizen safety.
- Improve communication, collaboration, and relationships with external customers.
- Promote the efficient use of department resources by expanding technology and maximizing efficiencies of all department functions.
- Work with other departments to cross-utilize resources and responsibilities as appropriate.
- Prepare the department for disasters or emergencies that may occur.

Goal: Create and maintain a highly qualified, professional, diverse, and responsive workforce.

- Promote professional growth and development through interoffice training opportunities, detailed inspection skills, knowledge transfer, and hands-on training.
- Encourage participation in individual goals that contribute to department goals and objectives.
- Continue transition to commercial combination inspectors through certifications and cross-training.

Goal: Develop Key Performance Indicators and measurements for Permitting, Plan Review, and Inspections.

- Perform all building inspections on the same day as the scheduled date – 90% of the time.
- Number of re-inspections not to exceed 30 % of all inspections requested.
- Perform initial Residential Plan Reviews within five business days of routing to Plans Examiner 90% of the time.
- Develop and implement additional system reports to measure our success and improvement opportunities.

Department:	Building Safety	Cost Center:	10070210
Function:	Planning and Development	Fund:	General

Goal: Provide tools and process improvements to support the department's effort to provide a positive and efficient customer experience.

- Department participation in outreach and cross-jurisdictional knowledge-sharing events.
- Invest in the consistent update/redesign of the department website and Sages Help screens to provide a better customer experience.
- Invest in improvements that enhance productivity and quality of service by adding more "Most Common Inspection Turndown" cards and other tools for our customers.
- Implement Virtual Inspection tools to provide cost efficiencies for HVAC, Plumbing, Electrical E-Permits, and Standalone Permits.
- Implement NFPA Link and other tools to enhance inspections and work efficiencies.
- Develop efficient and automated DBS Pre-Construction project meetings, including customer "Pre-Con packets."
- Develop and implement "Inspector packets" that can be delivered by inspectors in the field to customers.

Goal: Provide creative and consistent leadership to the department

- Grow the department through creative workforce utilization and cross-utilization of staff as required.
- Redesign department functions and processes, including streamlining and making more efficient Erosion Control Inspections, Stop Work Orders, Notices of Violations, and Disaster Assessments.
- Evaluate current permit and inspection types and modify any inefficient for DBS or our customers as necessary.
- Create and manage the department budget effectively.
- Communicate regularly with staff on policy changes, updates, new information, and goals.
- Provide training tools and support required for staff to complete projects and goals successfully.

BUDGET SUMMARY	FY 2023 Budget	FY 2024 Actual	FY 2024 Budget	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 685,752	\$ 819,984	\$ 652,364	\$ 774,357
Operating	120,420	166,493	115,529	164,125
Capital Outlay	1,400	7,550	2,500	7,550
Total Appropriations	\$ 807,572	\$ 994,027	\$ 770,393	\$ 946,032

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Adopted	FY 2024 Budget	FY 2025 Budget
Total Personnel	9.00	9.00	9.00	9.00

WORKLOAD INDICATORS	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate
Permitting				
Building permits issued	1,446	1,927	1,927	2,400
Amount of revenue collected	\$ 1,094,144	\$ 1,097,940	\$ 1,097,940	\$ 1,100,000
Inspections processed	9,318	10,183	10,183	11,250
Permits closed & C.O. issued	640	682	682	984
Plan Examination				
Residential & commercial plan cases completed	824	1,867	1,867	1,900
Revisions reviewed	486	366	366	525
Inspections				
Scheduled inspections performed	9,318	10,183	10,183	11,250
% on-time inspections performed	97	98	98	98
Enforcement				
Complaints received	62	75	63	75
Site verifications	70	81	33	45
Notices of violations & stop orders issued	66	76	34	18
Disaster assessments performed	14	17	617	17

Department:	Code Enforcement	Cost Center:	10070483
Function:	Planning and Development	Fund:	General

Mission Statement

Provide enforcement of all county codes to maintain the quality of life for the citizens of Fayette County.

Departmental Functions

The Code Enforcement Division of the Fayette County Marshal's Office has the primary responsibility of ensuring compliance with the County's various land use codes and regulations ranging from abandoned vehicles, unkempt premises to illegal signs, noise and unpermitted structures.

- ◇ Enforcement:
 - Code of Ordinances - Fayette County and Town of Tyrone
 - Zoning Codes
 - Sign Ordinance
 - Building Codes
 - Environmental Health
 - Environmental Management
- ◇ Serve Citations for county departments
- ◇ Investigate citizen complaints
- ◇ Issue permits
 - Alcohol
 - Licenses
 - Employee Permits
 - Personal Care Homes
 - Licenses
 - Employee backgrounds
 - Noise Permits
 - Tourist Accommodations
 - Pawn Shops
 - Canvassers and Solicitor Permits
 - Amusement Activities
- ◇ Maintain County Codes for current compliance with state laws
- ◇ Maintain registry and compliance of Vacant Property Registration List
- ◇ Attend seminars and programs to maintain a proficient level of knowledge
- ◇ Other duties as assigned.

Department:	Code Enforcement	Cost Center:	10070483
Function:	Planning and Development	Fund:	General

Major FY 2025 Goals

Breath-Alcohol Certification –All members of the Marshal’s Office staff will complete initial or continued training as BATs. We will continue to maintain our certifications at a substantially lower cost based on in-house training and testing. Having an in-house trainer will provide immediate certifications in the event we experience any turnover in the future.

Other Departmental Assistance – The Marshal’s Office will continue to assist other departments within the county through conflict resolution, citation service, and investigations. We will also continue to work toward maintaining safety and security within Fayette County. We will work with all applicable departments to make the necessary updates and changes to our current Code of Ordinances.

Marshal's Office Code Enforcement Website - We are in constant update mode in this area. When items change or new trends develop, we add or subtract.

Security/Awareness Training - Our Terminal Agency Coordinator (TAC) will ensure the CE, employees maintain the necessary level of certification training for access to Criminal Justices Information System.

POST Training – All Marshal’s Office staff will maintain their GAPOST required training as well as any specialty training needed for job specific functions. There is currently only 1 GAPOST certified firearms instructor. There are plans to send one additional officer to become a firearms instructor in order to have a back up instructor and not rely on other agencies to perform annual qualification for the current instructor.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 121,578	\$ 183,403	\$ 184,022	\$ 185,364
Operating	22,477	23,420	22,711	25,800
Capital Outlay	5,126	900	-	3,300
Total Appropriations	\$ 149,181	\$ 207,723	\$ 206,733	\$ 214,464
PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Adopted
Total Personnel	2.000	2.000	2.000	2.000

Department:	County Extension	Cost Center:	10070130
Function:	Planning and Development	Fund:	General

Mission Statement

The mission of the Fayette County Cooperative Extension office is to extend lifelong learning to the people of Fayette County through research-based education in agriculture, the environment, communities, youth, and families. We respond to people's needs and interests through outreach programs including seminars, workshops, demonstrations, and youth development. Fayette County Extension is a collaboration between the University of Georgia, Fayette County, and the United States Department of Agriculture for providing educational programs, information, and assistance to the citizens of Fayette County.

Major Department Functions:

The Fayette County Cooperative Extension, backed by the resources of Fayette County, the University of Georgia, Fort Valley State University and the Department of Agriculture provides educational programs, information, materials, and actual assistance to citizens of the County. Education and information is provided to citizens by telephone consultation, site visits, newsletters, news articles, publications, website, laboratory services, radio and collaboration with other community agencies. The basic goal of Fayette County Extension is to provide information that will contribute to learning for life; which, helps citizens make informed decisions with research-based information. The ability to make these decisions improves quality of life. Youth programming through 4-H helps develop and guide youth to become contributing citizens. We are also Fayette County's gateway to the knowledge and resources offered by the University of Georgia.

Major Goals

- ◇ Continue development and utilize an active and efficient Leadership System, made up of adults and youth that will help give direction and focus to future program efforts and ideas as well as increase our programming scope and outreach.
- ◇ Increase educational programming to landscape professionals for pesticide re-certification credits.
- ◇ Continue the organization and utilization of our Master Gardeners through educational programs and plant clinics allowing them to share their knowledge and passions to the people of the County.
- ◇ Plan, coordinate and offer seasonal and timely programs on landscape management, garden utilization, and horticulture education. These programs will reach over 500 people annually.
- ◇ Increase certified and active volunteers in the youth programs by 10%
- ◇ Increase youth participation in 4-H Youth Development Programs.
- ◇ Increase our presence in schools to assist in promoting science-based learning.
- ◇ Develop a 4-H Advisory Board consisting of youth, community leaders, parents and interested citizens to promote positive youth development in the most effective way.
- ◇ Increase the number of newsletters and articles produced to help educate citizens.

Department:	County Extension	Cost Center:	10070130
Function:	Planning and Development	Fund:	General

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Contract for Services/University of Georgia	110,980	164,697	97,248	169,856
Operating	10,366	11,510	16,428	12,464
Total Appropriations	\$ 121,346	\$ 176,207	\$ 113,676	\$ 182,320

PERSONNEL - (FTE)*	FY 2022 Budget	FY 2023 Budget	FY 2024 Adopted	FY 2025 Budget
Total Personnel	0.000	0.000	0.000	0.000

*Other Extension office positions are fully covered by a Contract executed between Fayette County and the University of Georgia Cooperative Extension Service. They are not included in the Fayette County FTE employee counts.

WORKLOAD INDICATORS	FY 2022 Actual	FY 2023 Actual	FY 2024 Current as of 04/05/24	FY 2025 Projected
Phone Calls & Emails Answered	2,892	4,491	2,188	3,000
Face to Face Contact & Education Program Participants	6,756	9,624	8,873	7,500
Volunteer Hours (Calendar Year)	5,232	4,211	678	5,000
4-H Enrollment	414	1,123	1,303	2,000
Publications Distributed*	35,000	37,000	25,000	40,000
Soil Samples Performed	452	560	409	600
Water Samples	75	69	35	80
Microbiology Samples	17	4	2	30
Plant Tissue Samples	-	-	-	5
Radon Kits	5	5	N/A	N/A
Nematode Assays	-	-	-	5
Elemental Analysis	9	6	1	5
Home Site Visits	11	21	11	25
P.A.R. Produce Generated for Calendar Year (lbs.)@	60,127	16,608	Planted	60,000

Water Use Registrants based from drought restrictions. Further registrants are based on future drought and drought restrictions.

*We do not currently have a way to accurately monitor these numbers. Numbers provided are estimated based on materials given out at homeowner programs/events, 4H events, and clients coming into the office

@ A73Numbers include produce from Plant A Row in Fayette County as well as produce gleaned from other farms and distributed by the Master Gardener Extension Volunteer program.

Department:	Development Authority	Cost Center:	10070510
Function:	Planning and Development	Fund:	General

Mission Statement

Outside agency partially funded by Fayette County.

The Fayette County Development Authority (FCDA) was established by resolution of the Fayette County Board of Commissioners on April 10, 1986 to “develop and promote trade, commerce, industry and employment opportunities” for Fayette County.

Major Department Functions

The Fayette County Development Authority (FCDA) is the lead economic development entity for Fayette County, Georgia. FCDA focuses on recruitment, retention and expansion of major industry and corporate office operations as well as workforce issues, primarily in the cities of Fayetteville, Peachtree City and Tyrone.

Major Goals

- ◇ Purchase and implementation of state-of-the-art economic development software, enabling the Authority to generate detailed monthly lead development and project reporting to our investors
- ◇ Identification and marketing of several hundred acres of new sites to state-wide project managers and site consultants
- ◇ Creation of an updated targeted industry list and tax plan
- ◇ Economic development training programs for our local community leadership
- ◇ Initiation of an all new marketing and lead development program designed to showcase Fayette County to statewide project managers, site consultants and global targeted industries.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Utilities	10,949	\$ 13,000	12,434	\$ 15,000
Total Appropriations	\$ 10,949	\$ 13,000	\$ 12,434	\$ 15,000

Department:	GA Forestry Commission	Cost Center:	10070140
Function:	Planning and Development	Fund:	General

Major Department Functions

Outside agency partially funded by Fayette County.

Funding provided to the Georgia Forestry Commission in order to participate in forest wildfire protection program. The payment is based on the amount of four cents (10¢) per acre of privately owned timberland in the county. The acreage shall be determined from the most recent U.S. Forest Service Survey for Georgia.

37,220 acres @ \$0.10/per acre = \$3,722 annually

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Forest Wildfire Protection	\$ 3,530	\$ 3,530	\$ 3,530	\$ 3,722
Total Appropriations	\$ 3,530	\$ 3,530	\$ 3,530	\$ 3,722

Department:	Housing and Development - Non Depart	Cost Center:	10070090
Function:	Planning and Development	Fund:	General

Major Department Functions

This is a cost center used to account for expenditures that are not allocated to individual Culture and Recreation departments.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ -	\$ 23,233	\$ 23,233	\$ 36,512
Operating	\$ 13,860	17,477	16,803	18,691
Total Appropriations	\$ 13,860	\$ 40,710	\$ 40,036	\$ 55,203

Department:	Planning and Zoning	Cost Center:	10070411
Function:	Planning and Development	Fund:	General

Mission Statement

Planning Functions: To carry out the policies and visions of the Fayette County Comprehensive Plan to integrity, fiscal health and quality. to ensure that we maintain and enhance the County's orderly growth, economic prosperity, environmental environmental integrity, fiscal health and quality.

Zoning Functions: To promote the physical and economic development of Fayette County and foster the use and enjoyment of property within the unincorporated areas of the County in a manner consistent with the Comprehensive Plan, regulations and policies, and effective management practices.

Major Department Functions

- ◇ Prepare, review and maintain the Fayette County Comprehensive Plan, including data collection, mapping, analysis, and goal and policy formulation.
- ◇ Prepare, review and maintain plans for special study areas and/or topics. Participate in studies, committees, and surveys involved with County-wide and regional planning activities.
- ◇ Provide public education and information on planning issues, needs and long-range proposals through provisions of demographic information, brochures, annual reports and presentations to local neighborhood and civic groups.
- ◇ Serve as census coordinator and census depository for Fayette County.
- ◇ Serve as Impact Fee coordinator for Fayette County.
- ◇ Process applications for public hearing requests for rezoning's, preliminary plats, variances, telecommunication towers, revised final subdivision plats, revised development plans, and new alcoholic beverages coordinate multi-departmental reviews (Technical Review Committee, Annexation Requests), receive comments from departments, and prepare staff reports with analysis and recommendation for public hearing requests.
- ◇ Administer and interpret the Zoning and Sign Ordinances, and sections of the Subdivision regulations, the Development regulations and the County code.
- ◇ Provide technical support to the Planning Commission, the Zoning Board of Appeals, and Board of Commissioners in development related matters.
- ◇ Review/approve nonresidential site plans, landscape plans, final subdivision plats, preliminary plats, and issue Conditional Use Approvals and Certificates of Zoning Compliance.
- ◇ Coordinate and monitor interdepartmental administrative review of nonresidential site plans, preliminary plats, and final subdivision plats.
- ◇ Perform administrative review/approval and issuance of permits for signs, temporary trailers, alcoholic beverage licenses, administrative variances and administrative re-zonings.
- ◇ Perform administrative review and approval of residential building permits for compliance with zoning regulations.

Department:	Planning and Zoning	Cost Center:	10070411
Function:	Planning and Development	Fund:	General

Major Goals

- ◇ Continue with Comprehensive Plan, Zoning Ordinance and County Code amendments as needed.
- ◇ Work with Marshals/Code Enforcement to aid with regulation.
- ◇ Continue to work with applicable County departments to improve efficiency with paperless review procedure with the implementation of the Sages software.
- ◇ Update annually the Short-Term Work Program and Capital Improvement Element of the Fayette County Comprehensive Growth Management Plan for the imposition of Fire Service impact fees. This is a consolidated plan that includes Brooks, Tyrone and Woolsey and requires a coordinated effort.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Personal Services	\$ 340,615	\$ 434,014	\$ 387,489	\$ 411,988
Operating	44,997	118,381	91,126	48,752
Capital Outlay	-	500	-	-
Total Appropriations	\$ 385,612	\$ 552,895	\$ 478,615	\$ 460,740

PERSONNEL - (FTE)	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Total Personnel	3.625	3.625	4.000	4.000

WORKLOAD INDICATORS	FY 2022 Actual	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Rezoning petitions	17	14	24	21
Site plans	14	14	14	14
Preliminary plats	4	2	2	2
Final Plats	22	22	22	23
Number of variances (ZBA)	49	53	31	31
Businesses (non-home occupations) per occupation tax records	103	103	103	103
Home occupations per occupation tax records	310	352	352	352

PERFORMANCE MEASURES	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate
Available residential building lots (platted)	450	400	450	450
Acres zoned for nonresidential use	2020	2010	1577	1577
Acres under conservation easement for permanent protection	650	464	500	500

Department:	Criminal Justice Center	Cost Center:	10080191
Function:	Debt Service	Fund:	General

Major Department Functions

◇ Provide for the annual payment of the debt service on the revenue bonds issued by the Public Facilities Authority for the purpose of constructing the Criminal Justice Center.

BUDGET SUMMARY	FY 2023 Actual	FY 2024 Budget	FY 2024 Actual	FY 2025 Budget
APPROPRIATIONS				
Principal Payments	\$ 2,770,000	\$ 2,830,000	\$ 2,830,000	\$ 2,890,000
Debt Insurance Costs	\$ -	\$ -	\$ -	\$ -
Interest Payments	\$ 486,937	\$ 428,453	\$ 428,453	\$ 368,708
Bank Service Fees	\$ 30	\$ -	\$ 30	\$ -
Paying Agent Fees	\$ -	\$ 1,300	\$ -	\$ 1,300
Refunded Bond Escrow Payments	\$ -	\$ -	\$ -	\$ -
Total Appropriations	\$ 3,256,967	\$ 3,259,753	\$ 3,258,483	\$ 3,260,008

LEGAL DEBT MARGIN

GENERAL OBLIGATION DEBT FOR THE FISCAL YEAR ENDED JUNE 30, 2025

Article 9, Section 5, Paragraph I of the Georgia Constitution establishes the maximum debt limits for counties and other political subdivisions of the State. Under the Constitution, certain types of debt issued by a political subdivision, including counties, cannot exceed an amount which is equal to 10 percent (10%) of the assessed value of all taxable property located within that particular entity.

As indicated by the calculation in the table below, the legal debt margin of Fayette County at the beginning of the 2025 fiscal year is \$1,067,591,689. It is based on the latest tax digest (2024 calendar year) and the fact that there is no general obligation debt outstanding.

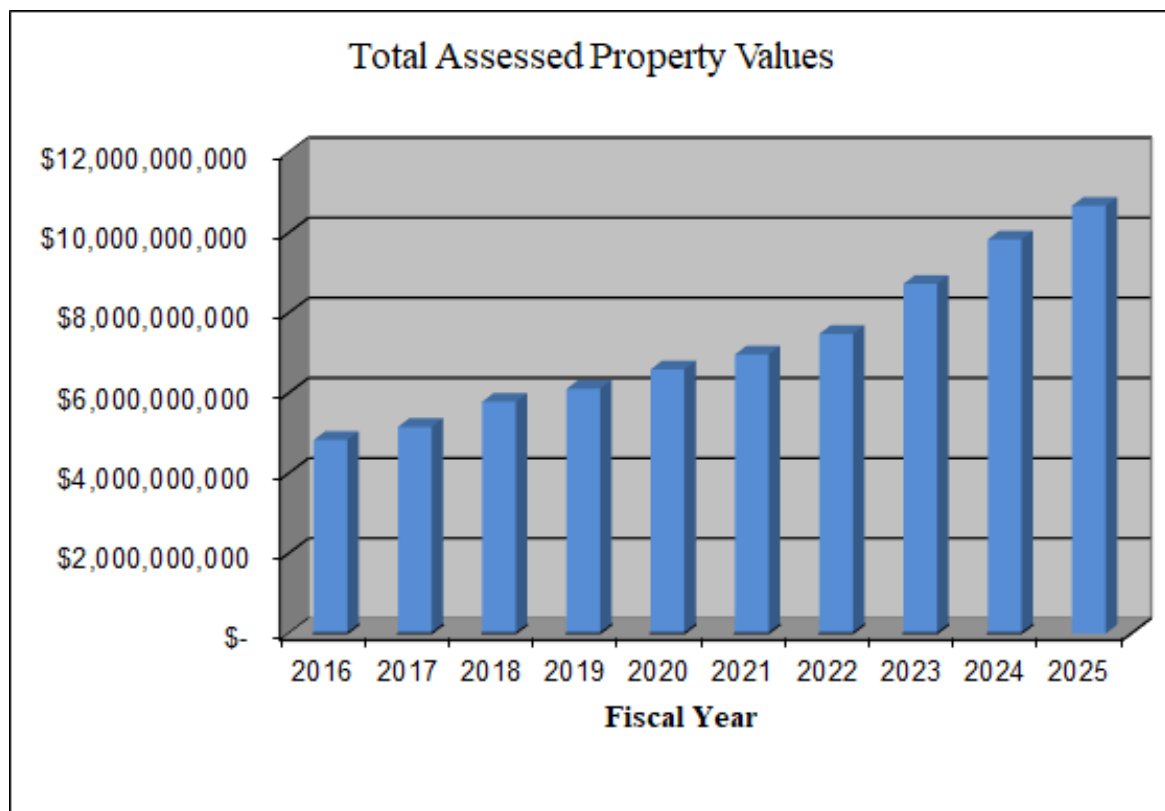
The legal debt margin amount is important in that it represents the net amount of external financing resources that is available to the County through the issuance of general obligation (G.O.) bonds. G.O. bonds are debt instruments issued in the name of the government and whose repayment is guaranteed through a pledge of the full faith and credit of the issuer. In layman's terms, when the majority of voters in a county approve a general obligation bond referendum, they are guaranteeing the purchaser of that bond that they will pay property taxes in an amount that is sufficient to redeem the bond upon maturity and pay the interest earned on the outstanding bonds.

<u>TAX YEAR</u>	<u>ASSESSED VALUE</u>	<u>APPLICABLE PERCENTAGE</u>	<u>DEBT LIMIT</u>	<u>CURRENT G.O. DEBT</u>	<u>LEGAL DEBT MARGIN</u>
2024	\$10,675,916,891	10.00%	\$1,067,591,689	\$0	\$1,067,591,689

The legal debt margin is calculated at any point in time by deducting the amount of the current outstanding G.O. debt from the statutory debt limit. The reason for performing this calculation is to determine the maximum amount of new debt that could be legally issued should the need arise. This means that Fayette County has no outstanding general obligation bond indebtedness and has the entire 100% percent of its legal debt capacity available. With the annual budgeted appropriations in the General Fund being estimated at approximately \$82.4 million for FY 2025, there is more than sufficient debt capacity available to the County.

Fayette County and its component units also issue revenue bonds. As provided by law, the issuance of revenue bonds does not count against the legal debt margin.

STATEMENT OF LEGAL DEBT MARGIN LAST TEN FISCAL YEARS					
<u>Fiscal Year</u>	<u>Assessed Property Values</u>	<u>Percentage</u>	<u>Debt Service Monies Debt Limit</u>	<u>Net Bonded Debt</u>	<u>Legal Debt Margin</u>
2016	\$ 4,832,951,760	10.00%	\$ 483,295,176	-	\$ 483,295,176
2017	\$ 5,158,116,129	10.00%	\$ 515,811,613	-	\$ 515,811,613
2018	\$ 5,785,493,247	10.00%	\$ 578,549,325	-	\$ 578,549,325
2019	\$ 6,108,161,373	10.00%	\$ 610,816,137	-	\$ 610,816,137
2020	\$ 6,593,185,713	10.00%	\$ 659,318,571	-	\$ 659,318,571
2021	\$ 6,967,532,050	10.00%	\$ 696,753,205	-	\$ 696,753,205
2022	\$ 7,478,217,442	10.00%	\$ 747,821,744	-	\$ 747,821,744
2023	\$ 8,728,907,267	10.00%	\$ 872,890,727	-	\$ 872,890,727
2024	\$ 9,835,827,426	10.00%	\$ 983,582,743	-	\$ 983,582,743
2025	\$ 10,675,916,891	10.00%	\$ 1,067,591,689	-	\$ 1,067,591,689



LONG-TERM DEBT AS OF JUNE 30, 2024

General Obligation Bonds – Fayette County could issue general obligation bonds to provide funds for the acquisition and construction of major general government capital facilities. General obligation (G.O.) bonds are direct obligations and thus represent a pledge of the full faith, credit, and taxing power of the government. Fayette County currently has no general obligation bonds outstanding.

Revenue Bonds - The County and its component units also issue bonds where the issuer pledges income derived from the acquired or constructed assets to pay debt service.

Fayette County Public Facilities Authority (a blended component unit) – In November of 2019, the Public Facilities Authority (PFA) issued \$29.12 million of series 2019 refunding revenue bonds with an interest rate of 2.10%. The proceeds along with \$565,003 in cash were used to advance refund \$27.8 million of outstanding series 2011 refunding revenue bonds which had interest rates ranging from 2.00% to 5.00%. The advance refunding was done to reduce debt service payments by \$3,084,936 and to obtain an economic gain, difference between the present values of the debt service payments on the old and new debt, of \$2,948,150. The County's obligation is to make semiannual payments on December 1 and January 1 of principal and interest on the bonds. The remaining semiannual installments of principal range from \$1,445,000 to \$1,605,000 through June 1, 2030; with an interest of 2.1%.

As of June 30, 2024, the Fayette County Public Facilities Authority was obligated to make combined payments of principal and interest on its outstanding revenue debt as follows:

Fiscal Year	Principal	Interest	Debt Service
2025	2,890,000	368,708	3,258,708
2026	2,950,000	307,703	3,257,703
2027-2028	6,090,000	427,140	6,517,140
2029-2030	6,350,000	167,423	6,517,423
Totals	\$ 18,280,000	\$ 1,270,973	\$ 19,550,973

Fayette County Water System Enterprise Fund – The Water System issues revenue bonds for the purpose of refunding debt and paying the costs of making additions, extensions, and improvements to the County's water system.

On March 25, 2021, the Board of Commissioners approved a staff recommendation to refinance and restructure all the Fayette County Water System's outstanding revenue bonds. In July of 2021, the Water System issued \$18.9 million of Series 2021A and Series 2021B refunding revenue bonds with blended interest rate of 1.32%. The proceeds were used to advance refund outstanding series 2009, series 2012A, series 2012B, and series 2016 refunding revenue bonds with blended interest rate of 3.02%. The existing bonds carried a debt service reserve fund (DSRF). The DSRF cash balance of \$5.5M, is not required by the new series 2021 bonds. This was also used to pay down debt. The advance refunding, besides paying a lower interest rate and

being able to use the existing bonds debt service reserve fund (DSRF) cash balance to pay down debt, will allow the Water System to pay its debt three years early and increase the Water System's annual cash flow.

As of June 30, 2024, the Fayette County Water System's currently outstanding revenue bonds can be described as follows:

\$9,246,000 outstanding – **Series 2021A**, due in installments of \$1,601,000 to \$3,840,000 through October 1, 2026; and an interest of 1.156%

\$2,176,000 outstanding – **Series 2021B**, due in installments of \$2,176,000 to \$2,951,000 through October 1, 2024; and an interest of 1.136%

As of June 30, 2024, the Fayette County Water System Enterprise Fund was obligated to make combined payments of principal and interest on its outstanding revenue debt as follows:

Fiscal Year	Principal	Interest	Total Debt Service
2025	3,777,000	82,864	3,859,864
2026	3,805,000	51,683	3,856,683
2027	3,840,000	17,280	3,857,280
Total	\$ 11,422,000	\$ 151,826	\$ 11,573,826

2023 SPLOST – On March 21, 2023, the voters of Fayette County approved a one-cent SPLOST (2023 SPLOST). The one-cent SPLOST is imposed for a period not to exceed six years to raise an estimated \$210 million, of which \$94,728,900 is to be distributed to Fayette County to fund projects. Of these projects, it was determined that projects totaling \$35 million could be completed within the first three years of the six-year 2023 SPLOST collection period. This meant that there would not be sufficient funds collected to start and finish these projects. On November 9, 2023, the Fayette County Board of Commissioners authorized staff to proceed with a bond issuance with proceeds to be used to fund the projects to be completed within the 3-year period.

Fayette County Public Facilities Authority (a blended component unit) – On January 11, 2024, the Public Facilities Authority (PFA) issued \$31.775 million of series 2024 revenue bonds with an interest rate of 5.0%. Net proceeds from the bond issuance to be used to fund projects that can be completed within the first three years of the six-year 2023 SPLOST collection period. The County's obligation is to make semiannual payments on January 1 and July 1 of principal and interest on the bonds. The series 2024 revenue bonds will be paid off within the six-year 2023 SPLOST collection period with the SPLOST collections.

As of June 30, 2024, the Fayette County Public Facilities Authority was obligated to make combined payments of principal and interest on the series 2024 revenue bonds as follows:

Fiscal Year	Principal	Interest	Total Debt Service
2025	-	1,407,517	1,407,517
2026		1,568,750	1,568,750
2027-2028	2,000,000	3,097,500	5,097,500
2029-2030	29,775,000	1,506,875	31,281,875
Total	31,775,000	7,580,642	39,355,642

BOND RATINGS

Bond ratings are a representation of the creditworthiness of government issued bonds. They provide an evaluation of a bond issuer's financial strength and capacity to repay the bond's principal and interest. Bonds that are rated higher usually pay lower rates of interest. Investors are willing to receive lower interest when purchasing higher quality bonds. Paying lower interest on bonds represents cost savings to the issuer. Moody's Investor Services is one of the three main independent bond rating agencies. Following are the Moody's bond ratings for Fayette County GA and Fayette County GA Water System.

*Fayette County, GA, rating of **Aaa Stable*** – in January 2024, Moody's Investor Services reaffirmed the highest bond rating of Aaa to Fayette County. Fayette County's rating is above the US counties median rating of Aa2. The debt that is issued by the county is subject to the lowest level of credit risk to investors. Fayette County can negotiate the lowest possible interest rates, and this represents savings in issuance costs.

Ratings rationale used by Moody's to assign highest rating to Fayette County:

RATINGS RATIONALE

The Aaa issuer rating reflects the county's strong and growing economy, affluent resident income and wealth levels, and healthy financial position. Further strengthening the county's credit quality is its low long-term liabilities and fixed-costs ratios, minimal future borrowing plans, and multi-year capital planning. Significant salary increases will pose budget headwinds in the coming year; however, organic revenue growth is expected to cover the rising personnel costs while allowing the county to maintain balanced operations.

Social and governance considerations have a positive impact on the county's rating, as indicated by its CIS-1. The county benefits from a rapidly growing, highly educated, and affluent population (social considerations) as well as prudent budget management, strong capital planning, and broad legal authority to adjust revenues and expenditures (governance considerations).

The Aaa rating on the Series 2024 revenue bonds is placed at the same level as the county's issuer rating to reflect the county's pledge, outlined in an intergovernmental agreement with the issuing authority, to levy an unlimited ad valorem property tax on all taxable property in order to make debt service payments.

RATING OUTLOOK

Moody's does not typically assign outlooks to local governments with this amount of debt.

FACTORS THAT COULD LEAD TO AN UPGRADE OF THE RATINGS

- Not applicable

FACTORS THAT COULD LEAD TO A DOWNGRADE OF THE RATINGS

- Material draw down of fund balance and/or liquidity
- Material increase in long-term liabilities ratio or fixed-costs ratio to levels no longer commensurate to similarly rated peers

*Fayette County Water System, rating of **Aa2 Stable*** – the Water System received a rating that is very strong.

Comments by Moody's on Fayette County Water strong rating:

Fayette County Water's credit position is very strong, and its Aa2 rating slightly exceeds the US water systems median of Aa3. The key credit factors include a prosperous service area, a negligible debt profile, and robust liquidity. Further considerations for the rating include a satisfactory debt service coverage, but a modestly sized system size.

GLOSSARY OF BUDGETARY AND FINANCIAL TERMINOLOGY

Accounting System - The total set of records and procedures which are used to record, classify and report information on the financial statements and operations of an entity.

Accruals – are adjustments for 1) revenues that have been earned but are not yet recorded, and 2) expenses that have been incurred but are not recorded.

Accrual Basis of Accounting - The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are made at that time).

Ad Valorem Property Taxes - Taxes levied on an assessed valuation (40% of market value) of real and personal property, based on a valuation as of January 1 and a millage rate set by the County Commission.

Appropriation - An authorization made by the Board of Commissioners which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one year period.

Assessed Value (or assessment) – in Georgia, it is 40% of the fair market value of property. The Board of Assessors in each county assess property value of property.

Atlanta Regional Commission (ARC) – is the regional planning and intergovernmental coordination agency for the 10-county Atlanta region.

Balanced Budget – a budget is defined as being balanced when the sum of estimated revenues and appropriated fund balance is equal to appropriations for each fund.

Blended Component Unit – is a component unit that is so intertwined with the primary government that it is, in substance, the same as the primary government.

Board of Commissioners - The governing authority of the County. It consists of five members that serve on a part-time basis and are elected to staggered terms of four years.

Bond – a debt investment in which an investor loans money to an entity (corporate or governmental) that borrows the funds for a defined period of time at a fixed interest rate.

Budget - A financial plan for a specific period of time that matches all planned revenues and expenditures with various County services.

Budget Amendment - A legal procedure utilized by County staff to revise a budget appropriation. County administration staff has the authorization to adjust line item expenditures within a departmental budget but the County Commission must approve any increase in the total budget for a department.

Capital Improvement Program (CIP) - A five-year plan of major capital projects. It includes the funds required for the completion of the projects and the sources for funding these projects.

Capital Project - A capital outlay for the acquisition of any asset or construction project with an anticipated cost of \$5,000 to \$49,999 and an estimated useful life of three or more years.

Cash basis – the basis of accounting under which revenue is recognized when received and expenditures are recognized when paid.

CIP Project - Is a major capital project with an anticipated cost of at least \$50,000 and an estimated useful life of at least three years.

Capital Outlay - Includes expenditures that result in the acquisition of or addition to fixed assets that have an estimated useful life greater than one year.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Cost Center - An operating unit within the County for which an annual budget is approved by the County Commission.

Debt Service Fund - A fund used to account for resources intended for the payment of principal, interest, and any service charges on long-term debt.

Department - A major administrative unit of the County with overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation – the systematic allocation of a tangible asset's cost to expense over the life of the asset. Example, depreciation of equipment and buildings.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

Expenditure - Decrease in net financial resources. Expenditures include current operating expenses requiring the present and future use of net current assets, debt service, capital outlays and intergovernmental grants, entitlement, and shared revenues.

Fiscal Year - The time period designated by the County signifying the beginning and ending period for recording financial transactions. Fayette County has specified July 1 to June 30 as its fiscal year.

Fiscal Policies – guidelines that provide a framework as to how the financial responsibilities associated to the operation of the County are to be carried out.

Fixed Asset - Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery and furniture.

Full-Time Equivalent (FTE) - Uniform basis used to measure approved positions. The number of positions is determined based on the total average weekly hours worked in relation to the total work hours in a full work week. Example: a position that works 20 hours per week is equivalent to 0.50 FTE (20 hours worked divided by 40 hours for a full work week).

Fund - A fiscal and accounting entity which is comprised of a self-balancing set of accounts which reflect all assets, liabilities, equity, revenue and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for the purpose of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control.

Fund Balance - Refers to the excess of current assets over current liabilities.

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

General Fund - It is the principal operating fund for the County.

General Obligation (G.O.) Bonds - Bonds sold to raise revenue for long-term capital financing needs. These bonds which pledge the full faith and credit of the County must be approved by voter referendum. The cost of financing is spread over the life of the improvement so that future users help to repay the cost of the improvement.

GFOA – Government Finance Officers Association

Governmental Fund - Used to account for all or most of a government's general activities. The measurement focus is on source and use of resources.

Infrastructure - Basic installations and facilities (e.g., roads, bridges) upon which the continuance and growth of a community depend.

Intergovernmental Revenue - Revenues received from other governmental entities in the form of grants, entitlements, shared revenues or payments in lieu of taxes.

Interest Income - Revenue earned for the use of idle monies.

Internal Service Fund - A fund used to account for operations that provide services to other departments or agencies of the governmental unit on a cost-reimbursement basis.

L.E.C.M. – Law Enforcement Confiscated Monies.

Legal Debt Margin - The net amount of external financing resources that is available to the County through the issuance of general obligation bonds. For Fayette County, it is limited to an amount equal to 10% of the assessed value of all taxable property located within the county, less

any current general obligation bond debt.

Liability - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line- Item Budget - A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Local Maintenance & Improvement Grant (LMIG) – a grant program for Georgia local governments for the maintenance and improvement of roads and bridges. A 30% match is required to obtain LMIG grant funds.

Local Option Sales Tax (L.O.S.T.) – is a sales tax administered by a local government (county or city). These can also be administered by school districts and special local government divisions.

M&O – Maintenance and Operations

MARTA – Metropolitan Atlanta Rapid Transit Authority

Mill – A tax rate of one *mill* represents a tax liability of one dollar per \$1,000 of assessed value.

Millage Rate – The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

Modified Accrual Basis – The basis of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or other available revenues which should be accrued to reflect properly the taxes levied and revenue earned.

O.C.G.A. – Official Code of Georgia Annotated.

Moody's - a credit rating agency which performs international financial research and analysis on commercial and government entities.

Operating Budget - The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, travel, fuel, and capital outlay.

Other Financing Sources – monies transferred-in from other funds.

Other Financing Uses – monies transferred-out to other funds.

Pay for Performance Plan – a method of compensation where workers are paid based on productivity, as opposed to a set salary.

Performance Measures - Specific quantitative and qualitative measures of work performed as an

objective of the department or cost center.

Per Capita Personal Income – is the total income of all persons living in a community divided by the population of that community.

Property Tax - Revenue generated from the annual levy of taxes on property owners.

Refunding bonds – “refinancing” bonds. It is use by governments most frequently to achieve debt service savings on outstanding (not yet paid back) bonds.

Revenue - The term designates an increase to fund assets that do not increase a liability, represent a repayment of an expenditure already made, represent a cancellation of certain liabilities or represent an increase in contributed capital.

Revenue Bond – a special type of bond distinguished by its guarantee of repayment solely from revenues generated by a specified revenue-generating entity associated with the purpose of the bonds.

Sales and Use Tax - A percentage tax imposed upon the sale or consumption of goods and/or services.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

S.P.L.O.S.T. – Special Purpose Local Option Sales Tax

Standard & Poor's – as a credit-rating agency (CRA), the company issues credit ratings for the debt of public and private corporations.

Title Ad Valorem Tax (TAVT) – is a one-time tax paid at the time a vehicle is titled. Effective July 1, 2019, the proceeds from TAVT are distributed monthly 35% to the State and 65% to local governments.

YTD – Year to Date