



Fayette County GA

FY2018 Budget Highlights

May 25, 2017

Economic Outlook

Survey State and Local Government Economic Trends:

- Personal income is up 4.2% over 2016
- New housing starts are up 16.2% state-wide and 4.4% for Fayette County
- Fayette County unemployment rate dropped from 4.7% in 2016 to 4.1% in 2017
- State and local governments hiring has increased from 73% in 2015 to 77% in 2016
- Governments continue to have difficulty recruiting and retaining personnel for a range of positions including Finance, Information Technology and Public Safety
- 21% of retirement-eligible employees are postponing retirement
- 28% of governments implemented wellness programs
- 40% provided broad-based pay increases
- 21% altered employee retirement benefit packages
- 12% shifted employees to high deductible health plans with a health savings account

Source(s): U.S. Census, Bureau of Labor Statistics, Center for State and Local Government

Budget Principles

- Revenues are conservatively projected based on an objective, analytical process of detailed trending.
- One-time revenues are not used to fund current expenditures thus avoiding pursuing short-term benefits at the risk of creating future funding issues.
- Only current revenues are used to pay current expenditures so there is not a “built-in increase” for ongoing expenditures.
- There is a budgetary link between capital and operating budgets to identify and determine if ongoing expenses can be funded through the operating budget before the project is placed into service.

Planning Assumptions

- No Deficit Budgeting (no use of unassigned fund balance)
- Continued Commitment to Outstanding Customer Service
- No Property Tax Increase while maintaining Superior Service Delivery - Millage Rate Rollback Savings \$2,443,113
- The Rolling 5 Year Capital Improvement Program total of \$4,616,773 is assigned within the General Fund Balance.
- Maintain Employee Benefits strengthening Medical Reserves
 - Medical/Dental/Vision Health Insurance / Funding Stop Loss, Large Claims
 - Defined Contribution matched up to 2.5%
 - Defined Benefit funded at 1.3% vs the 0% required contribution
- Continue Internship Program (High School & College)

Benefit Highlights

- Continue to offer two (2) Choices for Medical Plan Coverage:
 - Traditional Open Access POS Plan
 - HSA (Health Savings Account)
 - Employee Only \$750
 - Employee/Spouse or Child(ren) \$1,000
 - Family \$1,250
- POS plan standard deductible increased from \$2,000 to \$2,600 per calendar year.
- POS plan standard deductible for family coverage decreased from \$6,000 to \$5,000 per calendar year.
- A 6.8% net increase to premiums is being absorbed by the County, no impact to County employees. This is the 5th consecutive year with no changes to employee premiums.
- Health Advocate available for employees to call and escalate claims issues.
- Basic Life, Accidental Death & Disability, and long-term disability plan at no cost to employees.
- Employee Benefit Summary detailing healthcare and retirement benefits.
- Quarterly Health Statement detailing year-to-date deductibles, claim activity and out-of-pocket expenses for the quarter.
- Non-Tobacco User Discounts; Wellness Initiatives and Spousal Surcharge \$75 Pay Period:
 - Non-Tobacco User Discounts - Employee or covered dependents tobacco users;
 - Wellness Initiatives – Preventive Care Surcharge for employee that does not get a preventive care physical; and
 - Spousal Surcharge – Employee Spouse on County plan when access to insurance is available through the spouses' workplace.
- Vision benefit \$300 per calendar year.
- Enhancements to Medical Plan – Telehealth Connection (meet with a doctor online or phone 24/7/365 for minor medical conditions), Health Care Management (provides customer service with a single contact), Health First for chronic diseases (connecting member with a health advocate to customize a health plan based on individual needs).

General Fund Balance Financial Projection – FY2017

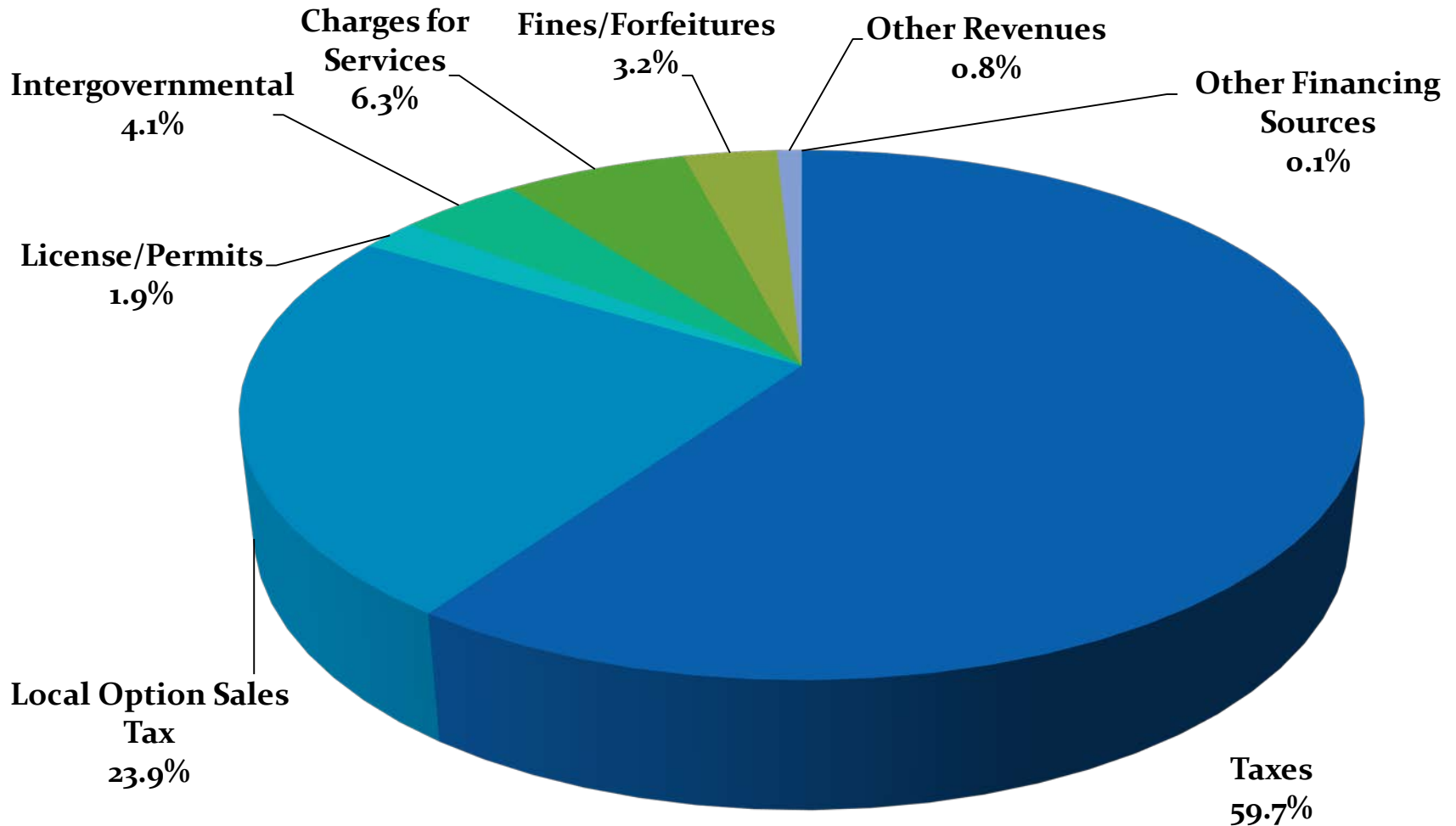
Fund Balance	<u>FY 2016</u>	<u>EST. FY 2017</u>
Non-spendable		
Inventories	\$ 108,614	\$ -
Stormwater Advance	\$ 4,701,929	\$ 3,913,956
Committed to:		
Stabilization Fund	\$ 12,020,533	\$ 12,401,233
Assigned to:		
Emergencies	\$ 2,000,000	\$ 2,000,000
CIP / Capital	\$ 6,311,605	\$ 4,616,773
Unassigned	<u>\$ 4,529,040</u>	<u>\$ 3,888,425</u>
Total Fund Balance	\$ 29,671,721	\$ 26,820,387

FY2018 Budget Summary

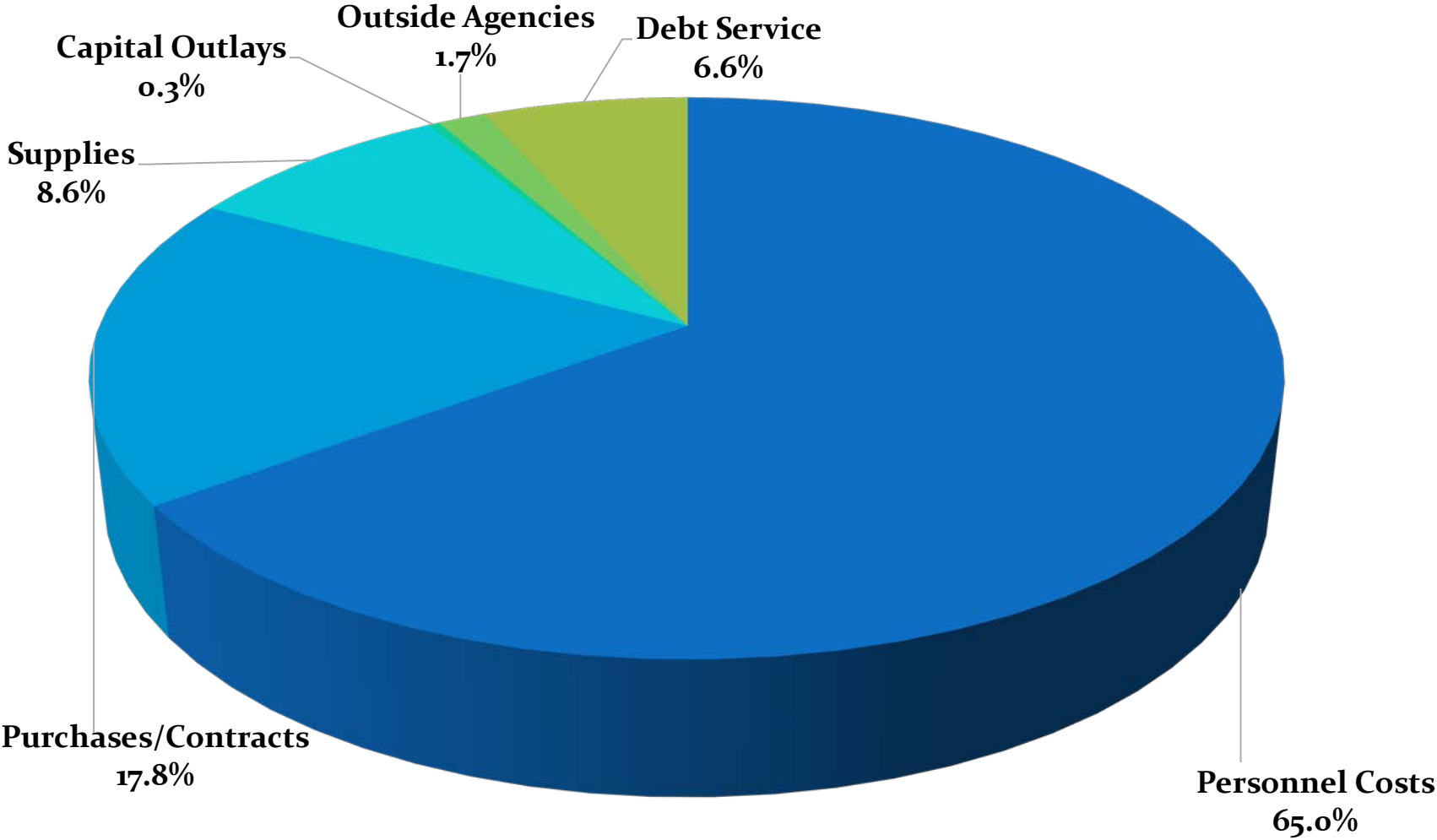
BUDGET BREAKDOWN - REVENUE, EXPENDITURES WITH ALL TRANSFERS

	FY 2018 BUDGET	Revenue	Transfers In Operating	Transfers In Capital	Total Revenue And Other Sources	Expenditures	Transfers Out Operating	Transfers Out Capital	Total Exp. And Other Uses	Impact to Fund Balance
OPERATING BUDGET										
100	General Fund	50,632,663	-	-	50,632,663	49,189,766	61,000	725,000	49,975,766	656,897
205	Law Library	50,000	-	-	50,000	50,000	-	-	50,000	-
214	State Court - DUI Court	150,000	-	-	150,000	129,649	-	-	129,649	20,351
215	Emergency Phone E-911	3,686,500	-	-	3,686,500	3,010,796	-	-	3,010,796	675,704
216	Jail Surcharge	371,000	61,000	-	432,000	432,000	-	-	432,000	-
217	Juvenile Supervision	16,000	-	-	16,000	19,750	-	-	19,750	(3,750)
218	Victims Assistance	150,800	-	-	150,800	109,163	-	-	109,163	41,637
219	Drug Abuse and Treatment	517,779	-	-	517,779	402,635	-	-	402,635	115,144
270	Fire Services	10,590,100	-	-	10,590,100	8,751,460	-	300,000	9,051,460	1,538,640
271	Street Lights	387,800	-	-	387,800	336,761	-	-	336,761	51,039
272	EMS	3,834,500	-	-	3,834,500	3,165,670	-	150,000	3,315,670	518,830
	Special Revenue Funds	19,754,479	61,000	-	19,815,479	16,407,884	-	450,000	16,857,884	2,957,595
	Governmental	70,387,142	61,000	-	70,448,142	65,597,650	61,000	1,175,000	66,833,650	3,614,492
505	Water System	18,332,500	-	-	18,332,500	15,686,500	-	2,646,000	18,332,500	-
508	Stormwater Management	-	25,000	-	25,000	25,000	-	-	25,000	-
540	Solid Waste & Recycling	76,050	-	-	76,050	210,440	-	-	210,440	(134,390)
	Enterprise Funds	18,408,550	25,000	-	18,433,550	15,921,940	-	2,646,000	18,567,940	(134,390)
	TOTAL OPERATING BUDGET	88,795,692	86,000	-	88,881,692	81,519,590	61,000	3,821,000	85,401,590	3,480,102
CAPITAL/CIP BUDGET										
37_	Capital/CIP Funds (372/375)	-	-	5,919,315	5,919,315	5,919,315	-	-	5,919,315	-
	General Fund Balance	-	-	-	-	-	-	292,915	292,915	(292,915)
	GF Radio/Redwine Funding	-	-	-	-	-	-	1,549,495	1,549,495	(1,549,495)
	GF Project Contingency	-	-	-	-	-	-	649,963	649,963	(649,963)
	911 Project Contingency	-	-	-	-	-	-	40,000	40,000	(40,000)
	Fire Services Fund Balance	-	-	-	-	-	-	2,084,422	2,084,422	(2,084,422)
	Fire Radio Funding	-	-	-	-	-	-	374,867	374,867	(374,867)
	Fire Project Contingency	-	-	-	-	-	-	911,253	911,253	(911,253)
	EMS Radio Funding	-	-	-	-	-	-	16,400	16,400	(16,400)
	Total Governmental	-	-	5,919,315	5,919,315	5,919,315	-	5,919,315	11,838,630	(5,919,315)
507	Water System CIP	-	-	2,646,000	2,646,000	2,646,000	-	-	2,646,000	-
509	Stormwater Project Contingency	-	-	-	-	-	25,000	-	25,000	(25,000)
	Total Enterprise	-	-	2,646,000	2,646,000	2,646,000	25,000	-	2,671,000	(25,000)
610	Vehicles/Equipment	-	1,175,000	-	1,175,000	1,501,169	-	-	1,501,169	(326,169)
	TOTAL CAPITAL BUDGET	-	1,175,000	8,565,315	9,740,315	10,066,484	25,000	5,919,315	16,010,799	(6,270,484)
	TOTAL BUDGET	88,795,692	1,261,000	8,565,315	98,622,007	91,586,074	86,000	9,740,315	101,412,389	(2,790,382)

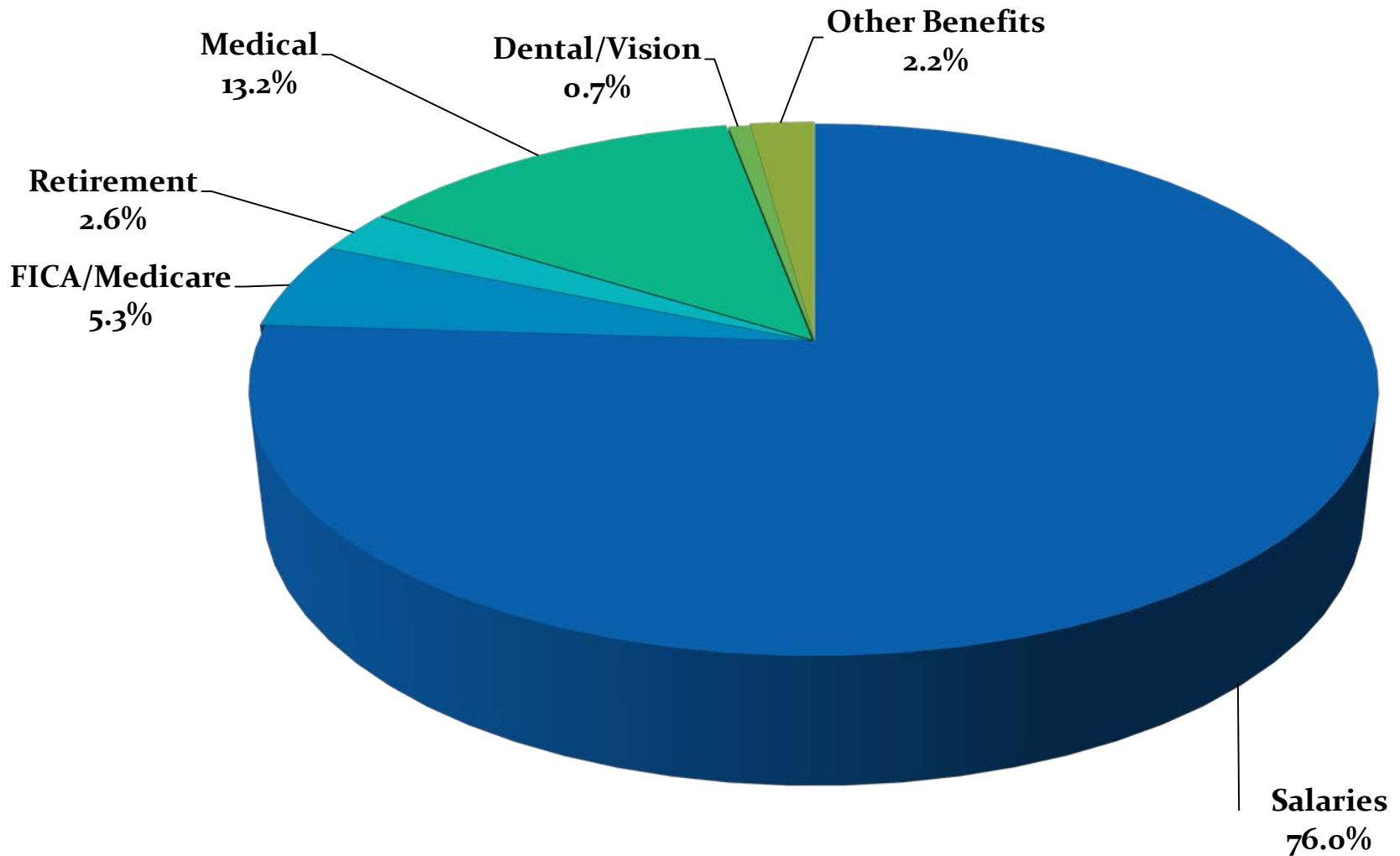
General Fund Revenues



General Fund Expenditures



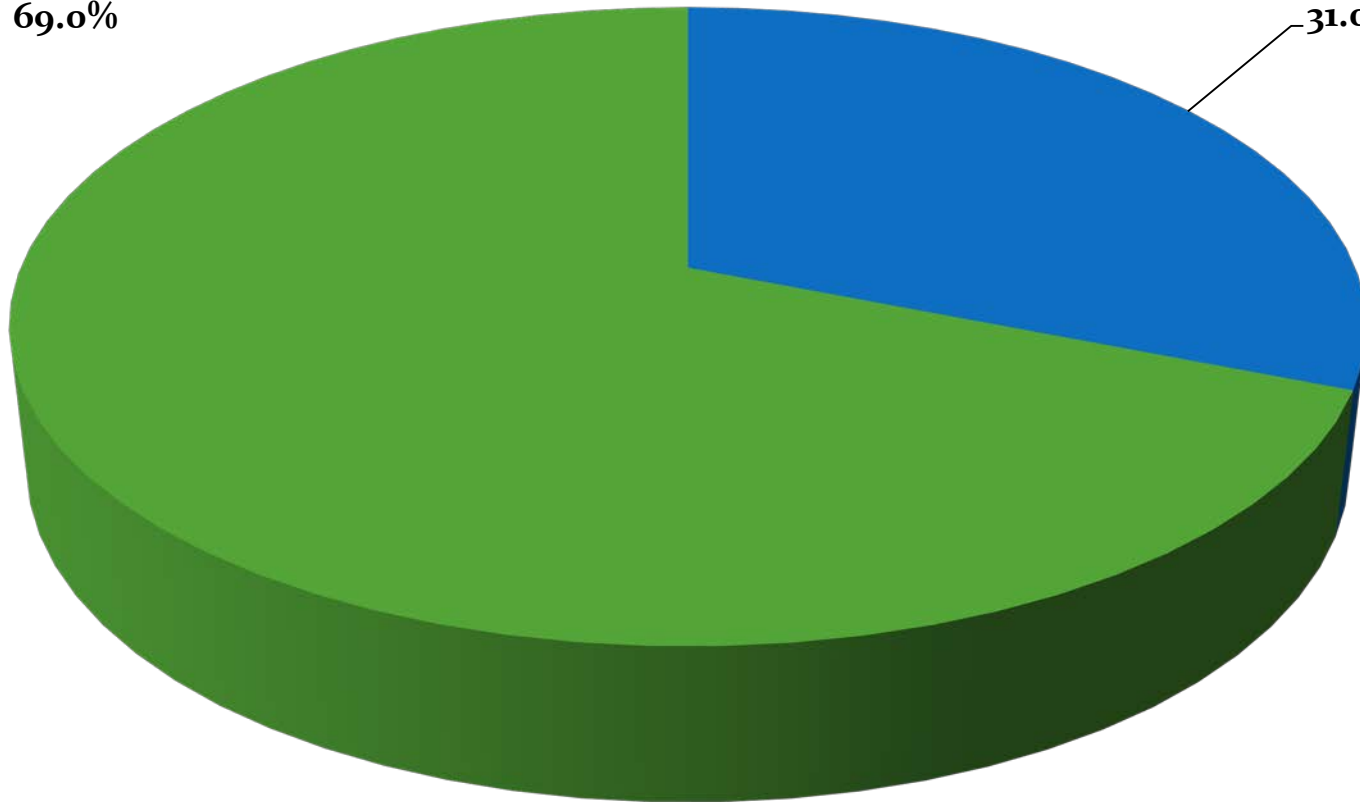
General Fund Personnel Costs



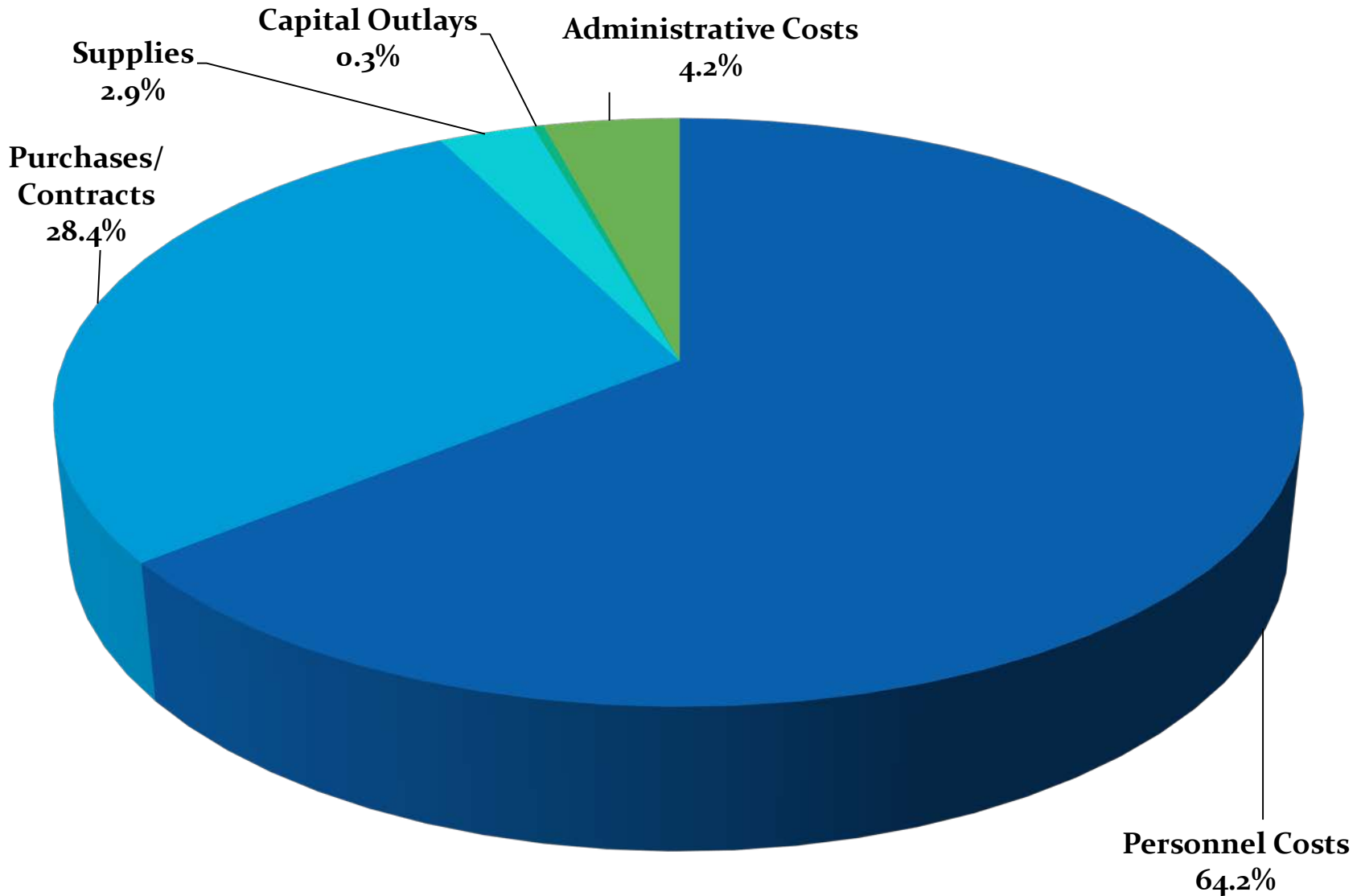
911 Fund Revenues

Charges for Services
69.0%

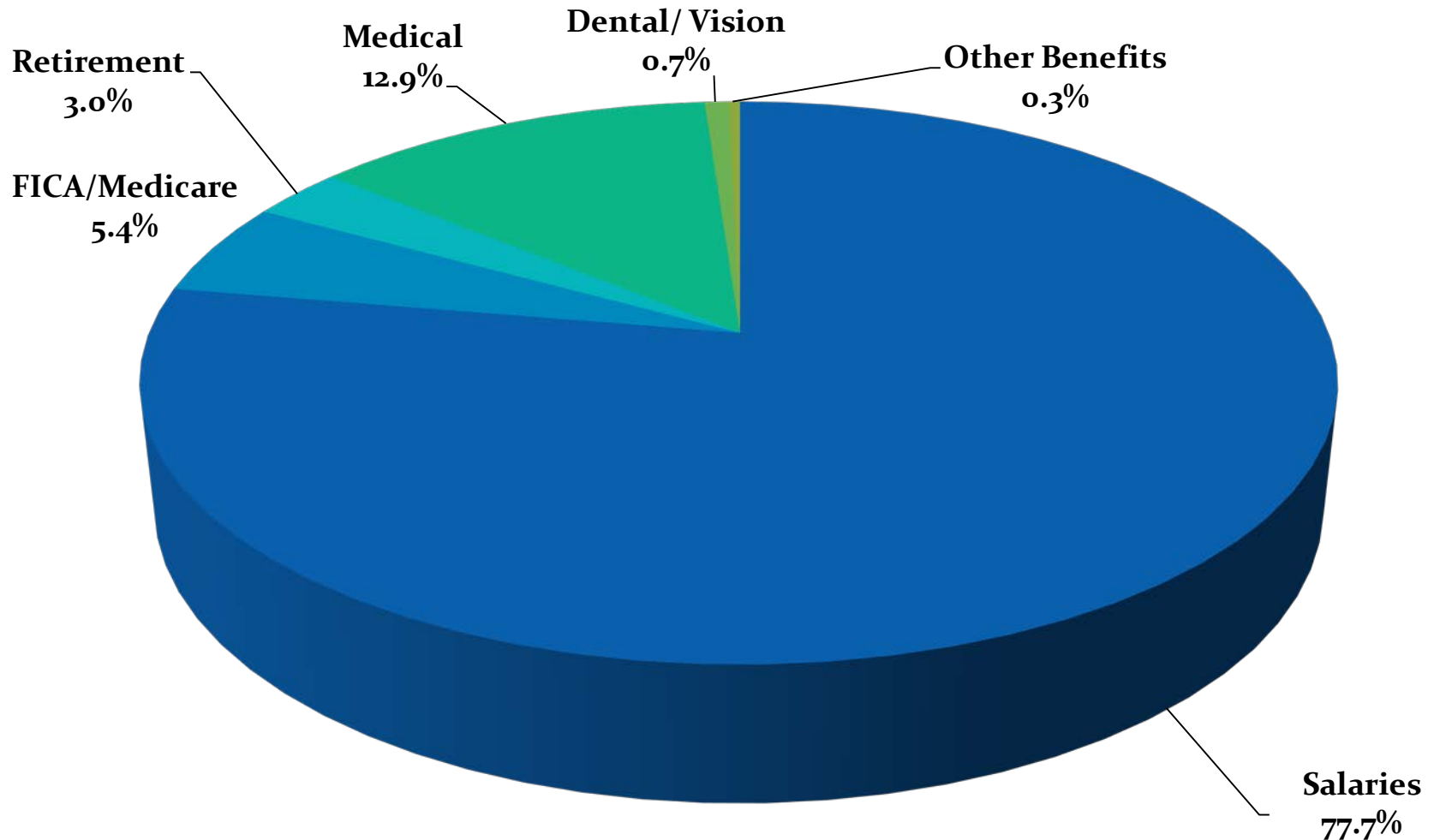
Taxes
31.0%



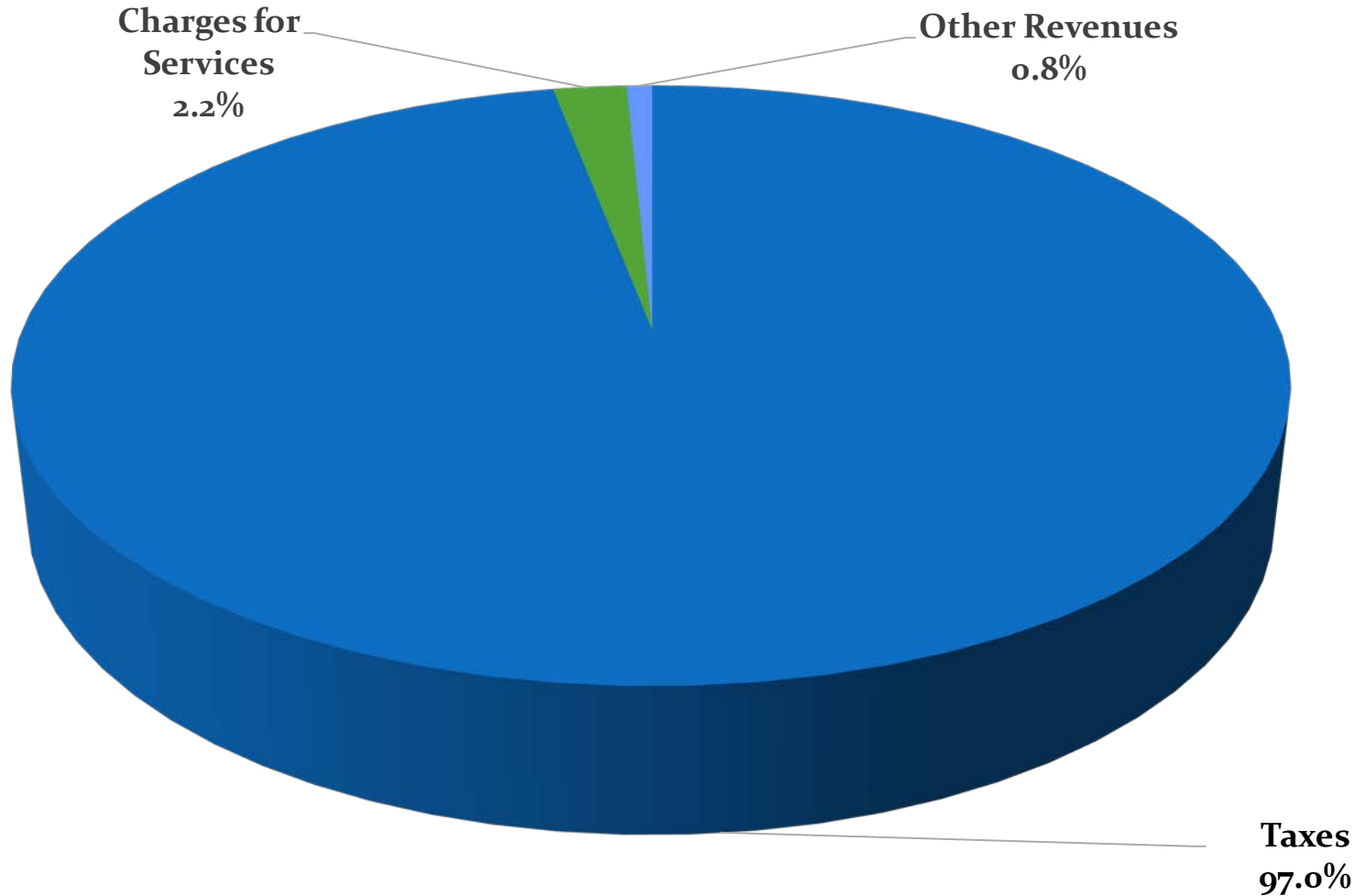
911 Fund Expenditures



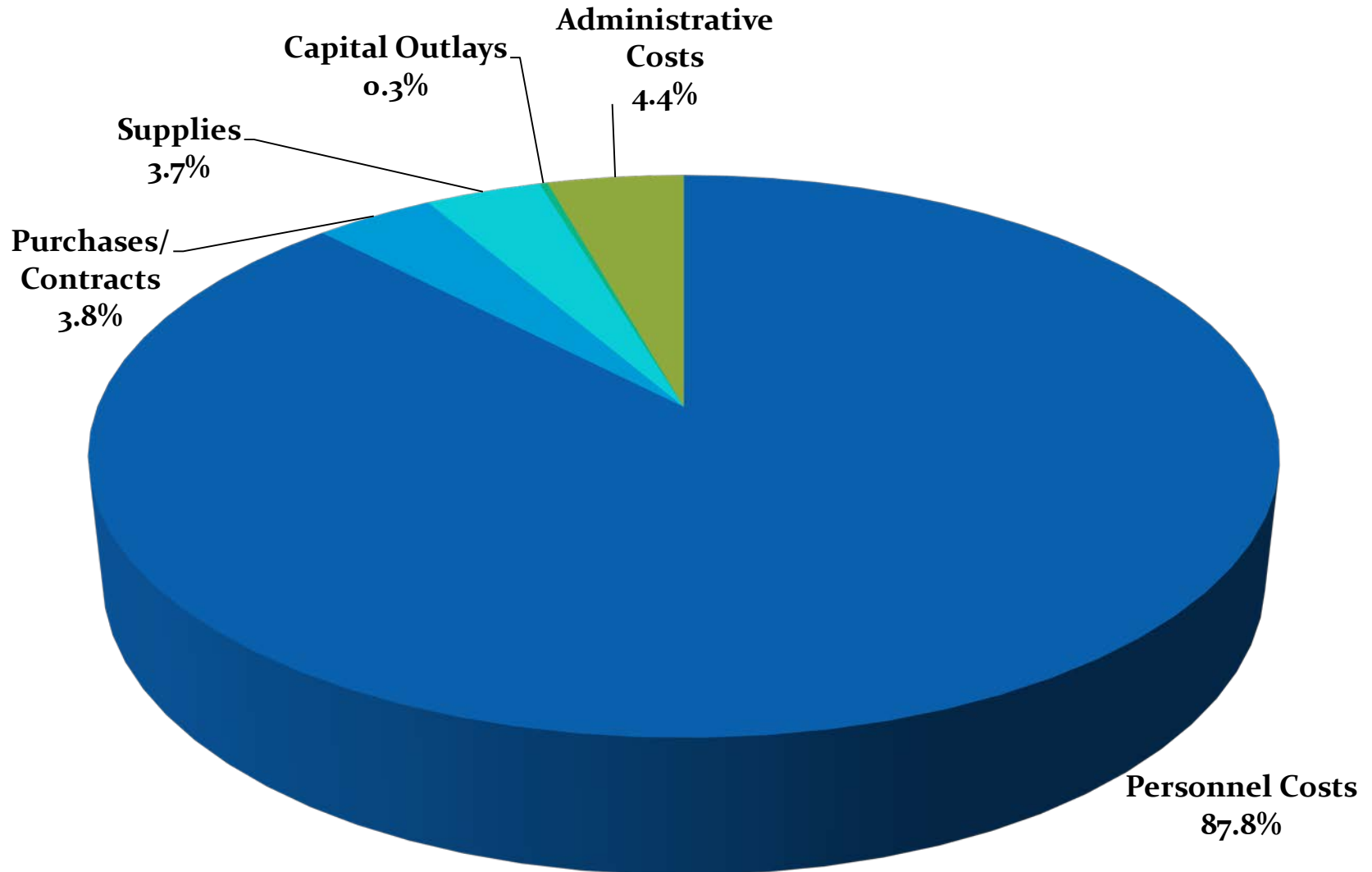
911 Fund Personnel Costs



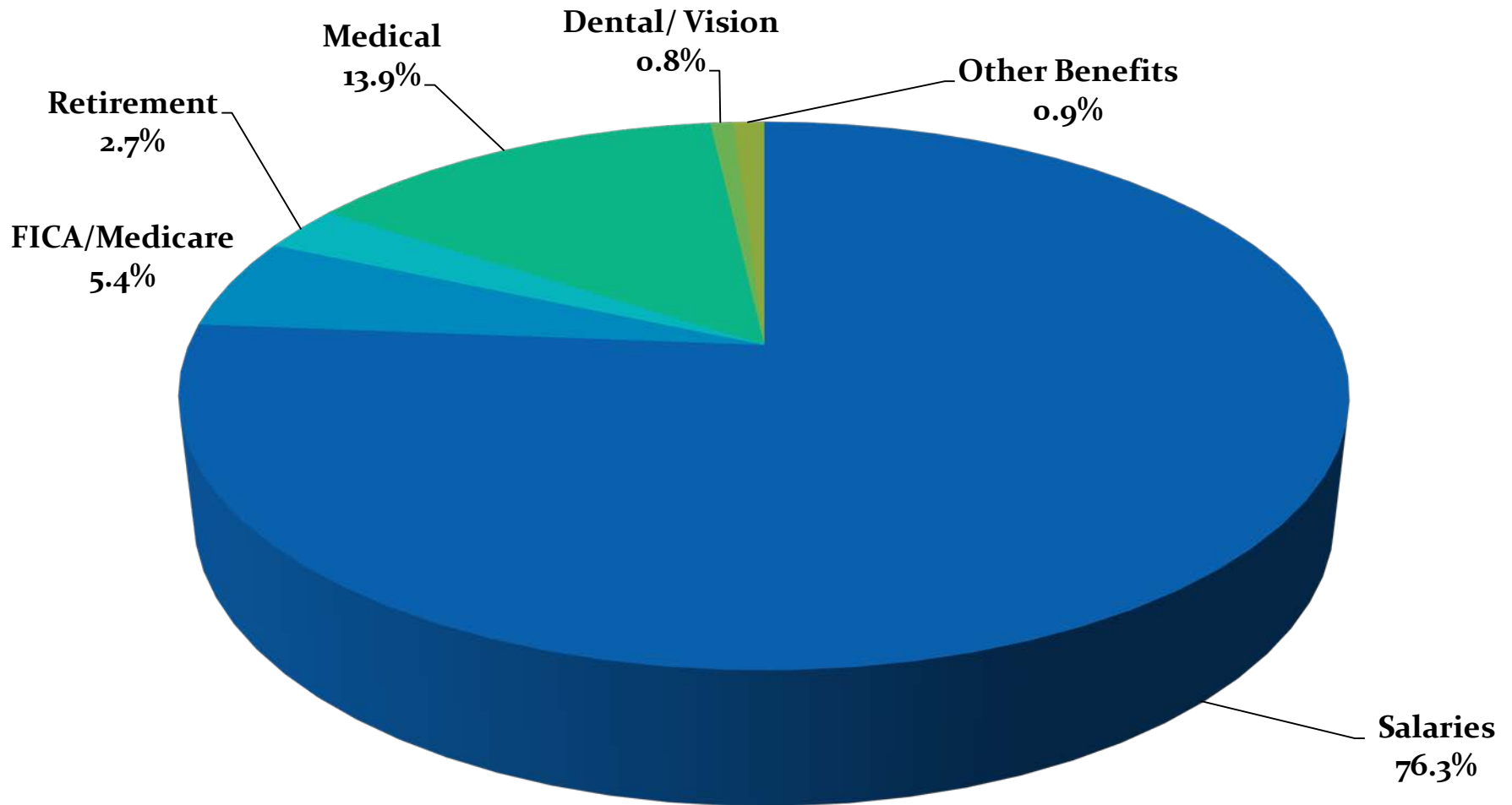
Fire Fund Revenues



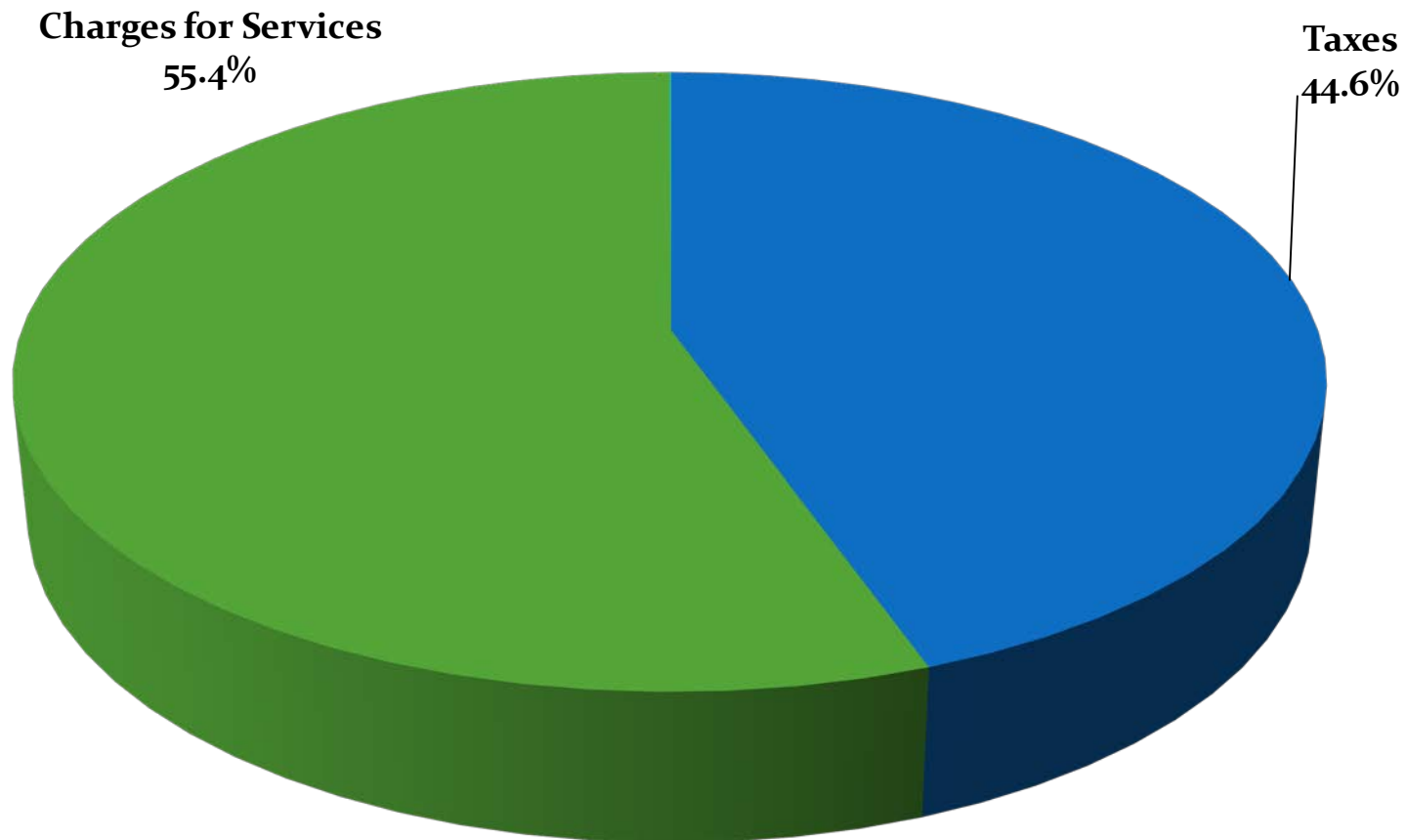
Fire Fund Expenditures



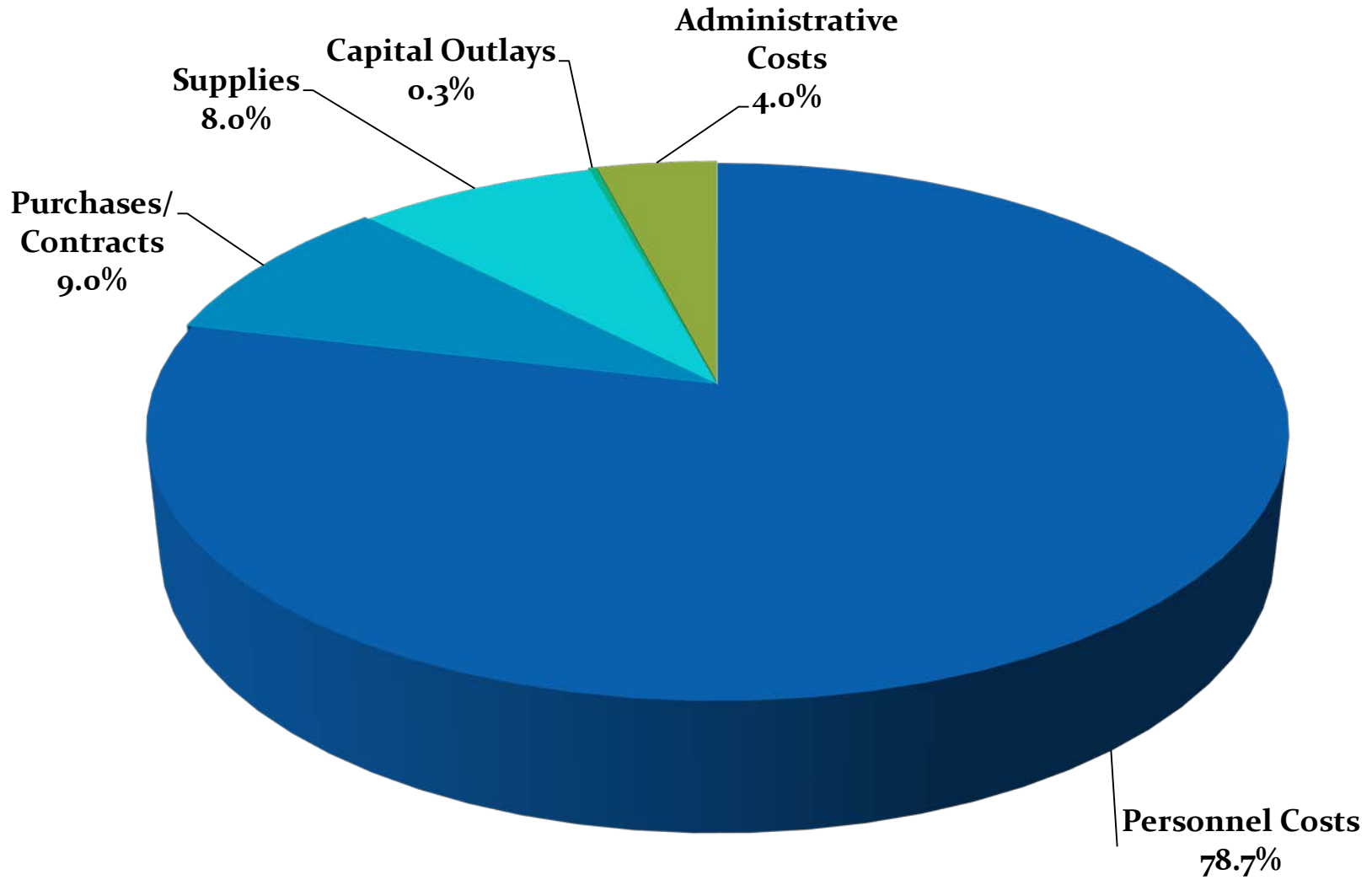
Fire Fund Personnel Costs



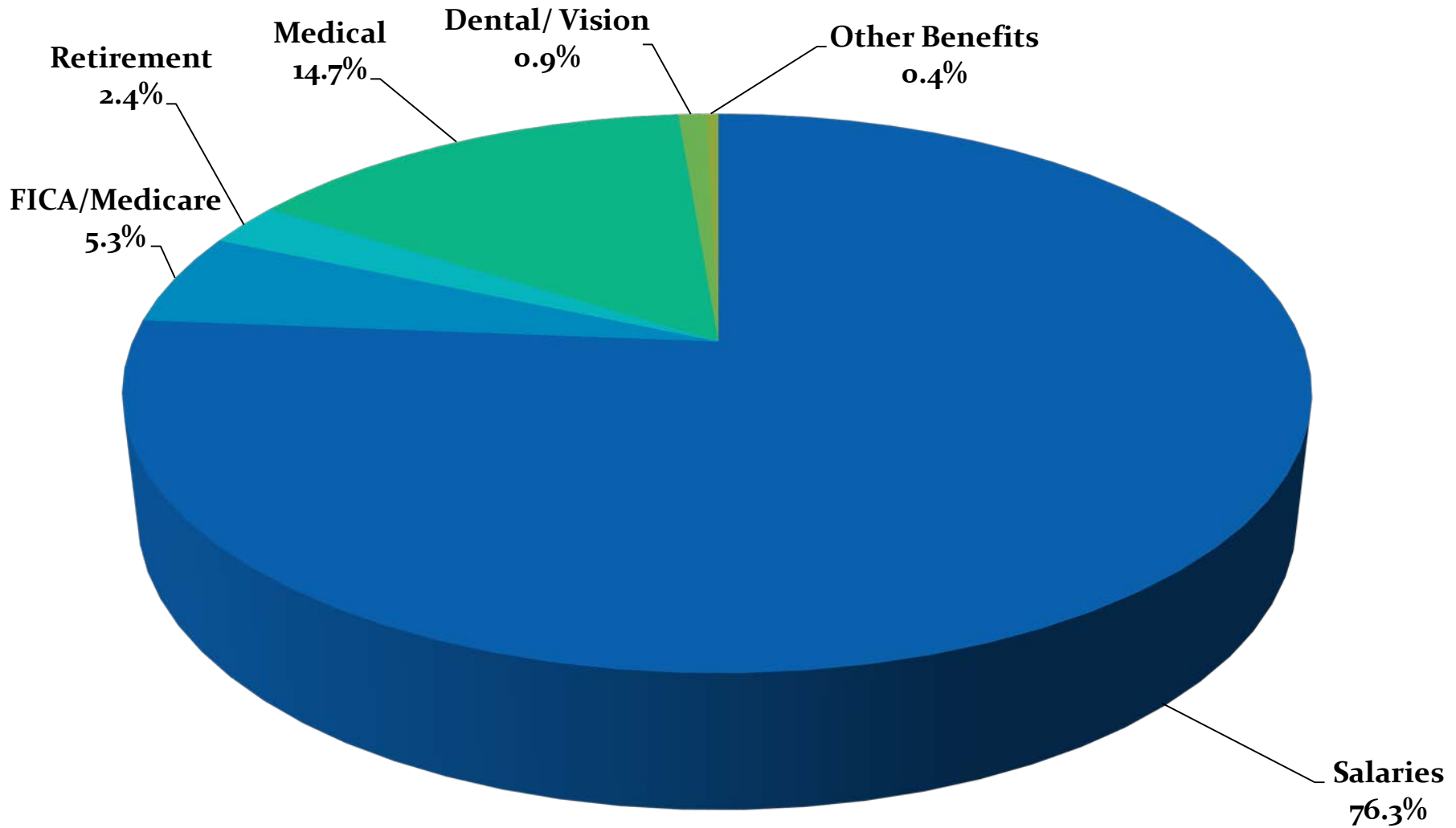
EMS Fund Revenues



EMS Fund Expenditures



EMS Fund Personnel Costs



Personnel Changes

Funding is included for 740.549 FTEs County Wide

- 724 full-time
- 41 part-time positions equivalent to 16.549 FTEs

FTE count is up 1.7%, 12.375 net, from 2017

- 11.0 FTE New positions
 - Parks & Recreation 1.0 Special Events & Marketing Coordinator
 - Building Safety 1.0 Plans Examiner
 - Roads 1.0 Equipment Operator (Mowing Crew)
 - Roads 1.0 Road Maintenance Worker (Mowing Crew)
 - Tax Assessor 1.0 Tax Appraiser III - Personal
 - Tax Assessor 1.0 Tax Appraiser II - Real
 - Environmental Mgmt. 1.0 Environmental Engineer
 - Finance 1.0 Financial Analyst
 - Water System 1.0 Utility Services Technician
 - Water System 2.0 Distribution Maintenance Worker

Personnel Changes

- 1.175 FTE Re-classed positions
 - Animal Control 0.5 Animal Adoption Officer now Full-time
 - Superior Court 0.375 Deputy Clerk I now Full-time
 - State Court Solicitor 0.3 CJIS Network Operator (increase hours)

- 2.5 FTE Part-time new positions
 - Juvenile Court 0.625 PT Deputy Clerk
 - Planning & Zoning 0.625 PT Zoning Technician
 - Probate 0.625 PT Deputy Clerk
 - State Court Judge 0.625 PT Administrative Assistant

- (2.1) FTE Abolished positions
 - Superior Court (0.375) PT Deputy Clerk
 - Tax Assessor (0.725) PT Appraiser Aide
 - Tax Commissioner (1.0) Tax Clerk

Personnel Changes

- **Personnel Job Reclassifications:**
 - Animal Control: Sr. Animal Control Officer to Animal Control Officer
 - 911: (3) Shift Supervisors to Assistant Training Manager, Communications Officer, and Terminal Agency Technician
 - Environmental Mgmt: Utility Technician to Contract Administrator
 - Water System: Water Plan Operator 1 to Water Plant Operator 1 and Training & Safety Coordinator

Pay & Classification Study

- **Classification Title Changes:**

- 54-General Fund: Pay Adjustment: 32-Grades; 41-Employees - **\$87,300**
- 5-Fire: Pay Adjustment: **None**
- 5-Water System: Pay Adjustment: 3-Grades; 3-Employees - **\$7,041**
- 3-EMS Pay Adjustment: **None**
- 5-Emergency 911: Pay Adjustment: **None**

- **Classification Proposed Enhancements:**

- Fire/EMS: Firefighter **Advanced EMT** – 1 Step Adjustment
 - Fire: Grade 814 – 815: 24-Employees: Base Salary \$40,564; 5.06% - **\$46,911**
 - EMS: Grade 814 – 815: 10-Employees: Base Salary \$40,564; 5.06% - **\$19,546**
- Emergency 911: **Communications Officer** – 2 Step Adjustment
 - Grade 811 – 813: 16-Employees: Base Salary \$36,749; 10.38% - **\$55,300**

Performance Pay Distribution

- Implementation to fund a forced ranking merit based system would be 2.75% of total county payroll of eligible employees.
 - General Fund **\$556,705**
 - Fire Services **\$156,509**
 - Water System **\$85,982**
 - EMS Services **\$50,424**
 - Emergency 911 **\$39,307**
 - Drug Abuse & Treatment **\$3,075**
 - State Court DUI **\$1,172**
 - Solid Waste **\$1,091**

Performance Pay Distribution

Who is eligible?

- All regular full-time and part-time employees who are in good standing, not subject to a Performance Improvement Plan, and are employed as of 7/1/2017.
- Full-time and part-time employees who are at the maximum step with their respective grade, are in good standing, not subject to a Performance Improvement Plan, and are employed as of 7/1/2017, will receive a one-time performance payment versus merit.

Ineligible Employees:

- Employees who are currently subject to a Performance Improvement Plan; Elected officials, board members, seasonal or temporary workers (including temporary Election Clerks and Poll Workers);
- Employees who were no longer employed as of 7/1/2017;
- Employees who were hired/rehired during 2017, the merit is prorated basis based on the number of months worked in 2017.

Maintenance & Operations

Significant operational budget considerations:

- **Property/Casualty Insurance** – a 2.3% reduction in the property insurance premiums with an annual savings of \$12k.
 - Enhancement of coverage for automobile physical damage; deductible reduced from \$25k to \$5k.
 - Data breach coverage increased from \$25K to \$500k limit.
- **Vehicle/Heavy Equipment Replacement** – Continued funding into the Vehicle Equipment Fund to ensure future funding is available to replace vehicle and equipment:

		FY 2017	FY 2018
General Fund	\$	655,000	\$ 725,000
Vehicle	\$	475,000	\$ 525,000
Equipment	\$	180,000	\$ 200,000
Fire Fund	\$	200,000	\$ 300,000
EMS Fund	\$	115,000	\$ 150,000
Total Funding	\$	970,000	\$ 1,175,000

Maintenance & Operations

Significant operational budget considerations (continued) :

- **Road Department** - Initiate program to increase mowing services for Right-of-Way on State Routes and local roads from 3-4 times annually to 5-6 times annually.
 - New equipment cost \$255,879
 - New positions (2) Road Equipment Operator & Road Maint Worker
- **County Website Enhancements**
 - Create Interactive Citizen Entry Forms
 - Improve Ability to Locate and Research Documents
 - Department-Owned Content Management

Maintenance & Operations

Significant operational budget considerations (continued) :

- **SAGES Software Automation Improvements:**
 - Building Safety
 - Planning & Zoning
 - Environmental Management
 - Public Works
 - Fire Department
- **Risk Management Software** – Fleet Maintenance has \$19,200 allocated for the purchase of Risk Management software through Tyler Technology.
- **GIS Services** – Budget includes \$50,000 in IT for technical services related to GIS

Maintenance & Operations

Significant operational budget considerations (continued) :

- **Paramedic Training Program** – Funding provided for Fire / EMS staff to be reimbursed for Advanced EMT training cost of \$6,000 – impact to budget \$72,000.
- **Employee Wellness** – CIGNA provided \$50,000 credit Wellness Initiative and HR funded \$15,000 to continue the successful weight watchers' program in its third year.
- **Outside Agency budgets**
 - **Senior Citizens Center** – increased funding by \$31k to assist with funding shortfalls.



Capital Improvement Program
Capital Expenditures
Vehicles / Equipment

Capital Improvement Program – As Proposed

Project Description	FY 2018	2019-2022 Total	Total 5 Year CIP Plan
Roof Repairs - Admin Bldg.	115,000	-	115,000
Justice Center Water Heater Replacement	15,000	-	15,000
Heritage Park Irrigation System	14,500	-	14,500
Walk In Body Cooler & Storage Building	15,000	-	15,000
Animal Control Renovations - Additional	50,000	-	50,000
Links Master Plan/Phase 1	-	500,000	500,000
Stonewall Renovations - Extension (10K) and IT (5K)	15,000	-	15,000
Cameras	5,000	-	5,000
Total - Bldg & Grounds	229,500	500,000	729,500
Copier	7,495	-	7,495
Total Animal Control	7,495	-	7,495
Plotter	5,635	-	5,635
Total Public Works Admin	5,635	-	5,635
Reconstruction of Parking Lot and Fence Expansion	92,686	-	92,686
Salt Barn (1)	12,374	-	12,374
Message Boards (2)	31,700	-	31,700
Clark Forklift	7,499	-	7,499
Mobile Trailers	12,000	-	12,000
Equipment Building	19,100	-	19,100
Snow Plow (1)	15,700	-	15,700
Total - Road	191,059	-	191,059

Capital Improvement Program – As Proposed

<u>Project Description</u>	<u>FY 2018</u>	<u>2019-2022 Total</u>	<u>Total 5 Year CIP Plan</u>
Aerial Photography - Orthophotography	-	90,000	90,000
FY2018 Systemwide Consolidate/Redesign	175,000	700,000	875,000
CAD/Spillman Upgrade	117,000	-	117,000
Audio Visual Upgrades - Justice Center	100,000	-	100,000
Phone System Revitalization & Conversion	162,000	-	162,000
Total - Info Systems	554,000	790,000	1,344,000
SAGE - Computer Software & Upgrades	118,916	-	118,916
Total - Building Safety	118,916	-	118,916
HVAC System	40,000	-	40,000
Total - 911	40,000	-	40,000

Capital Improvement Program – As Proposed

<u>Project Description</u>	<u>FY 2018</u>	<u>2019-2022 Total</u>	<u>Total 5 Year CIP Plan</u>
McCurry Park Turf Planning Soccer #24, 25) & Football	24,000	-	24,000
McCurry Park & Kiwanis - Restroom Stalls	120,000	-	120,000
McCurry Pk - Re-crowning of soccer field	-	165,000	165,000
Multi-purpose trails	-	300,000	300,000
Kiwanis Park Restroom Facility	-	120,000	120,000
Park Security Cameras	40,000	-	40,000
McCurry Park Dog Park	25,000	-	25,000
Kenwood Park Fence Replacement	30,000	-	30,000
McCurry Park Football Field Fencing #3	40,000	-	40,000
McCurry Park Parking Lot Striping	20,000	-	20,000
McCurry Pk - Multi-purpose fields light installation	-	450,000	450,000
Kenwood Park Restroom Flooring Upgrade	32,000	-	32,000
Kiwanis Parking Lot Coating and Striping	70,000	-	70,000
McCurry Park Drainage Improvements	29,000	-	29,000
Kiwanis Park Athletic Field Lighting Refurbishment	-	300,000	300,000
McCurry Pk - Soccer field lighting refurbishment	150,000	600,000	750,000
Kenwood Park Track Refurbishment	75,000	-	75,000
Brooks Equestrian Park	25,000	-	25,000
Total - Recreation	680,000	1,935,000	2,615,000
Sheriff's Office Parking Lot Repair	97,212	-	97,212
Jail Intercom Communications System	8,885	-	8,885
Inmate Medical Computerized Work Station & Monitors	14,702	-	14,702
Sheriff's Office Refurbishments	100,000	-	100,000
Courthouse Ballistic Desks	14,872	-	14,872
HVAC Equipment Replacement Program	74,300	785,558	859,858
Taser Replacement Program	50,994	257,300	308,294
Total - Sheriff	360,965	1,042,858	1,403,823

Capital Improvement Program – As Proposed

Project Description	FY 2018	2019-2022 Total	Total 5 Year CIP Plan
SCBA - Breathing Apparatus	770,500	-	770,500
Links - Training Facility	-	825,000	825,000
Pump Test/Pump Training Pit	-	100,000	100,000
LP Tank Simulator/Vehicle Fire Simulator	-	60,480	60,480
Auto Extrication Area	-	19,500	19,500
Maze/confined Space Simulator	-	11,685	11,685
Driver Training Area (Cone Course)	-	175,900	175,900
Fire Station 2	2,500,000	-	2,500,000
Fit Test Machine	7,495	-	7,495
Firefighter Protective Clothing	64,047	-	64,047
Mobile Data Hot Spot (12)	14,400	-	14,400
Thermal Imaging Cameras	-	9,000	9,000
Septic System Repair - FS#1 - 75% Fire	6,600	-	6,600
Fire Station Bay Door Sensors (5)	7,500	-	7,500
Total - Fire	3,370,542	1,201,565	4,572,107
Ventilator	-	9,000	9,000
AEDs	7,000	27,000	34,000
Protective Clothing (12 sets)	7,200	-	7,200
Septic System Repair - FS#1 - 25% EMS	2,200	-	2,200
Total EMS	16,400	36,000	52,400
EOC - Highband Antenna	17,355	-	17,355
Weather Warning Siren System Repairs	15,520	-	15,520
Automatic External Defibrillators (AED) - 36 - Countywide	50,000	-	50,000
Total EMA	82,875	-	82,875

Capital Improvement Program – As Proposed

<u>Project Description</u>	<u>FY 2018</u>	<u>2019-2022 Total</u>	<u>Total 5 Year CIP Plan</u>
Copier - Juvenile Court	7,495	-	7,495
Total Juvenile Court	7,495	-	7,495
Replacement of Library Roof	110,175	-	110,175
Library Restroom Renovation	75,000	-	75,000
Furniture for Repurposed Reference Room	20,141	-	20,141
Total Library	205,316	-	205,316
Cubicle Replacement	21,117	-	21,117
Total Probate Court	21,117	-	21,117
Future Floodplain Study Update	28,000	56,000	84,000
Total Environmental Management	28,000	56,000	84,000

Capital Improvement Program – As Proposed

Project Description	FY 2018	2019-2022 Total	Total 5 Year CIP Plan
Crosstown Renovation	-	35,000	35,000
SCADA	-	440,000	440,000
Sodium Hypochlorite Crosstown	-	250,000	250,000
Sodium Hypochlorite South Fayette	-	250,000	250,000
White Road Control Valve	100,000	-	100,000
Purate Chlorine Dioxide	450,000	-	450,000
LED lighting inside Crosstown WTP buildings	-	120,000	120,000
North Waterline Enhancement Project	100,000	800,000	900,000
Water Treatment Supply Redundancy	-	400,000	400,000
Backwash Return Elimination CTP (Pumping System)	550,000	-	550,000
Backwash Return Elimination SF (Float Decant System)	350,000	-	350,000
Solids Handling (Dewatering) - Crosstown	500,000	-	500,000
Solids Handling (Dewatering) - South Fayette	-	500,000	500,000
Water Plan Maintenance & Storage Building	-	500,000	500,000
Bridger Point Waterline	110,000	-	110,000
Coastline Road Waterline	180,000	-	180,000
McDonough Road Renovations	40,000	-	40,000
Private Water System Acquisition	-	1,000,000	1,000,000
Camera Surveillance Systems S Fay	10,000	-	10,000
Camera Surveillance Systems CTWP	10,000	-	10,000
Portable Flow Meter	16,000	-	16,000
Chemical Feed Equipment	30,000	-	30,000
Waterline Extensions	200,000	6,000,000	6,200,000
Total Water System	2,646,000	10,295,000	12,941,000

Total - General Fund CIP Requests	2,492,372	4,323,858	6,816,230
Total - 911 Requests	40,000	-	40,000
Total - Fire Requests	3,370,542	1,201,565	4,572,107
Total - EMS Requests	16,400	36,000	52,400
TOTAL - CIP Requests - Governmental	5,919,314	5,561,423	11,480,737
TOTAL - CIP Requests - Enterprise	2,646,000	10,295,000	12,941,000
TOTAL - CIP Requests	8,565,314	15,856,423	24,421,737

FY 2018 Budget – Vehicles

Department	Replacing Asset Number	Vehicle to be Replaced	Replacement / New Vehicles	Total Recommended
Building & Grounds		1999 Ford-250	Ford F-250 Reg Cab V-8 Long Bed 4 X2	27,887
Building & Grounds		2001 Ford F-150	Ford F-250 Reg Cab V-8 Long Bed 4 X2	27,887
Building & Grounds		2001 Ford F-150	Ford F-250 Reg Cab V-8 Long Bed 4 X2	21,532
Building & Grounds		2003 Ford F-150	Ford F-250 Reg Cab V-8 Long Bed 4 X2	21,532
			Total Building & Grounds	98,838
Fire	11393	2003 Crown Vic	Ford F-150 Half Ton	36,052
EMA	19708	2006 Crown Vic	Ford F-150 Half Ton	32,672
Fire	10758	1996 E-One Pumper	Fire Pumper	478,941
			Total Fire & EMA	547,665
Road	25307	2007 Ford F-150 4X4	Ford F-150 (On Call Truck)	25,990
Road	25287	2007 Ford F-150 4X4	Ford - 150 (Paving Foreman's Truck)	23,821
			Total Road	49,811
Building Safety	NEW	N/A	Ford F-150 2WD	20,749
			Total Building Safety	20,749
Water	22291	Ford F-250	Ford F-150	26,863
Water	96044	Ford Ranger	Ford F-150	24,313
Water	22625	Ford Ranger	Ford F-150	30,421
Water	22211	F-250 Service Truck	Ford F-450 with Crane & Service Body	67,220
Water	22178	F-450 Crew Cab	Ford F-450	69,563
			Total Water	218,380

FY 2018 Budget – Vehicles (cont'd.)

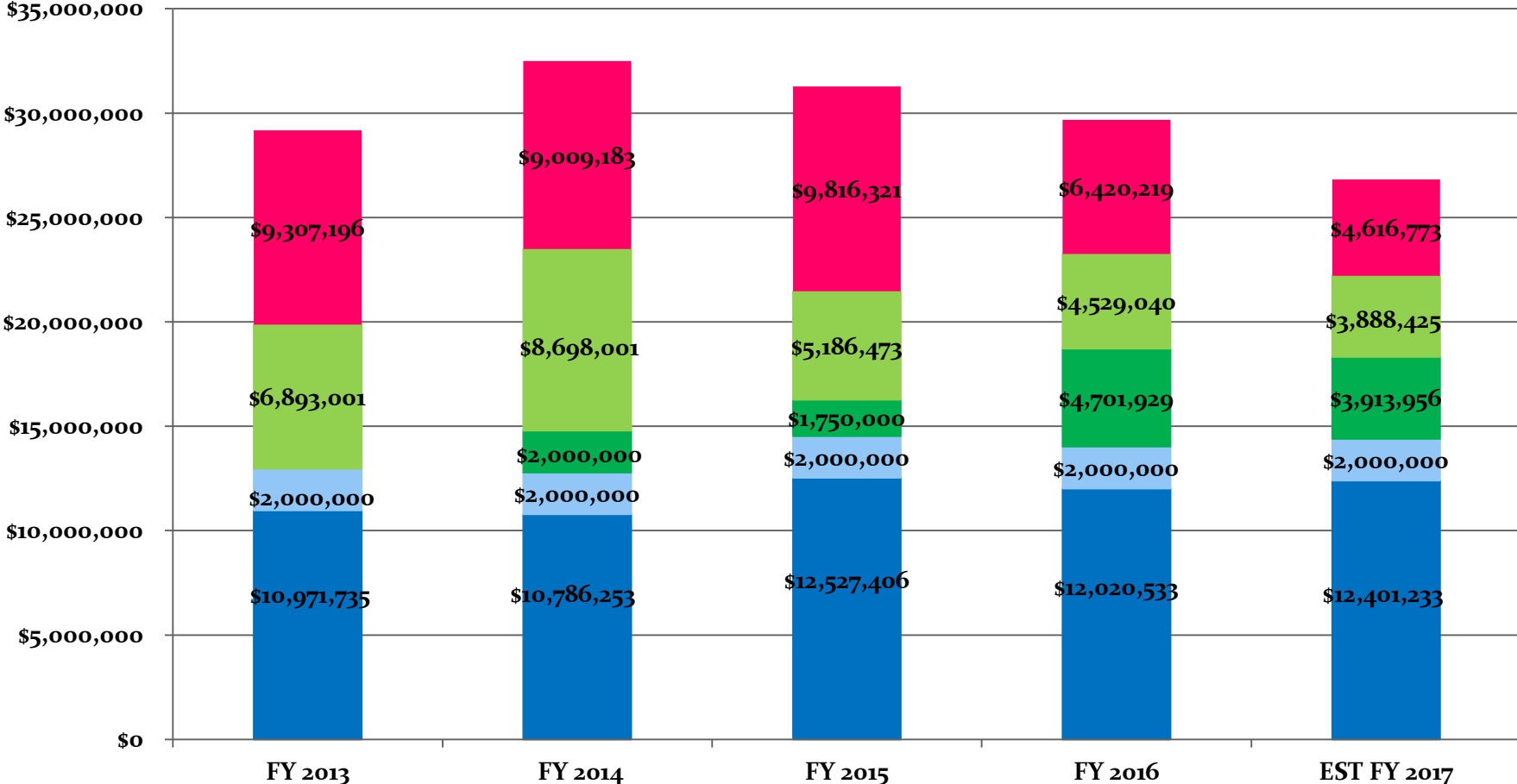
Department	Replacing Asset Number	Vehicle to be Replaced	Replacement / New Vehicles	Total Recommended
Sheriff	21864	2008 Chevrolet Tahoe	2017 Chevrolet Tahoe - 30310	53,501
Sheriff	21585	2007 Chevrolet Impala	2017 Chevrolet Tahoe - 30321	53,501
Sheriff	16374	2005 Mercury Mariner	2017 Ford Explorer - 30321	48,976
Sheriff	20933	2007 Ford Explorer	2017 Ford Explorer - 30321	48,976
Sheriff	16658	2006 Dodge Charger	2017 Chevrolet Tahoe - 30321	53,501
Sheriff	21686	2008 Dodge Charger	2017 Ford Explorer - 30323	48,976
Sheriff	24949	2011 Dodge Charger	2017 Ford Explorer - 30323	48,976
Sheriff	23928	2010 Dodge Charger	2017 Ford Explorer - 30323	48,976
Sheriff	25719	2013 Dodge Charger	2017 Ford Explorer - 30323	48,976
Sheriff	25718	2013 Dodge Charger	2017 Chevrolet Tahoe - 30323	53,501
Sheriff	25717	2013 Dodge Charger	2017 Ford Explorer - 30323	48,976
Sheriff	22738	2016 Chevrolet Caprice	2017 Ford Explorer - 30323	48,976
			Total Sheriff	605,812
			FY2018 Vehicle Request Total	1,541,255

FY 2018 Budget – Heavy Equipment

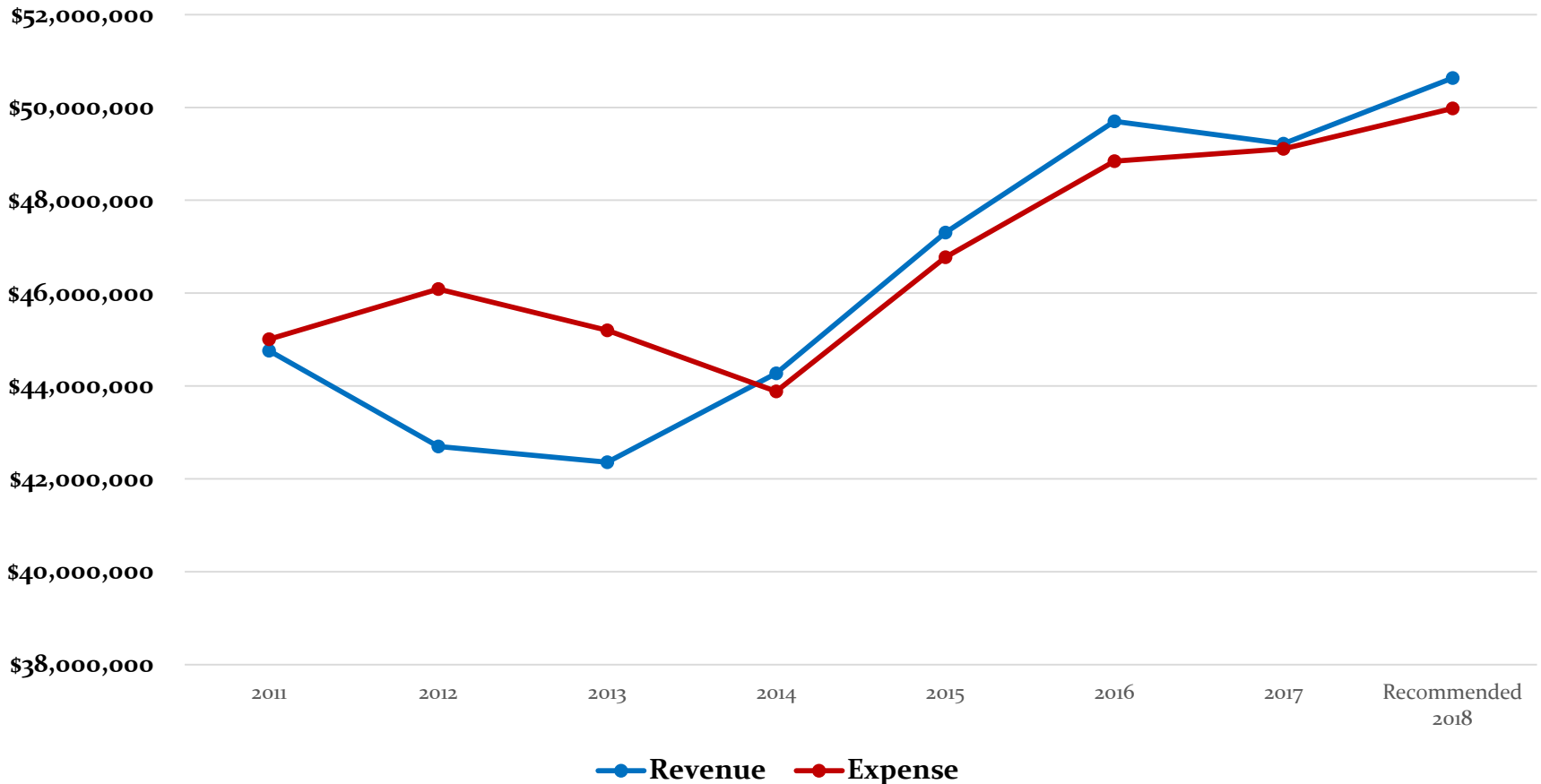
Department	Replacing Asset Number	Equipment to be Replaced	Replacement / New Equipment	Total Recommended
Building & Grounds	26297/26307	Replace (2) 2007 Grasshopper Spraying Units	John Deere Pro-Gator 2020A with Spray Tank	34,330
Building & Grounds		Replace (3) Jacobson Reel Mowers	Toro Grounds Master 4500-D	61,727
			Total Building & Grounds	96,057
Roads		1996 Finn Hydroseeder	Hydro Seeder	59,000
Roads	NEW	N/A	Attachments for CAT 938F Front End Loader	23,237
			Total Road	82,237
Solid Waste	NEW	N/A	Yard Waste Screener	15,000
			Total Solid Waste	15,000
Water	NEW	N/A	Hydraulic Equipment for Main Breaks	14,000
Water	NEW	N/A	Polaris Ranger	11,000
Water	NEW	N/A	Polaris Ranger	11,000
Water	NEW	N/A	Welder Bob Cat Diesel 250	8,000
Water	NEW	N/A	Portable Flow Meter for Calibration	15,892
Water	NEW	N/A	Portable Gantry Crane	5,600
Water		Replace Backhoe in Distribution	Rubber Tire Back Hoe	85,000
			Total Water	150,492
			FY2018 Equipment Request Total	343,786
			FY2018 Vehicle Request Total	1,541,255
			Total Vehicle and Equipment	1,885,041

General Fund Fund Balance Trends – Last 5 FY

- Committed, Stabilization Fund
- Assigned, Emergencies
- Nonspendable, Stormwater Advance
- Unassigned
- Assigned, Capital Projects



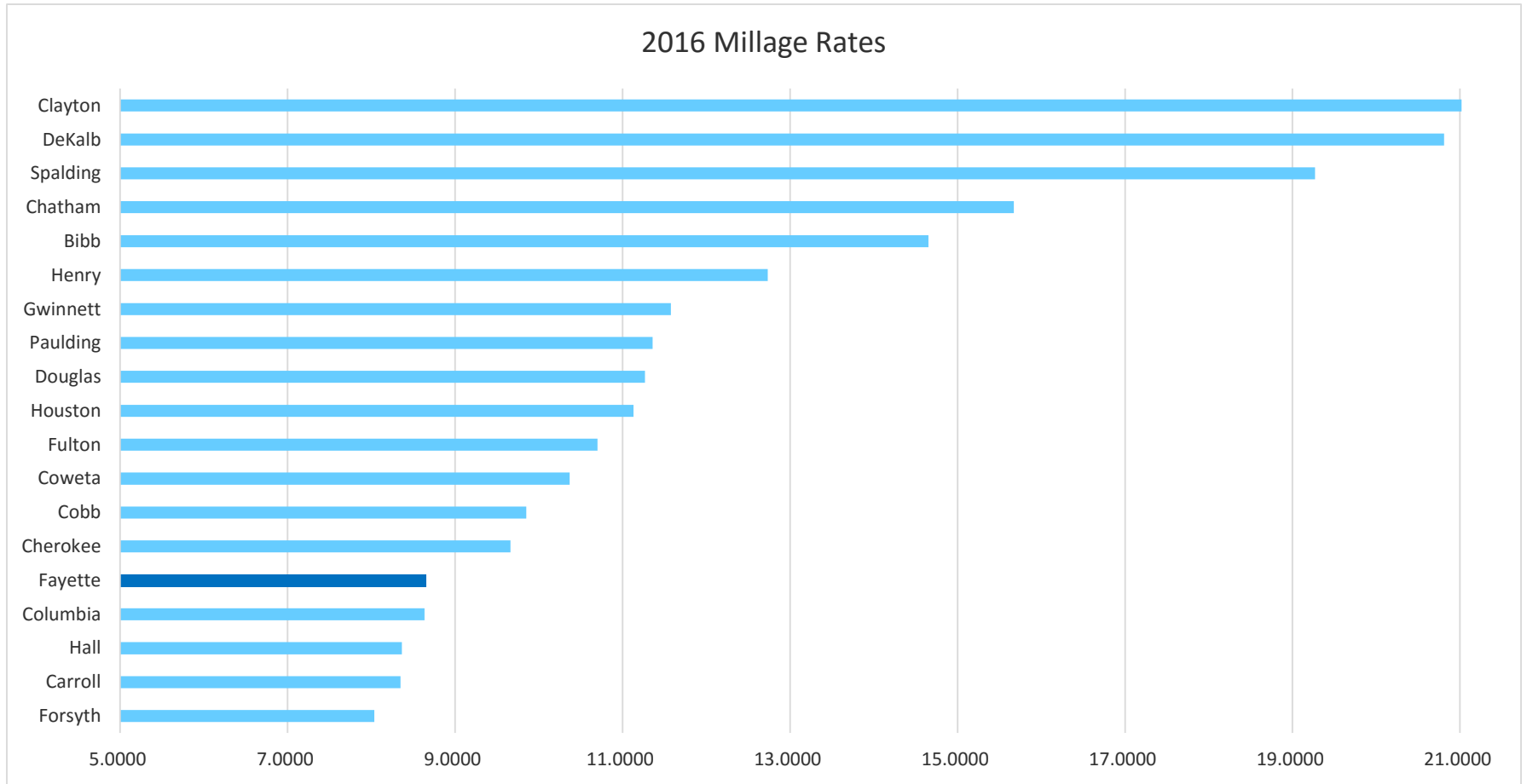
General Fund Original Adopted Budget



Population and Staffing



Millage Rate Comparison



FY2018 Budget - Highlights

Significant operational budget considerations:

- General Fund impact from maintenance & operations is positive.
- Proposed Budget increases General Fund Balance \$656,897
- No Property Tax Increase while maintaining Superior Service Delivery
- Millage Rate Rollback Savings \$2,443,113
- Includes Rolling 5 Year Capital Improvement Program of \$4,616,773
- Changes in Personnel levels protect the existing outstanding service delivery to our Citizens.
- Budget continues to maintain the commitment to balance current year revenues with current year expenses. No use of unassigned fund balance.
- Funding for Comp / Class Study and Merit Pay.
- Incorporates Defined Benefit Plan funding over required levels.
- Maintains Employee Benefits – Medical/Dental/Vision & Defined Contribution
- County-Wide departmental cooperation continues to yield positive results.

Future Public Hearings

- **First Public Hearing**
 - Tuesday, June 6, 2017 at 7:00 p.m.
- **Second Public Hearing – Budget Adoption**
 - Thursday, June 22, 2017 at 7:00 p.m.